



City of Salem, Massachusetts

Fiscal Year 2012 Annual Operating Budget & Capital Plan 2011 - 2015

General Fund & Enterprise Funds
July 1, 2011 to June 30, 2012

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*A special thanks to Dianne Full for all
her efforts assembling the proposed and
final budgets.*

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**Thank you to everyone who sent us pictures to use in this year's budget especially to Elaine Cook for the picture
on the cover!**

On the Cover – Salem Harbor view from Salem Willows

The Salem Willows offers beautiful shaded seaside grounds, scenic ocean views, public pier, band-stand for concerts, picnic areas, beaches, children's rides, activities and many eateries. One of Salem's treasurers, this park has a fascinating history.

Salem Willows is renowned for the European white willow trees planted here in 1801 to form a shaded walk for patients convalescing at the old smallpox hospital. Later the area became a park. During the first half of the 20th century, Restaurant Row on the park's north shore served fresh seafood favored by locals and visitors alike. A carousel with carved flying horses was another special attraction at Salem Willows, which then, as now, operated as an entertainment center. Visitors still flock here during the summer to enjoy the sunshine, beaches, the arcade and the park's ample picnic grounds and recreational facilities.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

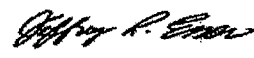
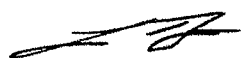
PRESENTED TO

City of Salem

Massachusetts

For the Fiscal Year Beginning

July 1, 2010



President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Salem, Massachusetts** for the Annual Budget beginning **July 1, 2010**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operational guide, as a financial plan, and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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