

CITY OF SALEM

MASSACHUSETTS

FY 2001 OPERATING BUDGET



Motto, "To the farthest port of the rich East"

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GOALS & OBJECTIVES

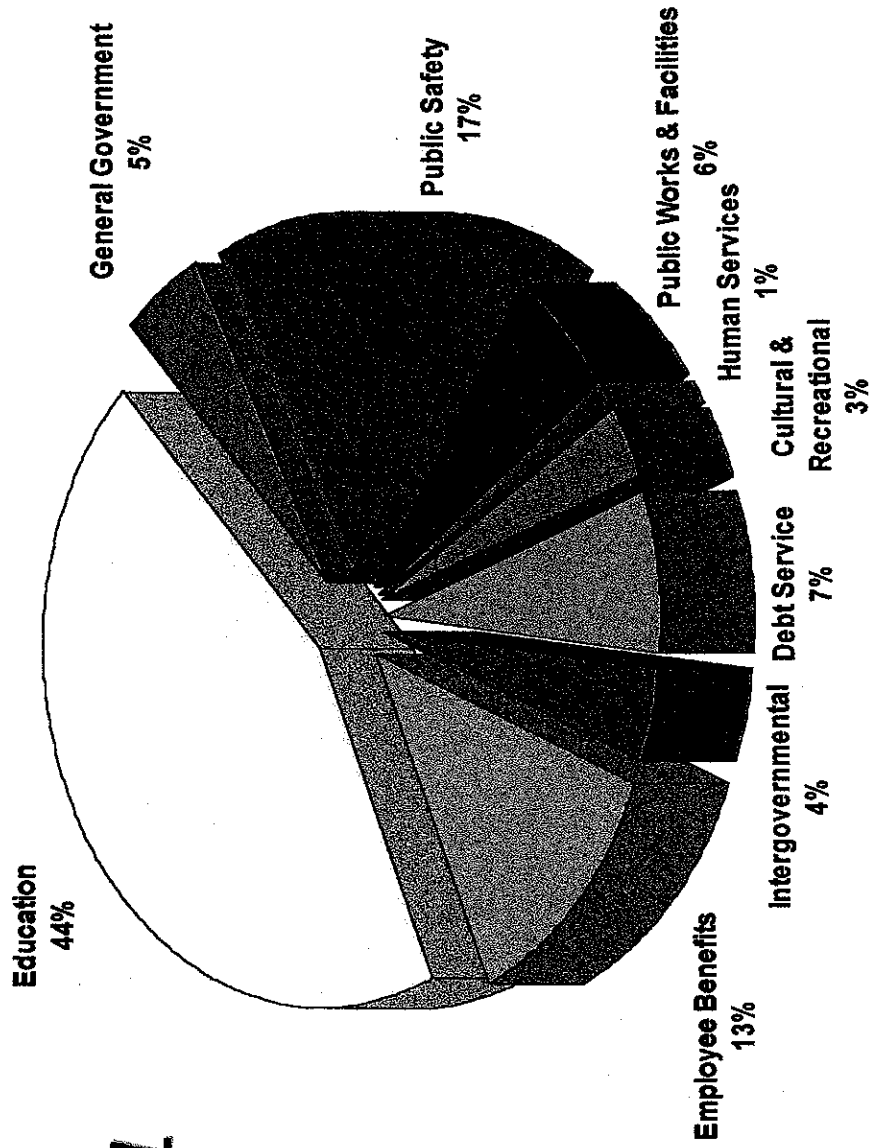
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PERSONNEL & EXPENSE
SUMMARY

Section 1

OVERVIEW

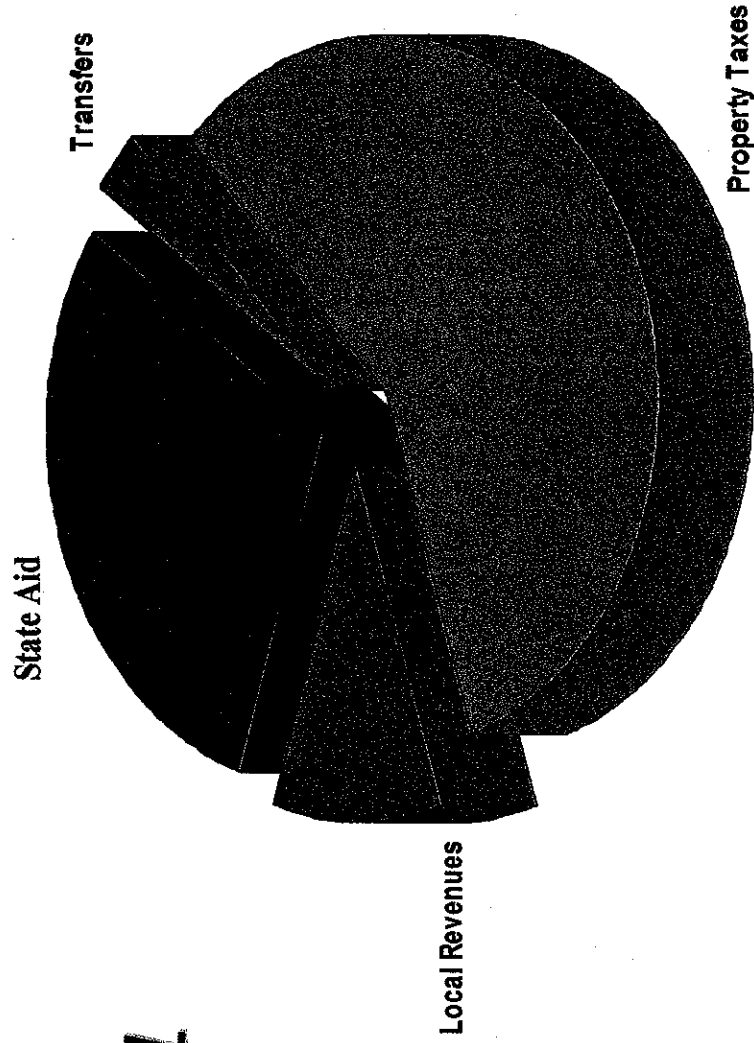
OPERATING BUDGET (ADOPTED) GENERAL FUND



TOTAL \$82,144,918

**OPERATING REVENUES (ESTIMATED)
GENERAL FUND**

FY 2001



TOTAL \$82,144,918

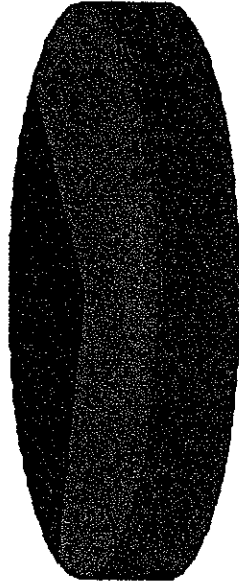
OPERATING EXPENSES GENERAL FUND

FY 2001

GENERAL FUND

• Personnel	\$ 55,932,555
• Expenses	<u>26,212,363</u>
TOTAL	<u>\$82,144,918</u>

■ Expenses
31%

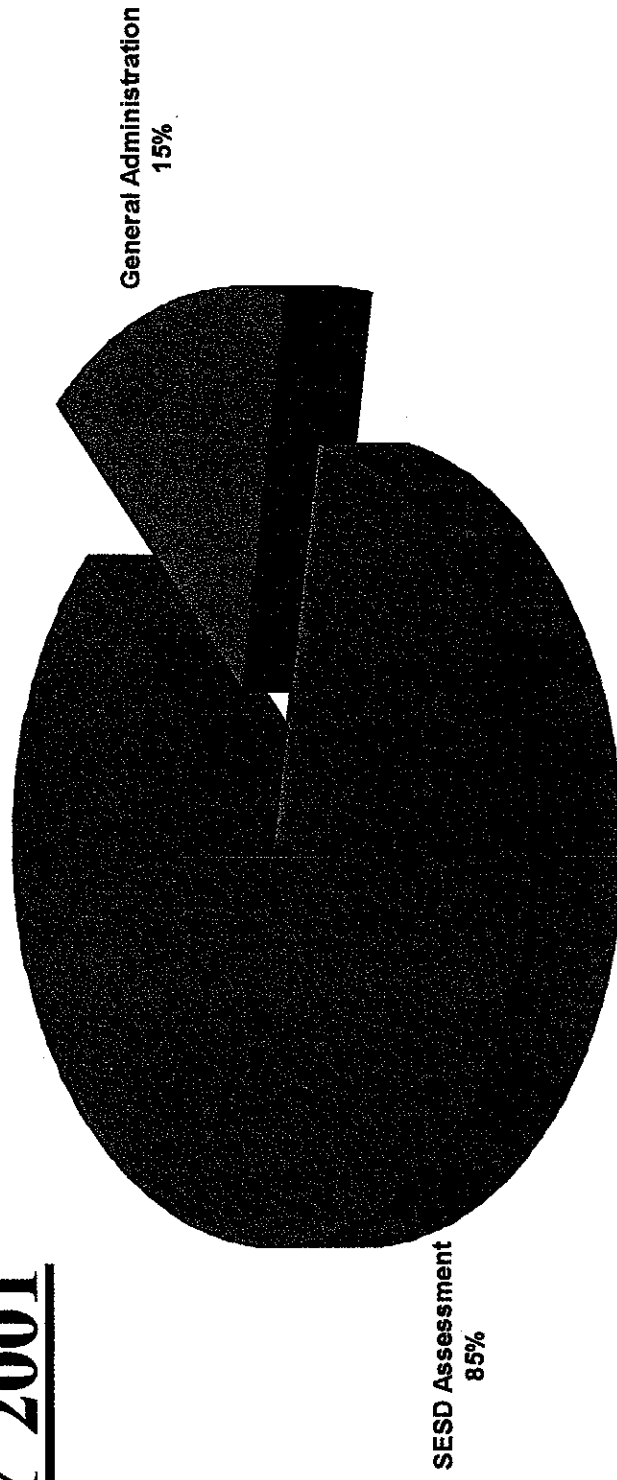


■ Personnel
69%

■ Personnel ■ Expenses

OPERATING BUDGET (ADOPTED) SEWER

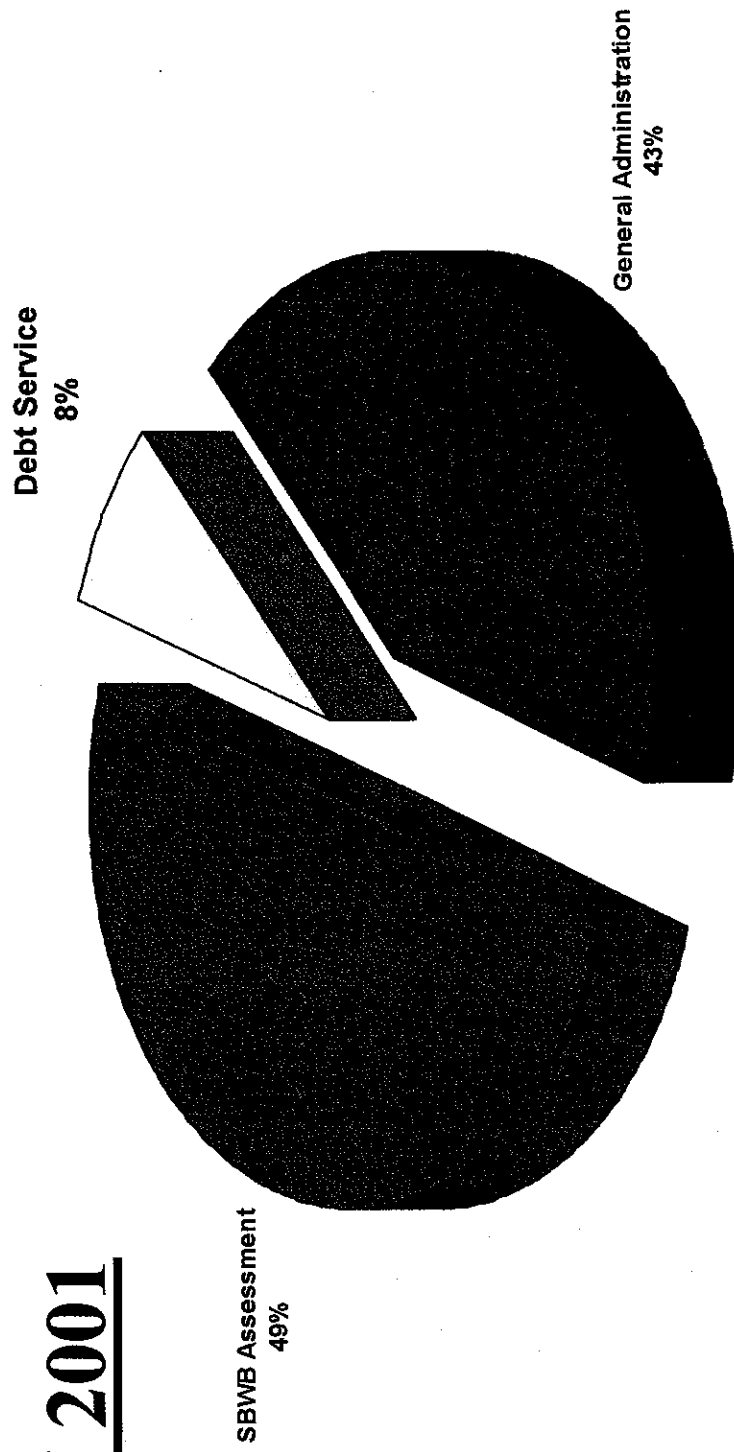
FY 2001



TOTAL \$ 6,965,009

OPERATING BUDGET (ADOPTED) WATER

FY 2001



TOTAL \$ 2,489,612

OPERATING EXPENSES ENTERPRISE FUNDS

FY 2001

ENTERPRISE FUNDS

• Personnel	\$ 530,882
• Expenses	<u>\$ 8,923,739</u>
• TOTAL	<u>\$ 9,454,621</u>



■ Personnel ■ Expenses

Section 2

BUDGET SUMMARY

CITY OF SALEM, MASSACHUSETTS
FY 2001 OPERATING BUDGET

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	ADOPTED BUDGET FY 1999	ADJUSTED BUDGET FY 1999	ACTUAL EXPENDED FY 1999	ADOPTED BUDGET FY 2000	ADJUSTED BUDGET FY 2000	DEPT BUDGET FY 2001	MAYOR BUDGET FY 2001	Council BUDGET FY 2001
GENERAL FUND								
GENERAL GOVERNMENT	3,426,041	3,682,397	3,873,249	3,365,805	3,565,129	3,835,040	3,825,309	3,825,309
PUBLIC SAFETY	13,355,474	14,101,585	13,867,307	13,291,370	13,577,219	14,176,443	14,033,043	14,033,043
PUBLIC WORKS & FACILITIES	4,798,159	5,003,512	4,743,047	4,890,297	5,035,435	5,089,583	4,728,510	4,728,510
HUMAN SERVICES	875,420	961,037	944,476	919,315	926,190	940,204	936,837	936,837
CULTURAL & RECREATIONAL	2,556,694	2,954,684	2,798,288	2,620,359	2,686,759	2,723,509	2,682,008	2,667,008
DEBT SERVICE	5,110,486	5,110,486	4,956,043	5,357,893	5,357,893	5,895,160	5,895,160	5,895,160
ASSESSMENTS	3,155,605	3,134,869	3,522,330	3,297,889	3,297,889	3,566,542	3,566,542	3,566,542
EMPLOYEE BENEFITS	9,013,000	9,116,271	9,149,080	9,772,357	9,772,357	10,295,509	10,292,509	10,292,509
TOTAL CITY	42,290,879	44,064,841	43,853,819	43,515,285	44,218,872	46,521,990	45,959,918	45,944,918
EDUCATION	31,312,768	31,355,768	30,600,047	34,000,000	34,000,000	36,200,000	36,200,000	36,200,000
APPROPRIATION TOTAL	73,603,647	75,420,609	74,453,866	77,515,285	78,218,872	82,721,990	82,159,918	82,144,918
ENTERPRISE FUNDS								
SEWER	6,442,517	6,447,967	5,761,421	6,249,848	6,346,848	6,965,009	6,965,009	6,965,009
WATER	2,098,500	2,709,355	3,384,666	2,741,579	2,761,579	2,489,612	2,489,612	2,489,612
APPROPRIATION TOTAL	8,541,017	9,157,322	9,146,087	8,991,427	9,108,427	9,454,621	9,454,621	9,454,621

CITY OF SALEM, MASSACHUSETTS
FY 2001 OPERATING BUDGET

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	ADOPTED BUDGET FY 1999	ADJUSTED BUDGET FY 1999	ACTUAL EXPENDED FY 1999	ADOPTED BUDGET FY 2000	ADJUSTED BUDGET FY 2000	DEPT BUDGET FY 2001	MAYOR BUDGET FY 2001	Council BUDGET FY 2001
	82,144,664	84,577,931	83,599,953	86,506,712	87,327,299	92,176,611	91,614,539	91,599,539
111								
111	128,980	147,980	139,196	135,390	143,468	153,196	153,196	153,196
121								
121	336,501	411,340	796,432	364,808	414,808	385,481	385,481	385,481
135								
135	185,843	196,742	191,143	205,210	205,210	234,006	234,006	234,006
138								
138	160,193	166,193	152,829	141,785	141,785	166,639	159,476	159,476
141								
141	256,149	261,974	255,837	250,550	250,550	277,441	277,441	277,441
145								
145	221,875	224,457	166,234	177,329	184,829	238,367	238,367	238,367
146								
146	146,173	153,730	140,577	148,512	148,512	168,777	168,064	168,064
151								
151	253,104	333,104	333,080	261,793	335,434	273,484	273,484	273,484
152								
152	343,609	240,160	227,223	242,446	242,446	243,298	243,298	243,298
155								
155	187,355	190,283	188,316	192,039	196,039	272,800	272,800	272,800
161								
161	132,091	137,129	133,318	136,711	136,711	140,800	138,945	138,945
162								
162	210,791	200,841	179,342	211,563	211,563	216,676	216,676	216,676

GENERAL GOVERNMENT:

CITY COUNCIL

Legislative

MAYOR

Executive

FINANCE DIRECTOR

Accounting

PURCHASING

Purchasing

ASSESSORS

Board of Assessors

TREASURER

Treasury Services

COLLECTOR

Tax Collections

SOLICITOR

Legal Services

HUMAN RESOURCES

Personnel

MIS

Data Processing

CITY CLERK

Record Maintenance

ELECTION/REGISTRATION

Voting

**CITY OF SALEM, MASSACHUSETTS
FY 2001 OPERATING BUDGET**

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	ADOPTED BUDGET FY 1999	ADJUSTED BUDGET FY 1999	ACTUAL EXPENDED FY 1999	ADOPTED BUDGET FY 2000	ADJUSTED BUDGET FY 2000	DEPT BUDGET FY 2001	MAYOR BUDGET FY 2001	Council BUDGET FY 2001
165								
165	40,340	41,440	40,728	39,655	39,655	40,817	40,817	40,817
171								
171	9,143	14,853	13,912	9,372	9,372	28,220	28,220	28,220
175								
175	43,383	43,383	41,388	43,820	43,820	63,622	63,622	63,622
176								
176	4,150	5,650	5,066	4,150	4,150	4,275	4,275	4,275
182								
182	405,776	412,913	401,892	386,460	407,370	536,840	536,840	536,840
192								
192	331,685	471,325	440,263	385,312	420,508	360,534	360,534	360,534
199								
199	28,900	28,900	26,473	28,900	28,900	29,767	29,767	29,767
	3,426,041	3,682,397	3,873,249	3,365,805	3,565,129	3,835,040	3,825,309	3,825,309

LICENSING BOARD

Licensing

CONSERVATION

Active/Passive Conservation

PLANNING BOARD

Subdivision, Planning & Zoning

APPEALS, BOARD OF

Zoning Appeals

PLANNING

Planning & Community Development

PUBLIC PROPERTY

Public Building Maintenance

MARKET AND TOURIST COMM.

Tourist Promotion

TOTAL GENERAL GOVERNMENT

PUBLIC SAFETY:

POLICE

Citizen Protection

FIRE

Fire Suppression

PUBLIC PROPERTY/BLDG INSP

Building/Plumbing/Gas Inspection

ELECTRICAL

Electrical Inspection & Maintenance

**CITY OF SALEM, MASSACHUSETTS
FY 2001 OPERATING BUDGET**

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	ADOPTED BUDGET FY 1999	ADJUSTED BUDGET FY 1999	ACTUAL EXPENDED FY 1999	ADOPTED BUDGET FY 2000	ADJUSTED BUDGET FY 2000	DEPT BUDGET FY 2001	MAYOR BUDGET FY 2001	Council BUDGET FY 2001
295								
295	137,738	199,406	176,688	142,735	142,735	146,793	146,793	146,793
299								
299	95,126	99,577	98,647	97,500	97,500	98,843	98,843	98,843
	13,355,474	14,101,585	13,867,307	13,291,370	13,577,219	14,176,443	14,033,043	14,033,043
411								
411	3,469,066	3,583,438	3,461,985	3,534,636	3,574,636	3,625,748	3,295,478	3,295,478
423	445,869	445,869	341,910	383,631	383,631	395,131	383,631	383,631
481								
481	408,081	432,474	413,097	488,466	542,079	570,880	551,577	551,577
491								
491	383,242	447,730	442,625	392,823	449,348	404,470	404,470	404,470
491	91,901	94,001	83,429	90,741	85,741	93,354	93,354	93,354
	4,798,159	5,003,512	4,743,047	4,890,297	5,035,435	5,089,583	4,728,510	4,728,510
510								
510	357,827	405,504	398,350	363,161	370,036	374,056	374,056	374,056
541								
541	312,938	323,014	317,276	348,320	348,320	353,871	352,304	352,304
542								
542	60,000	60,000	59,518	60,000	60,000	61,800	60,000	60,000
543								
543	144,655	172,519	169,332	147,834	147,834	150,477	150,477	150,477
	875,420	961,037	944,476	919,315	926,190	940,204	936,837	936,837

CITY OF SALEM, MASSACHUSETTS
FY 2001 OPERATING BUDGET

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	ADOPTED BUDGET FY 1999	ADJUSTED BUDGET FY 1999	ACTUAL EXPENDED FY 1999	ADOPTED BUDGET FY 2000	ADJUSTED BUDGET FY 2000	DEPT BUDGET FY 2001	MAYOR BUDGET FY 2001	Council BUDGET FY 2001
610								
610	873,258	908,478	898,750	895,089	895,089	948,054	945,879	945,879
650								
650	1,127,894	1,429,275	1,292,843	1,155,863	1,199,263	1,201,690	1,174,190	1,174,190
651	279,370	328,371	336,710	286,331	304,331	295,048	295,048	295,048
652	97,126	107,126	96,336	99,554	104,554	102,541	96,541	96,541
699	171,125	173,513	166,360	175,403	175,403	167,813	161,987	146,987
691								
691	7,921	7,921	7,289	8,119	8,119	8,363	8,363	8,363
	2,556,694	2,954,684	2,798,288	2,620,359	2,686,759	2,723,509	2,682,008	2,667,008

CULTURAL & RECREATIONAL

LIBRARY

Administration & Support

PARK AND RECREATION

Administration & Support

Golf Course

Witch House

Winter Island

HISTORICAL COMMISSION

Historic Preservation

TOTAL CULTURAL & RECREATIONAL

DEBT SERVICE:

Combined Debt Services

Short Term Debt

TOTAL DEBT SERVICE

ASSESSMENTS

ASSESSMENTS

NSRS/Charter/Choice

State and County

ASSESSMENTS

EMPLOYEE BENEFITS:

Contributory Retirement

Non-contributory Pensions

Workmen's Compensation

710	4,925,486	4,925,486	4,920,534	4,982,893	4,982,893	5,248,685	5,248,685	5,248,685
752	185,000	185,000	35,510	375,000	375,000	646,475	646,475	646,475
	5,110,486	5,110,486	4,956,043	5,357,893	5,357,893	5,895,160	5,895,160	5,895,160

820								
820	1,430,840	1,430,840	1,516,337	1,487,301	1,487,301	1,517,875	1,517,875	1,517,875
830	1,724,765	1,704,029	2,005,993	1,810,588	1,810,588	2,048,667	2,048,667	2,048,667
	3,155,605	3,134,869	3,522,330	3,297,889	3,297,889	3,566,542	3,566,542	3,566,542

911	3,363,000	3,363,000	3,363,000	3,487,357	3,487,357	3,813,009	3,813,009	3,813,009
911	390,000	390,000	329,211	390,000	390,000	350,000	350,000	350,000
912	310,000	413,271	409,282	350,000	350,000	360,500	360,500	360,500

CITY OF SALEM, MASSACHUSETTS
FY 2001 OPERATING BUDGET

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	ADOPTED BUDGET FY 1999	ADJUSTED BUDGET FY 1999	ACTUAL EXPENDED FY 1999	ADOPTED BUDGET FY 2000	ADJUSTED BUDGET FY 2000	DEPT BUDGET FY 2001	MAYOR BUDGET FY 2001	Council BUDGET FY 2001
913	100,000	100,000	98,969	100,000	100,000	103,000	100,000	100,000
914	4,250,000	4,250,000	4,250,000	4,700,000	4,700,000	4,852,000	4,852,000	4,852,000
919	300,000	300,000	398,242	420,000	420,000	492,000	492,000	492,000
945	300,000	300,000	300,376	325,000	325,000	325,000	325,000	325,000
TOTAL EMPLOYEE BENEFITS	9,013,000	9,116,271	9,149,080	9,772,357	9,772,357	10,295,509	10,292,509	10,292,509
EDUCATION:								
Schools								
TOTAL EDUCATION	31,312,768	31,355,768	30,600,047	34,000,000	34,000,000	36,200,000	36,200,000	36,200,000
300	31,312,768	31,355,768	30,600,047	34,000,000	34,000,000	36,200,000	36,200,000	36,200,000
GENERAL FUND TOTAL	73,603,647	75,420,609	74,453,866	77,515,285	78,218,872	82,721,990	82,159,918	82,144,918
ENTERPRISE FUNDS								
SEWER:								
Sewer	291,341	296,791	286,874	449,848	546,848	1,062,947	1,062,947	1,062,947
SESD Assessment	6,151,176	6,151,176	5,474,547	5,800,000	5,800,000	5,902,062	5,902,062	5,902,062
TOTAL SEWER	6,442,517	6,447,967	5,761,421	6,249,848	6,346,848	6,965,009	6,965,009	6,965,009
WATER:								
Water	567,176	1,178,031	1,177,762	1,337,922	1,357,922	1,061,370	1,061,370	1,061,370
SBWS Assessment	1,164,695	1,164,695	1,841,325	1,181,680	1,181,680	1,236,093	1,236,093	1,236,093
Debt Service	366,629	366,629	365,579	221,977	221,977	192,149	192,149	192,149
TOTAL WATER	2,098,500	2,709,355	3,384,666	2,741,579	2,761,579	2,489,612	2,489,612	2,489,612
ENTERPRISE FUND TOTAL	8,541,017	9,157,322	9,146,087	8,991,427	9,108,427	9,454,621	9,454,621	9,454,621
GRAND TOTAL ALL FUNDS	82,144,664	84,577,931	83,599,953	86,506,712	87,327,299	92,176,611	91,614,539	91,599,539

Section 3

DEPARTMENTAL BUDGETS

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

		Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Assessors-Personnel							
11411	5111 SALARIES-FULL TIME	\$194,759.21	\$212,462.00	\$218,135.00	\$220,566.00	\$220,566.00	\$220,566.00
11411	5113 SALARIES-PART TIME	\$7,750.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11411	5131 OVERTIME (GENERAL)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11411	5141 LONGEVITY	\$3,300.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00
11411	5150 FRINGE/STIPENDS	\$0.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00
11411	5161 RETROACTIVE WAGES	\$6,828.12	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11411	5164 MERIT POOL	\$0.00	\$5,673.00	\$0.00	\$9,845.00	\$9,845.00	\$9,845.00
	Assessors-Personnel Total	\$212,637.33	\$218,585.00	\$218,585.00	\$230,861.00	\$230,861.00	\$230,861.00
Assessors-Expenses							
11412	5242 OFFICE EQUIPMENT REP	\$178.20	\$565.00	\$365.00	\$580.00	\$580.00	\$580.00
11412	5303 LEGAL SERVICES	\$1,469.94	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
11412	5304 PROF SERVICES/FEES	\$12,466.25	\$0.00	\$0.00	\$15,000.00	\$15,000.00	\$15,000.00
11412	5308 APPRAISAL SERVICES	\$19,387.50	\$20,000.00	\$15,500.00	\$20,000.00	\$20,000.00	\$20,000.00
11412	5341 TELEPHONE	\$466.59	\$500.00	\$700.00	\$0.00	\$0.00	\$0.00
11412	5381 PRINTING AND BINDING	\$1,227.00	\$1,700.00	\$1,600.00	\$1,700.00	\$1,700.00	\$1,700.00
11412	5421 OFFICE SUPPLIES (GEN	\$4,259.87	\$4,800.00	\$4,800.00	\$4,800.00	\$4,800.00	\$4,800.00
11412	5710 IN STATE TRAVEL, MEE	\$2,261.91	\$1,400.00	\$5,700.00	\$1,500.00	\$1,500.00	\$1,500.00
11412	5781 AUTO ALLOWANCE	\$309.11	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
11412	5860 EQUIPMENT	\$1,172.84	\$1,000.00	\$1,300.00	\$1,000.00	\$1,000.00	\$1,000.00
	Assessors-Expenses Total	\$43,199.21	\$31,965.00	\$31,965.00	\$46,580.00	\$46,580.00	\$46,580.00
010	141 Department Total	\$255,836.54	\$250,550.00	\$250,550.00	\$277,441.00	\$277,441.00	\$277,441.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
BATES	D	ASSESSORS - BOARD OF	11411-5111	BOARD MEMBER	750.00	B	4	3,000.00	3,000.00	3,000.00
JAGOLTA		ASSESSORS - BOARD OF	11411-5111	BOARD MEMBER	750.00	B	4	3,000.00	3,000.00	3,000.00
MURPHY		ASSESSORS - BOARD OF	11411-5111	BOARD MEMBER	750.00	B	4	3,000.00	3,000.00	3,000.00
JACKSON	DEBORAH A 010	ASSESSORS - BOARD OF	11411-5111	ASST ASSESSOR	543.10		1	28,241.20	28,241.20	28,241.20
JOHNSON	DAMIAN A 010	ASSESSORS - BOARD OF	11411-5111	ASST ASSESSOR	720.74		1	37,478.48	37,478.48	37,478.48
KULIK	FRANK F 010	ASSESSORS - BOARD OF	11411-5111	DIR ASSESSING	1,009.34		1	52,485.68	52,485.68	52,485.68
Total Full Time - 5111								127,205.36	127,205.36	127,205.36
Department Total								127,205.36	127,205.36	127,205.36

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE		BD	UN	x 23 Wks	New Rate 12/9/00 4% Increase	x 29 Wks	FY 2001 Total Budget	LONGEVITY
			PT	CD							
DEORIO	ALICIA	M 010 ASSESSORS	11411-5111	PRINCIPAL CLERK III	585.34	1	13,462.82	608.75	17,653.85	31,116.67	
FELIX	GLORIA	010 ASSESSORS	11411-5111	PRINCIPAL CLERK III	585.34	1	13,462.82	608.75	17,653.85	31,116.67	
THIBODEAU	ALISON	J 010 ASSESSORS	11411-5111	PRINCIPAL CLERK III	585.34	1	13,462.82	608.75	17,653.85	31,116.67	150.00
						3	Department Total		93,350.02	150.00	

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Cemetery-Personnel						
14911 5111 SALARIES-FULL TIME	\$259,277.03	\$265,478.00	\$266,237.49	\$273,953.00	\$273,953.00	\$273,953.00
14911 5118 SEASONAL LABOR	\$26,546.50	\$15,500.00	\$36,154.50	\$15,500.00	\$15,500.00	\$15,500.00
14911 5131 OVERTIME (GENERAL)	\$11,291.85	\$9,500.00	\$18,958.94	\$12,000.00	\$12,000.00	\$12,000.00
14911 5141 LONGEVITY	\$3,200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
14911 5147 LICENSE REIMB.	\$100.00	\$135.00	\$135.00	\$200.00	\$200.00	\$200.00
14911 5150 FRINGE/STIPENDS	\$0.00	\$700.00	\$700.00	\$700.00	\$700.00	\$700.00
14911 5161 RETROACTIVE WAGES	\$15,453.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
14911 5164 MERIT POOL	\$0.00	\$2,555.00	\$0.00	\$2,662.00	\$2,662.00	\$2,662.00
Cemetery-Personnel Total	\$315,869.37	\$293,868.00	\$322,185.93	\$305,015.00	\$305,015.00	\$305,015.00
Cemetery-Expenses						
14912 5211 ELECTRICITY	\$4,000.01	\$4,500.00	\$4,500.00	\$4,600.00	\$4,600.00	\$4,600.00
14912 5216 OIL HEAT	\$3,325.44	\$4,000.00	\$4,000.00	\$4,500.00	\$4,500.00	\$4,500.00
14912 5249 GROUND MAINTENANCE	\$5,534.01	\$6,150.00	\$5,350.00	\$6,000.00	\$6,000.00	\$6,000.00
14912 5255 BUILDING/EQUIP MAINT	\$2,659.28	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
14912 5270 RENTAL & LEASE	\$55,799.88	\$62,000.00	\$62,000.00	\$62,000.00	\$35,000.00	\$35,000.00
14912 5304 PROFESSIONAL SERV/FEEs	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$15,000.00
14912 5341 TELEPHONE	\$2,176.95	\$3,650.00	\$3,650.00	\$3,700.00	\$3,700.00	\$3,700.00
14912 5383 BURIAL SERVICES	\$41,276.00	\$0.00	\$46,824.86	\$0.00	\$0.00	\$0.00
14912 5421 OFFICE SUPPLIES (GEN)	\$619.61	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
14912 5431 BLDG REP/MAINT SUPPL	\$2,522.10	\$3,155.00	\$3,155.00	\$3,155.00	\$3,155.00	\$3,155.00
14912 5432 SMALL TOOLS	\$999.50	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
14912 5461 GROUNDSKEEPING SUPPL	\$4,151.42	\$5,000.00	\$9,700.00	\$5,000.00	\$5,000.00	\$5,000.00
14912 5710 IN STATE TRAVEL, MEE	\$1,387.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
14912 5860 EQUIPMENT	\$2,304.81	\$4,000.00	\$4,800.00	\$4,000.00	\$16,000.00	\$16,000.00
Cemetery-Expenses Total	\$126,756.01	\$98,955.00	\$150,479.86	\$99,455.00	\$99,455.00	\$99,455.00
020 491 Department Total	\$442,625.38	\$392,823.00	\$472,665.79	\$404,470.00	\$404,470.00	\$404,470.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
SEASONAL HELP	J 020 CEMETERY	14911-5118	SEASONAL LABORER	9.00	P		40	15,500.00	15,500.00	15,500.00
							Total Seasonal - 5118	15,500.00	15,500.00	15,500.00
RENNARD	RICHARD N 020 CEMETERY	14911-5111	CEM SUPT/SHARE TREE	1,023.63			1	53,228.76	53,228.76	53,228.76
							Total Full Time - 5111	53,228.76	53,228.76	53,228.76
							Department Total	68,728.76	68,728.76	68,728.76

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE		BD	UN	x 23 Wks		New Rate 12/9/00 4% Increase	x 29 Wks	FY 2001 Total Budget	LONGEVITY
							PT	CD				
BRENNAN	JAMES	E 020 CEMETERY	14911-5111	LABORER STEP III	546.79	1		12,576.17	568.66	16,491.19	29,067.36	
CRONIN	DAVID	H 020 CEMETERY	14911-5111	WORKING FOREMAN III	699.17	1		16,080.91	727.14	21,086.97	37,167.88	
LECLERC	STEVEN	M 020 CEMETERY	14911-5111	LABORER STE III	546.79	1		12,576.17	568.66	16,491.19	29,067.36	
LITTLE	JOHN	A 020 CEMETERY	14911-5111	CEM LABORER/HMEO OP	594.52	1		13,673.96	618.30	17,930.72	31,604.68	
OSTALKIEWICZ	MARILYN	C 020 CEMETERY	14911-5111	PRINCIPAL CLERK III	585.34	1		13,462.82	608.75	17,653.85	31,116.67	
SOPER	JAMES	R 020 CEMETERY	14911-5111	HMEO	594.52	1		13,673.96	618.30	17,930.72	31,604.68	
HUGHES	MICHAEL	020 CEMETERY	14911-5111	GREENHSE GARDNER II/III	572.38	1		13,164.74	618.30	17,930.70	31,095.44	
										7	Department Total	220,724.07
												-

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Shade Tree-Personnel						
14921 5111 SALARIES-FULL TIME	\$57,811.06	\$63,961.00	\$56,961.00	\$66,504.00	\$66,504.00	\$66,504.00
14921 5131 OVERTIME (GENERAL)	\$5,555.77	\$5,000.00	\$10,193.84	\$5,000.00	\$5,000.00	\$5,000.00
14921 5141 LONGEVITY	\$800.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
14921 5147 LICENSE REIMB.	\$60.00	\$80.00	\$80.00	\$150.00	\$150.00	\$150.00
14921 5150 FRINGE/STIPENDS	\$0.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
14921 5161 RETROACTIVE WAGES	\$5,090.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Shade Tree-Personnel Total	\$69,317.23	\$69,241.00	\$67,434.84	\$71,854.00	\$71,854.00	\$71,854.00
Shade Tree-Expenses						
14922 5301 POLICE DETAIL	\$0.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
14922 5391 SPRAYING AND REMOVAL	\$14,111.72	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
Shade Tree-Expenses Total	\$14,111.72	\$21,500.00	\$21,500.00	\$21,500.00	\$21,500.00	\$21,500.00
020 492 Department Total	\$83,428.95	\$90,741.00	\$88,934.84	\$93,354.00	\$93,354.00	\$93,354.00

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE	BD	UN	x 23 Wks	New Rate	x 29 Wks	FY 2001	LONGEVITY
				PT	CD		12/9/00		Total Budget	
							4% Increase			
HUGHES	BRIAN	S 170 CEMETERY/SHADE TREE	673.00		1	15,479.00	727.14	21,087.06	36,566.06	
Replacement for Sheppard		020 CEMETERY/SHADE TREE	551.09		1	12,675.07	573.13	17,263.12	29,938.19	
					2		Department Total		66,504.25	-

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
City Council-Personnel						
11111 5111 SALARIES-FULL TIME	\$115,192.39	\$91,200.00	\$103,360.09	\$93,950.00	\$93,950.00	\$93,950.00
11111 5113 SALARIES-PART TIME	\$0.00	\$16,752.00	\$16,752.00	\$17,448.00	\$17,448.00	\$17,448.00
11111 5131 OVERTIME (GENERAL)	\$90.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11111 5150 FRINGE/STIPENDS	\$0.00	\$11,000.00	\$0.00	\$22,000.00	\$22,000.00	\$22,000.00
11111 5164 MERIT POOL	\$0.00	\$838.00	\$0.00	\$873.00	\$873.00	\$873.00
City Council-Personnel Total	\$115,282.95	\$119,790.00	\$120,112.09	\$134,271.00	\$134,271.00	\$134,271.00
City Council-Expenses						
11112 5242 OFFICE EQUIPMENT REP	\$230.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11112 5306 ADVERTISING	\$11,714.40	\$7,000.00	\$9,986.19	\$9,000.00	\$9,000.00	\$9,000.00
11112 5341 TELEPHONE	\$607.52	\$750.00	\$821.72	\$950.00	\$950.00	\$950.00
11112 5381 PRINTING AND BINDING	\$9,380.45	\$6,000.00	\$8,620.00	\$7,325.00	\$7,325.00	\$7,325.00
11112 5421 OFFICE SUPPLIES (GEN	\$0.00	\$250.00	\$2,327.50	\$250.00	\$250.00	\$250.00
11112 5710 IN STATE TRAVEL, MEE	\$362.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11112 5730 DUES AND SUB	\$120.00	\$100.00	\$100.00	\$200.00	\$200.00	\$200.00
11112 5783 MIDTERM/INAUG/HERITG	\$394.16	\$1,500.00	\$1,500.00	\$1,200.00	\$1,200.00	\$1,200.00
11112 5846 RENOVATION & REPAIRS	\$1,104.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
City Council-Expenses Total	\$23,913.04	\$15,600.00	\$23,355.41	\$18,925.00	\$18,925.00	\$18,925.00
030 111 Department Total	\$139,195.99	\$135,390.00	\$143,467.50	\$153,196.00	\$153,196.00	\$153,196.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
DETOMA	A 030 CITY COUNCIL	11111-5111	COUNCILLOR-AT-LARGE	143.12		1		7,500.00	7,500.00	7,500.00
DRISCOLL	030 CITY COUNCIL	11111-5111	COUNCILLOR	143.12		1		7,500.00	7,500.00	7,500.00
FLYNN	R 030 CITY COUNCIL	11111-5111	COUNCILLOR	143.12		1		7,500.00	7,500.00	7,500.00
FUREY	H 030 CITY COUNCIL	11111-5111	COUNCILLOR	143.12		1		7,500.00	7,500.00	7,500.00
HARVEY	R 030 CITY COUNCIL	11111-5111	COUNCIL PRESIDENT	152.67		1		8,000.00	8,000.00	8,000.00
HAYES	M 030 CITY COUNCIL	11111-5111	COUNCILLOR	143.12		1		7,500.00	7,500.00	7,500.00
LACAVA	030 CITY COUNCIL	11111-5111	COUNCILLOR	143.12		1		7,500.00	7,500.00	7,500.00
LOVELY	030 CITY COUNCIL	11111-5111	COUNCILLOR	143.12		1		7,500.00	7,500.00	7,500.00
OKEEFE SR	A 030 CITY COUNCIL	11111-5111	COUNCILLOR	143.12		1		7,500.00	7,500.00	7,500.00
OLEARY	F 030 CITY COUNCIL	11111-5111	COUNCILOR	143.12		1		7,500.00	7,500.00	7,500.00
SARGENT	030 CITY COUNCIL	11111-5111	COUNCILLOR	143.12		1		7,500.00	7,500.00	7,500.00
BURKINSHAW	E 030 CITY COUNCIL	11111-5111	CLERK OF COUNCIL	250.00	B		12	3,000.00	3,000.00	3,000.00
BURKINSHAW	E 030 CITY COUNCIL	11111-5111	CLERK OF COMMITTEE	125.00	B		4	500.00	500.00	500.00
LAPOINTE	A 030 CITY COUNCIL	11111-5111	CLERK	750.00	B		4	3,000.00	3,000.00	3,000.00
Extra Clerical	030 CITY COUNCIL	11111-5111	CLERK	50.00	B			1,200.00	1,200.00	1,200.00
SACCO	M 030 CITY COUNCIL	11111-5111	BUDGET CLERK		B		Lump Summ	500.00	500.00	500.00
Council Increases 01/01/2001	030 CITY COUNCIL	11111-5111		250.00			11	2,750.00	2,750.00	2,750.00
							Total Full Time - 5111	93,950.00	93,950.00	93,950.00
OUELLETTE	A 030 CITY COUNCIL	11111-5113	SR CLK TYPIST III	13.98	P		24	17,447.04	17,447.04	17,447.04
							Total Part Time - 5113	17,447.04	17,447.04	17,447.04
							Department Total	111,397.04	111,397.04	111,397.04

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
City Clerk-Personnel						
11611 5111 SALARIES-FULL TIME	\$118,029.25	\$123,826.00	\$141,552.09	\$128,719.00	\$128,719.00	\$128,719.00
11611 5131 OVERTIME (GENERAL)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11611 5141 LONGEVITY	\$2,700.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11611 5150 FRINGE/STIPENDS	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
11611 5161 RETROACTIVE WAGES	\$4,769.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11611 5164 MERIT POOL	\$0.00	\$4,685.00	\$0.00	\$4,881.00	\$3,026.00	\$3,026.00
City Clerk-Personnel Total	\$125,498.57	\$128,611.00	\$141,652.09	\$133,700.00	\$131,845.00	\$131,845.00
City Clerk-Expenses						
11612 5242 OFFICE EQUIPMENT REP	\$1,168.90	\$750.00	\$750.00	\$750.00	\$750.00	\$750.00
11612 5306 ADVERTISING	\$0.00	\$200.00	\$200.00	\$0.00	\$0.00	\$0.00
11612 5381 PRINTING AND BINDING	\$3,288.28	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
11612 5421 OFFICE SUPPLIES (GEN	\$997.42	\$750.00	\$750.00	\$750.00	\$750.00	\$750.00
11612 5450 ARCHIVAL SUPP & EQUI	\$0.00	\$900.00	\$695.25	\$800.00	\$800.00	\$800.00
11612 5509 DOG LICENSES	\$1,882.34	\$2,500.00	\$2,500.00	\$1,800.00	\$1,800.00	\$1,800.00
11612 5730 DUES AND SUB	\$482.50	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
City Clerk-Expenses Total	\$7,819.44	\$8,100.00	\$7,895.25	\$7,100.00	\$7,100.00	\$7,100.00
030 161 Department Total	\$133,318.01	\$136,711.00	\$149,547.34	\$140,800.00	\$138,945.00	\$138,945.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
BURKINSHAW D	E 030 CITY CLERK	11611-5111	CITY CLERK	1,163.83		1	1	60,519.16	60,519.16	60,519.16
CORBETT J	M 030 CITY CLERK	11611-5111	ASST CITY CLERK	713.13		1	1	37,082.76	37,082.76	37,082.76
Total Full Time - 5111								97,601.92	97,601.92	97,601.92
Department Total								97,601.92	97,601.92	97,601.92

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE	BD	UN	x 23 Wks	New Rate 12/9/00 4% Increase	x 29 Wks	FY 2001 Total Budget	LONGEVITY
BLAKE	E	J 030 CITY CLERK	585.34		1	13,462.82	608.75	17,653.85	31,116.67	
					1					
Department Total									31,116.67	

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Elect & Reg-Personnel						
11621 5111 SALARIES-FULL TIME	\$136,481.02	\$162,651.00	\$162,151.00	\$132,273.00	\$132,273.00	\$132,273.00
11621 5113 SALARIES-PART TIME	\$3,121.48	\$13,268.00	\$13,768.00	\$17,360.00	\$17,360.00	\$17,360.00
11621 5131 OVERTIME (GENERAL)	\$4,195.03	\$7,000.00	\$7,000.00	\$6,000.00	\$6,000.00	\$6,000.00
11621 5141 LONGEVITY	\$2,200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11621 5150 FRINGE/STIPENDS	\$341.70	\$500.00	\$500.00	\$400.00	\$400.00	\$400.00
11621 5161 RETROACTIVE WAGES	\$10,541.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11621 5164 MERIT POOL	\$0.00	\$0.00	\$0.00	\$868.00	\$868.00	\$868.00
Elect & Reg-Personnel Total	\$156,880.77	\$183,419.00	\$183,419.00	\$156,901.00	\$156,901.00	\$156,901.00

Elect & Reg-Expenses

11622 5221 RES STICKER PARKING	\$222.42	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
11622 5222 MOTOR VOTER	\$785.61	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
11622 5242 OFFICE EQUIPMENT REP	\$243.00	\$325.00	\$325.00	\$325.00	\$325.00	\$325.00
11622 5280 POLLING PLACE RENT	\$200.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00
11622 5306 ADVERTISING	\$754.50	\$690.00	\$690.00	\$650.00	\$650.00	\$650.00
11622 5309 POLL WORKERS/CENSUS TAKERS	\$0.00	\$0.00	\$0.00	\$32,000.00	\$32,000.00	\$32,000.00
11622 5381 PRINTING AND BINDING	\$7,955.83	\$6,500.00	\$6,500.00	\$6,500.00	\$6,500.00	\$6,500.00
11622 5386 VOTING MACHINE SERVI	\$11,160.39	\$15,250.00	\$15,250.00	\$15,250.00	\$15,250.00	\$15,250.00
11622 5421 OFFICE SUPPLIES (GEN	\$1,139.77	\$4,329.00	\$4,329.00	\$4,000.00	\$4,000.00	\$4,000.00
Elect & Reg-Expenses Total	\$22,461.52	\$28,144.00	\$28,144.00	\$59,775.00	\$59,775.00	\$59,775.00

030 162 Department Total	\$179,342.29	\$211,563.00	\$211,563.00	\$216,676.00	\$216,676.00	\$216,676.00
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FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
GRIGGS	DONNA	M 030	ELECTIONS & REGISTR	11621-5113	JR CLERK TYPIST III	13.91	P	17,359.68	17,359.68	17,359.68
						24		17,359.68	17,359.68	17,359.68
						Total Part Time - 5113		17,359.68	17,359.68	17,359.68
BURKINSHAW	D	E 030	ELECTIONS & REGISTR	11621-5111	CLERK OF BOARD	400.00	B	1,600.00	1,600.00	1,600.00
BURKINSHAW	D	E 030	ELECTIONS & REGISTR	11621-5111	BD REGISTRAR MEMBER	175.00	B	700.00	700.00	700.00
BOGLE	JOANNE	030	ELECTIONS & REGISTR	11621-5111	RES PARKING STICKER	375.00	B	1,500.00	1,500.00	1,500.00
CORNEAU	PATRICIA	030	ELECTIONS & REGISTR	11621-5111	RES PARKING STICKER	375.00	B	1,500.00	1,500.00	1,500.00
DEFRANCESCO	JOSEPH	030	ELECTIONS & REGISTR	11621-5111	CH BOARD REGISTRATI	187.50	B	750.00	750.00	750.00
LUZINSKI	EDWARD	030	ELECTIONS & REGISTR	11621-5111	BD REGISTRAR MEMBER	175.00	B	700.00	700.00	700.00
SAINDON	P	H 030	ELECTIONS & REGISTR	11621-5111	REG OF VOTERS	175.00	B	700.00	700.00	700.00
		030	ELECTIONS & REGISTR	11621-5111	ELEC ASST TO CITY CLK	3,884.00		3,884.00	3,884.00	3,884.00
Total Full Time 5111								11,334.00	11,334.00	11,334.00
Department Total								28,693.68	28,693.68	28,693.68

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE	BD	UN	x 23 Wks	New Rate 12/9/00 4% Increase	x 29 Wks	FY 2001 Total Budget	LONGEVITY
				PT	CD					
BOGLE	JOANNE	L 030 ELECTIONS & REGISTR	585.34		1	13,462.82	608.75	17,653.85	31,116.67	
		11621-5111 ASST REGISTRAR								
CORNEAU	PATRICIA	A 030 ELECTIONS & REGISTR	585.34		1	13,462.82	608.75	17,653.85	31,116.67	
		11621-5111 ASST REGISTRAR								
LAPOINTE	CHERYL	A 030 ELECTIONS & REGISTR	585.34		1	13,462.82	608.75	17,653.85	31,116.67	
		11621-5111 ASST REGISTRA III								
MCNAUGHT	JULIE	M 030 ELECTIONS & REGISTR	518.98		1	11,936.54	539.74	15,652.44	27,588.98	
		11621-5111 SR CLERK III								
				4	Department Total					
					120,939.00					
					-					

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Collector-Personnel						
11461 5111 SALARIES-FULL TIME	\$88,219.49	\$91,486.00	\$95,392.72	\$121,717.00	\$121,717.00	\$121,717.00
11461 5113 SALARIES-PART TIME	\$9,427.80	\$11,700.00	\$5,387.14	\$0.00	\$0.00	\$0.00
11461 5131 OVERTIME (GENERAL)	\$4,654.38	\$3,000.00	\$9,406.14	\$4,000.00	\$4,000.00	\$4,000.00
11461 5141 LONGEVITY	\$800.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11461 5150 FRINGE/STIPENDS	\$0.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00
11461 5161 RETROACTIVE WAGES	\$4,415.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11461 5164 MERIT POOL	\$0.00	\$2,451.00	\$451.00	\$1,785.00	\$1,072.00	\$1,072.00
Collector-Personnel Total	\$107,517.52	\$108,937.00	\$110,937.00	\$127,802.00	\$127,089.00	\$127,089.00
Collector-Expenses						
11462 5224 TAX TITLES	\$2,400.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11462 5381 PRINTING AND BINDING	\$19,185.29	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00
11462 5387 FEES	\$282.50	\$2,200.00	\$2,200.00	\$1,300.00	\$1,300.00	\$1,300.00
11462 5398 LOCK BOX SERVICES	\$8,000.00	\$8,000.00	\$8,000.00	\$10,000.00	\$10,000.00	\$10,000.00
11462 5421 OFFICE SUPPLIES (GEN	\$1,798.52	\$2,200.00	\$2,200.00	\$2,200.00	\$2,200.00	\$2,200.00
11462 5710 IN STATE TRAVEL, MEE	\$92.44	\$350.00	\$350.00	\$350.00	\$350.00	\$350.00
11462 5730 DUES AND SUB	\$100.00	\$125.00	\$125.00	\$125.00	\$125.00	\$125.00
11462 5740 INSURANCE PREMIUMS	\$1,200.00	\$1,700.00	\$1,700.00	\$2,000.00	\$2,000.00	\$2,000.00
Collector-Expenses Total	\$33,059.50	\$39,575.00	\$39,575.00	\$40,975.00	\$40,975.00	\$40,975.00
040 146 Department Total	\$140,577.02	\$148,512.00	\$150,512.00	\$168,777.00	\$168,064.00	\$168,064.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
CHARETTE	DIANE	M 040	COLLECTOR				1	35,704.24	35,704.24	35,704.24
				686.62			Total Full Time - 5111	35,704.24	35,704.24	35,704.24
Department Total								35,704.24	35,704.24	35,704.24

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE	BD	UN	x 23 Wks	New Rate 12/9/00 4% Increase	x 29 Wks	FY 2001 Total Budget	LONGEVITY
OHARA	MARIE	040 COLLECTOR	585.34		1	13,462.82	608.75	17,653.85	31,116.67	
WOJICK	DONNA	V 040 COLLECTOR	499.77		1	9,495.63	539.74	17,811.42	27,307.05	
		040 COLLECTOR	518.98		1	11,936.54	539.74	15,652.44	27,588.98	
					3	Department Total		86,012.70	-	

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Council On Aging-Personnel						
15411 5111 SALARIES-FULL TIME	\$246,738.99	\$282,549.00	\$299,268.00	\$287,043.00	\$287,043.00	\$287,043.00
15411 5113 SALARIES-PART TIME	\$33,455.51	\$23,328.00	\$23,328.00	\$30,510.00	\$30,510.00	\$30,510.00
15411 5141 LONGEVITY	\$1,914.29	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
15411 5150 FRINGE/STIPENDS	\$0.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
15411 5161 RETROACTIVE WAGES	\$4,122.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
15411 5164 MERIT POOL	\$0.00	\$16,719.00	\$0.00	\$8,944.00	\$7,377.00	\$7,377.00
Council On Aging-Personnel Total	\$286,231.74	\$322,796.00	\$322,796.00	\$326,697.00	\$325,130.00	\$325,130.00
Council On Aging-Expenses						
15412 5304 PROF SERVICES/FEES	\$10,448.00	\$5,224.00	\$5,224.00	\$5,224.00	\$5,224.00	\$5,224.00
15412 5320 CONTRACTED SERVICES	\$1,384.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
15412 5341 TELEPHONE	\$3,420.05	\$3,500.00	\$4,000.00	\$3,500.00	\$3,500.00	\$3,500.00
15412 5351 RECREATIONAL ACTIVIT	\$6,441.86	\$6,800.00	\$6,300.00	\$6,800.00	\$6,800.00	\$6,800.00
15412 5381 PRINTING AND BINDING	\$865.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
15412 5421 OFFICE SUPPLIES (GEN	\$2,459.98	\$2,500.00	\$2,500.00	\$3,150.00	\$3,150.00	\$3,150.00
15412 5431 BLDG REP/MAINT SUPPL	\$3,397.36	\$3,500.00	\$3,500.00	\$4,500.00	\$4,500.00	\$4,500.00
15412 5491 FOOD	\$867.13	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
15412 5493 MEALS ON WHEELS	\$842.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
15412 5710 IN STATE TRAVEL, MEE	\$175.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
15412 5730 DUES AND SUB	\$743.70	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Council On Aging-Expenses Total	\$31,044.08	\$25,524.00	\$25,524.00	\$27,174.00	\$27,174.00	\$27,174.00
060 541 Department Total	\$317,275.82	\$348,320.00	\$348,320.00	\$353,871.00	\$352,304.00	\$352,304.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
BARRETT	LYNNE M 060 COUNCIL ON AGING	15411-5111	HOUSING SPECIALIST	641.38	4%	4%	1	33,351.76	33,351.76	33,351.76
DESIARDINS	NORMAND D 060 COUNCIL ON AGING	15411-5111	FOOD SER COORDINAT	416.67	4%	4%	1	15,483.00	15,483.00	15,483.00
ELWORTHY	LINDA A 060 COUNCIL ON AGING	15411-5111	DIR COUNCIL ON AGING	988.01	3%	3%	1	51,376.52	51,376.52	51,376.52
FELTON	SHARON 060 COUNCIL ON AGING	15411-5111	SOC SERV TECH	570.26	4%	4%	1	29,653.52	29,653.52	29,653.52
HIGGINS	VINCENT W 060 COUNCIL ON AGING	15411-5111	VAN DRIVER	9.84			19	9,721.92	9,721.92	9,721.92
HINCMAN	RAYMOND C 060 COUNCIL ON AGING	15411-5111	ACTING TRANS COORD	13.58			35	24,715.60	24,715.60	24,715.60
GRIECO	WILLIAM 060 COUNCIL ON AGING	15411-5111	VAN DRIVER	8.00	4%	4%	35	14,560.00	14,560.00	14,560.00
MELLO	G C 060 COUNCIL ON AGING	15411-5111	BUS DRIVER	10.59			19	10,462.92	10,462.92	10,462.92
WILKINSON	KATHLEEN M 060 COUNCIL ON AGING	15411-5111	ADMINISTRATIVE ASST.	549.14	4%	4%	1	28,555.28	28,555.28	28,555.28
WISNIEWSKI	THERESA M 060 COUNCIL ON AGING	15411-5111	STAT DATA ENTRY	7.50	3%	3%	25	9,750.00	9,750.00	9,750.00
Total Full Time - 5111								227,630.52	227,630.52	227,630.52
CASTONGUAY	ALBERT W 060 COUNCIL ON AGING	15411-5113	VAN DRIVER	7.00	P		19	6,916.00	6,916.00	6,916.00
DILLINGHAM	DEBORAH 060 COUNCIL ON AGING	15411-5113	VAN DRIVER	7.88	P		19	7,785.44	7,785.44	7,785.44
KENNEDY	ELLEN A 060 COUNCIL ON AGING	15411-5113	RECEPTIONIST	8.00	P		19	7,904.00	7,904.00	7,904.00
RABY	MARY 060 COUNCIL ON AGING	15411-5113	P/T RECEPTIONIST	8.00	P		19	7,904.00	7,904.00	7,904.00
Total Part Time - 5113								30,509.44	30,509.44	30,509.44
Department Total								258,139.96	258,139.96	258,139.96

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE	BD	UN	x 23 Wks	New Rate 12/9/00	x 29 Wks	FY 2001 Total Budget	LONGEVITY
				PT	CD		4% Increase			
GRIMES	JACQUELYN	A 060 COUNCIL ON AGING	15411-5111	SR ACCT CLK STEP III		1	12,779.72	577.87	16,758.10	29,537.82
TARDIFF	RICHARD	J 060 COUNCIL ON AGING	15411-5111	JR BLDG CUST STEP III		1	12,925.31	584.45	16,949.02	29,874.33
				2			Department Total		59,412.15	-

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Data Processing-Personnel						
11551 5111 SALARIES-FULL TIME	\$100,754.56	\$103,660.00	\$114,660.66	\$113,786.00	\$113,786.00	\$113,786.00
11551 5131 OVERTIME (GENERAL)	\$1,075.22	\$4,000.00	\$2,870.34	\$1,500.00	\$1,500.00	\$1,500.00
11551 5141 LONGEVITY	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11551 5161 RETROACTIVE WAGES	\$276.02	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11551 5164 MERIT POOL	\$0.00	\$9,871.00	\$0.00	\$5,690.00	\$5,690.00	\$5,690.00
Data Processing-Personnel Total	\$103,105.80	\$117,531.00	\$117,531.00	\$120,976.00	\$120,976.00	\$120,976.00
Data Processing-Expenses						
11552 5243 DATA PROCESSING MAIN	\$36,059.94	\$44,061.00	\$44,061.00	\$46,581.00	\$46,581.00	\$46,581.00
11552 5272 COMPUTER EQUIPMENT	\$0.00	\$0.00	\$0.00	\$25,000.00	\$25,000.00	\$25,000.00
11552 5300 PURCHASE OF SERVICES	\$1,590.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11552 5341 TELEPHONE	\$4,221.86	\$6,255.00	\$6,255.00	\$5,000.00	\$5,000.00	\$5,000.00
11552 5342 POSTAGE	\$2,500.00	\$3,541.00	\$7,541.00	\$3,541.00	\$3,541.00	\$3,541.00
11552 5421 OFFICE SUPPLIES (GEN	\$748.88	\$800.00	\$800.00	\$800.00	\$800.00	\$800.00
11552 5519 COMPUTER SOFTWARE	\$4,485.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11552 5520 SOFTWARE SUPPORT/ENHANCEM	\$0.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00
11552 5582 DATA PROCESSING SUPP	\$35,016.19	\$19,202.00	\$19,202.00	\$19,202.00	\$19,202.00	\$19,202.00
11552 5710 IN STATE TRAVEL, MEE	\$185.03	\$300.00	\$300.00	\$500.00	\$500.00	\$500.00
11552 5720 OUT OF STATE TRAVEL	\$0.00	\$0.00	\$0.00	\$700.00	\$700.00	\$700.00
11552 5730 DUES AND SUB	\$402.17	\$349.00	\$349.00	\$500.00	\$500.00	\$500.00
Data Processing-Expenses Total	\$85,210.02	\$74,508.00	\$78,508.00	\$151,824.00	\$151,824.00	\$151,824.00
070 155 Department Total	\$188,315.82	\$192,039.00	\$196,039.00	\$272,800.00	\$272,800.00	\$272,800.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
CAMPBELL	DIANE	070	DATA PROCESSING				1	25,939.68	25,939.68	25,939.68
CLAY	NINA	M 070	DATA PROCESSING				1	35,019.40	35,019.40	35,019.40
JIADOSZ	JOANNE	H 070	DATA PROCESSING				1	52,826.28	52,826.28	52,826.28
Total Full Time - 5111								113,785.36	113,785.36	113,785.36
Department Total								113,785.36	113,785.36	113,785.36

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Electrical-Personnel						
12451 5111 SALARIES-FULL TIME	\$210,836.29	\$223,717.00	\$227,892.71	\$231,668.00	\$231,668.00	\$231,668.00
12451 5131 OVERTIME (GENERAL)	\$34,800.99	\$40,000.00	\$38,124.29	\$48,000.00	\$45,000.00	\$45,000.00
12451 5141 LONGEVITY	\$6,400.00	\$750.00	\$750.00	\$500.00	\$500.00	\$500.00
12451 5147 LICENSE REIMB.	\$180.00	\$267.00	\$267.00	\$267.00	\$267.00	\$267.00
12451 5150 FRINGE/STIPENDS	\$500.00	\$400.00	\$500.00	\$400.00	\$400.00	\$400.00
12451 5161 RETROACTIVE WAGES	\$13,178.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
12451 5164 MERIT POOL	\$0.00	\$4,032.00	\$1,632.00	\$4,200.00	\$4,200.00	\$4,200.00
Electrical-Personnel Total	\$265,895.48	\$269,166.00	\$269,166.00	\$285,035.00	\$282,035.00	\$282,035.00
Electrical-Expenses						
12452 5213 STREET LIGHTING	\$446,820.69	\$500,500.00	\$474,000.00	\$500,500.00	\$500,500.00	\$500,500.00
12452 5214 TRAFFIC SIGNAL LIGHT	\$38,178.30	\$53,000.00	\$53,000.00	\$53,000.00	\$53,000.00	\$53,000.00
12452 5254 MALL LIGHT MAINTENAN	\$2,732.84	\$8,000.00	\$4,000.00	\$8,000.00	\$8,000.00	\$8,000.00
12452 5255 BUILDING/EQUIP MAINT	\$6,510.86	\$7,000.00	\$20,300.00	\$7,000.00	\$7,000.00	\$7,000.00
12452 5256 FIRE/MUN SIGNAL MAIN	\$37,361.53	\$14,000.00	\$14,000.00	\$23,000.00	\$23,000.00	\$23,000.00
12452 5257 MAINT TRAFFIC SIGNAL	\$32,906.59	\$13,000.00	\$30,200.00	\$13,000.00	\$13,000.00	\$13,000.00
12452 5301 POLICE DETAIL	\$0.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
12452 5324 TUITION	\$990.96	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
12452 5341 TELEPHONE	\$2,867.55	\$3,400.00	\$3,400.00	\$4,400.00	\$4,400.00	\$4,400.00
12452 5421 OFFICE SUPPLIES (GEN	\$937.33	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
12452 5710 IN STATE TRAVEL, MEE	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
Electrical-Expenses Total	\$569,806.65	\$603,400.00	\$603,400.00	\$613,400.00	\$613,400.00	\$613,400.00
080 245 Department Total	\$835,702.13	\$872,566.00	\$872,566.00	\$898,435.00	\$895,435.00	\$895,435.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name		Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
FUREY	M	L 080 ELECTRICAL	12451-5111	OFFICE MANAGER	666.27		1	1	34,646.04	34,646.04	34,646.04
TUTTLE	P	M 080 ELECTRICAL	12451-5111	CITY ELECTRICIAN	949.25		1	1	49,361.00	49,361.00	49,361.00
Total Full Time - 5111									1,306,895.72	84,007.04	84,007.04
Department Total									84,007.04	84,007.04	84,007.04

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE		BD	UN	x 23 Wks	New Rate 12/9/00 4% Increase	x 29 Wks	FY 2001 Total Budget	LONGEVITY
DURKIN	J	F 080 ELECTRICAL	12451-5111	SIGNAL MAINT SUPV	699.17	1	16,080.91	727.14	21,086.97	37,167.88	250.00
DURKIN	JAMES	M 080 ELECTRICAL	12451-5111	SIGNAL MAINTAINER	642.23	1	14,771.29	667.92	19,369.66	34,140.95	250.00
FALKOWSKI	A	P 080 ELECTRICAL	12451-5111	WIRE INSPECTOR	718.13	1	16,516.99	746.86	21,658.80	38,175.79	
GIARDI	J	J 080 ELECTRICAL	12451-5111	WIRE INSPECTOR	718.13	1	16,516.99	746.86	21,658.80	38,175.79	
Department Total										147,660.41	500.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Finance-Personnel						
11351 5111 SALARIES-FULL TIME	\$161,800.49	\$173,795.00	\$184,870.00	\$217,058.00	\$217,058.00	\$217,058.00
11351 5113 SALARIES-PART TIME	\$16,583.50	\$15,482.00	\$12,207.00	\$0.00	\$0.00	\$0.00
11351 5131 OVERTIME (GENERAL)	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
11351 5141 LONGEVITY	\$1,800.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11351 5150 FRINGE/STIPENDS	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
11351 5161 RETROACTIVE WAGES	\$7,364.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11351 5164 MERIT POOL	\$0.00	\$8,033.00	\$233.00	\$7,548.00	\$7,548.00	\$7,548.00
Finance-Personnel Total	\$187,648.26	\$198,410.00	\$198,410.00	\$225,706.00	\$225,706.00	\$225,706.00
Finance-Expenses						
11352 5242 OFFICE EQUIPMENT REP	\$50.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00
11352 5381 PRINTING AND BINDING	\$1,070.96	\$1,000.00	\$1,150.00	\$2,500.00	\$2,500.00	\$2,500.00
11352 5421 OFFICE SUPPLIES (GEN	\$1,576.79	\$1,500.00	\$2,523.51	\$1,500.00	\$1,500.00	\$1,500.00
11352 5710 IN STATE TRAVEL, MEE	\$0.00	\$700.00	\$123.96	\$700.00	\$700.00	\$700.00
11352 5730 DUES AND SUB	\$75.00	\$350.00	\$200.00	\$350.00	\$350.00	\$350.00
11352 5780 OTHER Expenses	\$722.16	\$1,500.00	\$1,612.50	\$1,500.00	\$1,500.00	\$1,500.00
11352 5851 OFFICE EQUIPMENT	\$0.00	\$1,500.00	\$1,190.03	\$1,500.00	\$1,500.00	\$1,500.00
Finance-Expenses Total	\$3,494.91	\$6,800.00	\$6,800.00	\$8,300.00	\$8,300.00	\$8,300.00
090 135 Department Total	\$191,143.17	\$205,210.00	\$205,210.00	\$234,006.00	\$234,006.00	\$234,006.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
BRIDGMAN	NINA	A 090	FINANCE/AUDITING	886.14		1	1	46,079.28	46,079.28	46,079.28
GUY	BRUCE	M 090	FINANCE/AUDITING	1,330.18		1	1	69,169.36	69,169.36	69,169.36
PELLETIER	J	M 090	FINANCE/AUDITING	686.38		1	1	35,691.76	35,691.76	35,691.76
		090	FINANCE/AUDITING	673.08		1	1	35,000.00	35,000.00	35,000.00
						Total Full Time - 5111		185,940.40	185,940.40	185,940.40
DEVOE	LORRAINE	R 090	FINANCE/AUDITING	16.02	P	19		-	-	-
						Total PartTime - 5113		-	-	-
						Department Total		185,940.40	185,940.40	185,940.40

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE		BD	UN	x 23 Wks	New Rate 12/9/00 4% Increase	x 29 Wks	FY 2001 Total Budget	LONGEVITY
GIUNTA	JUDITH	A 090 FINANCE/AUDITING	11351-5111	PRINC ACCT CLERK	585.34	1	13,462.82	608.75	17,653.85	31,116.67	
Department Total										31,116.67	-

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Fire-Personnel						
12201 5111 SALARIES-FULL TIME	\$4,195,094.16	\$4,283,243.00	\$4,297,436.55	\$4,444,888.00	\$4,444,888.00	\$4,444,888.00
12201 5113 SALARIES-PART TIME	\$11,110.89	\$11,505.00	\$11,472.97	\$11,758.00	\$11,758.00	\$11,758.00
12201 5120 RETIREMENT ANTICIPATN	\$35,776.66	\$34,514.00	\$81,066.89	\$0.00	\$0.00	\$0.00
12201 5131 OVERTIME (GENERAL)	\$595,004.13	\$594,406.00	\$619,868.70	\$607,478.00	\$607,478.00	\$607,478.00
12201 5135 DEFIB RECERTIFICATIO	\$90,000.00	\$90,000.00	\$90,000.00	\$90,000.00	\$90,000.00	\$90,000.00
12201 5141 LONGEVITY	\$3,700.00	\$98,816.00	\$98,816.00	\$105,527.00	\$105,527.00	\$105,527.00
12201 5150 FRINGE/STIPENDS	\$230,250.00	\$257,750.00	\$252,137.50	\$266,450.00	\$266,450.00	\$266,450.00
12201 5161 RETROACTIVE WAGES	\$824,209.53	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
12201 5164 MERIT POOL	\$0.00	\$2,374.00	\$0.00	\$2,373.00	\$2,373.00	\$2,373.00
Fire-Personnel Total	\$5,985,145.37	\$5,372,608.00	\$5,450,798.61	\$5,528,474.00	\$5,528,474.00	\$5,528,474.00
Fire-Expenses						
12202 5211 ELECTRICITY	\$21,445.35	\$30,000.00	\$25,000.00	\$30,000.00	\$30,000.00	\$30,000.00
12202 5215 NATURAL GAS	\$17,306.21	\$20,000.00	\$19,000.00	\$20,000.00	\$20,000.00	\$20,000.00
12202 5216 OIL HEAT	\$3,048.64	\$6,000.00	\$7,000.00	\$6,000.00	\$6,000.00	\$6,000.00
12202 5241 BUILDING MAINTENANCE	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
12202 5258 FIRE EQUIPMENT REPAI	\$47,628.93	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
12202 5264 PUBLIC EDUCATION	\$4,973.69	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
12202 5272 COMPUTER EQUIPMENT	\$6,102.00	\$6,200.00	\$5,200.00	\$6,200.00	\$6,200.00	\$6,200.00
12202 5277 PHOTOCOPY MACHINE LE	\$6,812.28	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00
12202 5284 EQUIPMENT LEASE	\$81,269.00	\$81,269.00	\$81,269.00	\$105,940.00	\$105,940.00	\$105,940.00
12202 5285 FIRE EQUIPMENT LEASE	\$0.00	\$37,548.00	\$37,548.00	\$29,151.00	\$29,151.00	\$29,151.00
12202 5294 FIRE PROT CLOTHING	\$35,499.80	\$36,000.00	\$36,000.00	\$36,000.00	\$36,000.00	\$36,000.00
12202 5300 PURCHASE OF SERVICES	\$14,216.78	\$20,000.00	\$21,000.00	\$20,000.00	\$20,000.00	\$20,000.00
12202 5317 EDUCATIONAL TRAINING	\$20,283.87	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
12202 5318 DENTAL/MEDICAL SERVI	\$20,495.55	\$20,000.00	\$49,500.00	\$20,000.00	\$20,000.00	\$20,000.00
12202 5318DENTAL/MEDICAL SERVI	\$20,523.39	\$15,000.00	\$241,495.00	\$15,000.00	\$15,000.00	\$15,000.00
12202 5320 CONTRACTED SERVICES	\$2,679.92	\$2,500.00	\$2,500.00	\$5,000.00	\$5,000.00	\$5,000.00
12202 5327 VACCINES	\$4,958.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

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	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
12202 5341 TELEPHONE	\$17,033.86	\$22,000.00	\$22,000.00	\$22,000.00	\$22,000.00	\$22,000.00
12202 5382 LAUNDRY SERVICES	\$831.75	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
12202 5421 OFFICE SUPPLIES (GEN	\$5,873.03	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
12202 5451 CUSTODIAL SUPPLIES	\$2,808.11	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00
12202 5510 FIRE PREVENTION	\$9,782.24	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
12202 5586 FIRE SUPPRESSION SUP	\$24,769.37	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00
12202 5710 IN STATE TRAVEL, MEE	\$2,226.35	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
12202 5730 DUES AND SUB	\$1,155.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00
12202 5860 EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fire-Expenses Total	\$371,723.12	\$448,717.00	\$699,712.00	\$467,491.00	\$467,491.00	\$467,491.00
100 220 Department Total	\$6,356,868.49	\$5,821,325.00	\$6,150,510.61	\$5,995,965.00	\$5,995,965.00	\$5,995,965.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
LYNCH	S M 100 FIRE	12201-5111	OFFICE MANAGER	686.38		1		35,691.76	35,691.76	35,691.76
TURNER	R W 100 FIRE	12201-5111	CHIEF	1,521.72		1	26	39,564.72	39,564.72	39,564.72
TURNER	R W 100 FIRE	12201-5111	CHIEF	1,579.93		1	26	41,078.18	41,078.18	41,078.18
Deputy Chiefs	100 FIRE	12201-5111		51,003.50		4		204,014.00	204,014.00	204,014.00
Captains	100 FIRE	12201-5111		45,538.89		9		409,850.00	409,850.00	409,850.00
Lieutenants	100 FIRE	12201-5111		40,659.69		16		650,555.00	650,555.00	650,555.00
Fire Fighters	100 FIRE	12201-5111		35,356.27		60		2,121,376.00	2,121,376.00	2,121,376.00
Nights								252,837.00	252,837.00	252,837.00
Edu Incentive								41,600.00	41,600.00	41,600.00
EMT								30,000.00	30,000.00	30,000.00
Defib				500.00		90		45,000.00	45,000.00	45,000.00
Holidays								295,818.00	295,818.00	295,818.00
Out of Grade								35,000.00	35,000.00	35,000.00
Total Full Time - 5111								4,202,384.66	4,202,384.66	4,202,384.66
MCTAGUE	MARGIE N 100 FIRE	12201-5113	SENIOR CLERK	11.90 P		19		11,757.20	11,757.20	11,757.20
Total PartTime - 5113								11,757.20	11,757.20	11,757.20
Department Total								4,214,141.86	4,214,141.86	4,214,141.86

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE	BD	UN	x 23 Wks	New Rate 12/9/00 4% Increase	x 29 Wks	FY 2001 Total Budget	LONGEVITY
ODONNELL	THOMAS	R 100 FIRE	699.17	1	16,080.91	727.14	21,086.97	37,167.88		
PIERCE	RICHARD	A 100 FIRE	594.51	1	13,673.73	618.29	17,930.42	31,604.15		
BROWN	JEFFREY	A 100 FIRE	642.23	1	14,771.29	667.92	19,369.66	34,140.95		
DOBROSIELSKI	JOHN	M 100 FIRE	699.17	1	16,080.91	727.14	21,086.97	37,167.88		
KEENE-REALE	B	L 100 FIRE	642.23	1	14,771.29	667.92	19,369.66	34,140.95		
LERNER	SHAWN	100 FIRE	642.23	1	14,771.29	667.92	19,369.66	34,140.95		
STEPHEN	PAUL	100 FIRE	642.23	1	14,771.29	667.92	19,369.66	34,140.95		
Department Total									242,503.69	-

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Harbormaster-Personnel						
12951 5111 SALARIES-FULL TIME	\$33,530.23	\$34,254.00	\$42,308.84	\$60,313.00	\$60,313.00	\$60,313.00
12951 5113 SALARIES-PART TIME	\$53,060.27	\$66,041.00	\$63,226.16	\$39,983.00	\$39,983.00	\$39,983.00
12951 5131 OVERTIME (GENERAL)	\$407.55	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
12951 5161 RETROACTIVE WAGES	\$202.97	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
12951 5164 MERIT POOL	\$0.00	\$5,240.00	\$0.00	\$5,015.00	\$5,015.00	\$5,015.00
Harbormaster-Personnel Total	\$87,201.02	\$105,535.00	\$105,535.00	\$105,311.00	\$105,311.00	\$105,311.00
Harbormaster-Expenses						
12952 5211 ELECTRICITY	\$1,169.00	\$3,000.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
12952 5244 VEHICLE REPAIR AND M	\$5,643.27	\$4,000.00	\$4,000.00	\$5,500.00	\$5,500.00	\$5,500.00
12952 5270 RENTAL & LEASE	\$2,000.00	\$1,000.00	\$1,000.00	\$1,282.00	\$1,282.00	\$1,282.00
12952 5317 EDUCATIONAL TRAINING	\$1,625.73	\$5,000.00	\$3,000.00	\$5,000.00	\$5,000.00	\$5,000.00
12952 5341 TELEPHONE	\$2,669.77	\$3,500.00	\$4,500.00	\$4,000.00	\$4,000.00	\$4,000.00
12952 5353 HAULING FLOATS	\$2,000.00	\$2,000.00	\$2,000.00	\$2,500.00	\$2,500.00	\$2,500.00
12952 5381 PRINTING AND BINDING	\$986.87	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
12952 5421 OFFICE SUPPLIES (GEN	\$1,406.30	\$1,500.00	\$2,000.00	\$2,500.00	\$2,500.00	\$2,500.00
12952 5433 ELECTRICAL SUPPLIES	\$4,434.78	\$5,200.00	\$5,200.00	\$5,200.00	\$5,200.00	\$5,200.00
12952 5481 GASOLINE/DIESEL FUEL	\$7,868.90	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00
12952 5501 MED & SURGICAL SUPPL	\$0.00	\$500.00	\$500.00	\$500.00	\$1,000.00	\$1,000.00
12952 5710 IN STATE TRAVEL, MEE	\$307.95	\$500.00	\$500.00	\$500.00	\$0.00	\$0.00
12952 5791 UNIFORMS	\$1,946.80	\$2,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
12952 5860 EQUIPMENT	\$57,428.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Harbormaster-Expenses Total	\$89,487.37	\$37,200.00	\$37,200.00	\$41,482.00	\$41,482.00	\$41,482.00
110 295 Department Total	\$176,688.39	\$142,735.00	\$142,735.00	\$146,793.00	\$146,793.00	\$146,793.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
LAMBY	JUANITA	T 110	HARBORMASTER	12.00		40		24,960.00	24,960.00	24,960.00
WHOLLEY	WILLIAM	J 110	HARBORMASTER	679.86		1		35,352.72	35,352.72	35,352.72
						Total Full Time - 5111		60,312.72	60,312.72	60,312.72
AUSTIN	RUSSELL	110	HARBORMASTER	10.54				2,208.32	2,208.32	2,208.32
CALLAHAN	SEAN	P 110	HARBORMASTER	11.00	P			4,125.00	4,125.00	4,125.00
DEVITT	MATTHEW	J 110	HARBORMASTER	10.54	P			2,208.84	2,208.84	2,208.84
GAUTHIER	DANIEL	H 110	HARBORMASTER	10.54	P			2,209.35	2,209.35	2,209.35
GAUTHIER	RAYMOND	P 110	HARBORMASTER	10.54	P			2,208.84	2,208.84	2,208.84
HINCMAN	RAYMOND	C 110	HARBORMASTER	10.54	P			2,209.35	2,209.35	2,209.35
JETER	GEORGE	110	HARBORMASTER	10.54	P			2,209.35	2,209.35	2,209.35
MULLIGAN	PATRICK	110	HARBORMASTER	10.54	P			2,209.35	2,209.35	2,209.35
PYDYNKOWSKI	S	H 110	HARBORMASTER	10.54	P			9,350.22	9,350.22	9,350.22
STPIERRE	KEVIN	R 110	HARBORMASTER	10.54	P			4,417.67	4,417.67	4,417.67
TIERNEY SR	ROBERT	110	HARBORMASTER	10.54	P			4,417.67	4,417.67	4,417.67
						Total PartTime - 5113		39,982.28	39,982.28	39,982.28
						Department Total		100,295.00	100,295.00	100,295.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Health-Personnel						
15101 5111 SALARIES-FULL TIME	\$327,198.75	\$322,315.00	\$333,327.39	\$335,885.00	\$335,885.00	\$335,885.00
15101 5113 SALARIES-PART TIME	\$0.00	\$13,924.00	\$6,133.61	\$11,070.00	\$11,070.00	\$11,070.00
15101 5120 RETIREMNT ANTICIPATN	\$16,427.24	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
15101 5131 OVERTIME (GENERAL)	\$3,416.47	\$3,500.00	\$3,500.00	\$3,000.00	\$3,000.00	\$3,000.00
15101 5141 LONGEVITY	\$4,800.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00
15101 5150 FRINGE/STIPENDS	\$0.00	\$800.00	\$800.00	\$800.00	\$800.00	\$800.00
15101 5161 RETROACTIVE WAGES	\$19,405.63	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
15101 5164 MERIT POOL	\$0.00	\$3,222.00	\$0.00	\$2,978.00	\$2,978.00	\$2,978.00
Health-Personnel Total	\$371,248.09	\$344,061.00	\$344,061.00	\$354,033.00	\$354,033.00	\$354,033.00

Health-Expenses

15102 5304 PROFESSIONAL SERV/FEEES	\$960.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
15102 5306 ADVERTISING	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00
15102 5315 DRUG PROGRAM	\$4,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
15102 5318 DENTAL/MEDICAL SERVI	\$4,668.49	\$3,300.00	\$10,175.35	\$3,300.00	\$3,300.00	\$3,300.00
15102 5341 TELEPHONE	\$3,823.84	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00
15102 5396 HOUSING-SAN	\$5,994.95	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
15102 5421 OFFICE SUPPLIES (GEN	\$1,966.65	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
15102 5710 IN STATE TRAVEL, MEE	\$494.30	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
15102 5778 OTHER EXP - SEALER	\$4,593.77	\$2,200.00	\$2,200.00	\$2,200.00	\$2,200.00	\$2,200.00
15102 5785 RODENT CONTROL	\$0.00	\$0.00	\$0.00	\$923.00	\$923.00	\$923.00
Health-Expenses Total	\$27,102.00	\$19,100.00	\$25,975.35	\$20,023.00	\$20,023.00	\$20,023.00

120 510 Department Total	\$398,350.09	\$363,161.00	\$370,036.35	\$374,056.00	\$374,056.00	\$374,056.00
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FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
SCOTT	120 HEALTH	15101-5111	HEALTH AGENT	932.44			1	48,486.88	48,486.88	48,486.88
SIROIS	HEALTH	15101-5111	BOARD CLERK	500.00	B		4	2,000.00	2,000.00	2,000.00
							Total Full Time - 5111	50,486.88	50,486.88	50,486.88
MOUSTAKIS	VIRGINIA E 120 HEALTH	15101-5113	INSPECTOR	17.74	P		12	11,069.76	11,069.76	11,069.76
							Total PartTime - 5113	11,069.76	11,069.76	11,069.76
							Department Total	61,556.64	61,556.64	61,556.64

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE	BD	UN	x 23 Wks	New Rate 12/9/00 4% Increase	x 29 Wks	FY 2001 Total Budget	LONGEVITY
				PT	CD					
DIAZ	JOSE	L 120 HEALTH	15101-5111	718.13	1	16,516.99	746.86	21,658.80	38,175.79	
GIARLA	TRACY	L 120 HEALTH	15101-5111	729.00	1	16,767.00	758.16	21,986.64	38,753.64	
KOCUR	S	J 120 HEALTH	15101-5111	518.98	1	11,936.54	539.74	15,652.44	27,588.98	150.00
PAGE	M	F 120 HEALTH	15101-5111	555.64	1	12,779.72	577.87	16,758.10	29,537.82	150.00
SIROIS	B	A 120 HEALTH	15101-5111	585.34	1	13,462.82	608.75	17,653.85	31,116.67	
TOLMAN	MARK	F 120 HEALTH	15101-5111	771.72	1	17,749.56	802.59	23,275.08	41,024.64	
VALDEZ	PABLO	A 120 HEALTH	15101-5111	718.13	1	16,516.99	746.86	21,658.80	38,175.79	
VAUGHAN	JEFFREY	W 120 HEALTH	15101-5111	771.72	1	17,749.56	802.59	23,275.08	41,024.64	
Department Total									285,397.97	300.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Human Resources-Personnel						
11521 5111 SALARIES-FULL TIME	\$141,311.90	\$145,706.00	\$155,268.77	\$153,807.00	\$153,807.00	\$153,807.00
11521 5131 OVERTIME (GENERAL)	\$388.10	\$1,500.00	\$1,437.23	\$1,500.00	\$1,500.00	\$1,500.00
11521 5141 LONGEVITY	\$1,600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11521 5146 VAC/SICK LEAVE BYBK	\$5,375.35	\$8,000.00	\$6,051.25	\$6,000.00	\$6,000.00	\$6,000.00
11521 5161 RETROACTIVE WAGES	\$1,933.62	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11521 5164 MERIT POOL	\$0.00	\$10,340.00	\$840.00	\$7,691.00	\$7,691.00	\$7,691.00
Human Resources-Personnel Total	\$150,608.97	\$165,546.00	\$163,597.25	\$168,998.00	\$168,998.00	\$168,998.00
Human Resources-Expenses						
11522 5300 PURCHASE OF SERVICES	\$21,497.00	\$27,000.00	\$27,000.00	\$25,000.00	\$25,000.00	\$25,000.00
11522 5303 LEGAL SERVICES	\$1,589.78	\$1,600.00	\$1,600.00	\$1,500.00	\$1,500.00	\$1,500.00
11522 5304 PROFESSIONAL SERV/FEEs	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11522 5306 ADVERTISING	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
11522 5317 EDUCATIONAL TRAINING	\$35,890.39	\$36,000.00	\$36,000.00	\$36,000.00	\$36,000.00	\$36,000.00
11522 5381 PRINTING AND BINDING	\$2,336.48	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
11522 5421 OFFICE SUPPLIES (GEN	\$972.08	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
11522 5710 IN STATE TRAVEL, MEE	\$294.03	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00
11522 5730 DUES AND SUB	\$489.74	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
11522 5780 OTHER Expenses	\$406.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
11522 5799 EMPLOYEE RECOGNITION	\$1,783.88	\$2,000.00	\$2,000.00	\$2,500.00	\$2,500.00	\$2,500.00
11522 5851 OFFICE EQUIPMENT	\$8,854.18	\$3,500.00	\$3,500.00	\$2,500.00	\$2,500.00	\$2,500.00
Human Resources-Expenses Total	\$76,613.56	\$76,900.00	\$76,900.00	\$74,300.00	\$74,300.00	\$74,300.00
130 152 Department Total	\$227,222.53	\$242,446.00	\$240,497.25	\$243,298.00	\$243,298.00	\$243,298.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
DEVEREUX	BEATRICE L 130 HUMAN RESOURCES	11521-5111	BENEFITS MANAGER	646.15		1		33,599.80	33,599.80	33,599.80
LIPKA	FRANCES M 130 HUMAN RESOURCES	11521-5111	PERSONNEL AIDE/ASST	626.61		1		32,583.72	32,583.72	32,583.72
PERRONE	JENNIFER 130 HUMAN RESOURCES	11521-5111	PERSONNEL AIDE/ASST	626.61		1		32,583.72	32,583.72	32,583.72
RENNARD	ELIZABETH M 130 HUMAN RESOURCES	11521-5111	PERSONNEL DIRECTOR	1,058.45		1		55,039.40	55,039.40	55,039.40
Total Full Time - 5111								153,806.64	153,806.64	153,806.64
Department Total								153,806.64	153,806.64	153,806.64

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

		Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Opportunity Program-Psnl							
15421	5111 SALARIES-FULL TIME	\$59,518.40	\$60,000.00	\$61,948.75	\$61,800.00	\$60,000.00	\$60,000.00
Opportunity Program-Psnl Total		\$59,518.40	\$60,000.00	\$61,948.75	\$61,800.00	\$60,000.00	\$60,000.00
130	542 Department Total	\$59,518.40	\$60,000.00	\$61,948.75	\$61,800.00	\$60,000.00	\$60,000.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

		Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Workmens' Comp-Personnel							
19121	5111 SALARIES-FULL TIME	\$281,690.79	\$265,000.00	\$267,367.72	\$275,500.00	\$275,500.00	\$275,500.00
19121	5161 RETROACTIVE WAGES	\$71,770.53	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
19121	5172 WORKMENS' COMP-MEDIC	\$30,886.78	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
19121	5175 MEDICAL EXTENSION	\$24,933.41	\$25,000.00	\$22,632.28	\$25,000.00	\$25,000.00	\$25,000.00
Workmens' Comp-Personnel Total		\$409,281.51	\$350,000.00	\$350,000.00	\$360,500.00	\$360,500.00	\$360,500.00
130	912 Department Total	\$409,281.51	\$350,000.00	\$350,000.00	\$360,500.00	\$360,500.00	\$360,500.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

		Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Unemployment Comp-Personnel							
19131	5173 UNEMPLOYMENT COMPENS	\$98,969.11	\$100,000.00	\$100,000.00	\$103,000.00	\$100,000.00	\$100,000.00
	Unemployment Comp-Person Total	\$98,969.11	\$100,000.00	\$100,000.00	\$103,000.00	\$100,000.00	\$100,000.00
130	913 Department Total	\$98,969.11	\$100,000.00	\$100,000.00	\$103,000.00	\$100,000.00	\$100,000.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures FY 1999		Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Group Insurance-Personnel						
19141	5174 MEDICAL INSURANCE	\$4,250,000.00	\$4,700,000.00	\$4,750,000.00	\$4,750,000.00	\$4,750,000.00
19141	5181 DENTAL INSURANCE	\$0.00	\$0.00	\$15,000.00	\$15,000.00	\$15,000.00
19141	5182 LIFE INSURANCE	\$0.00	\$0.00	\$87,000.00	\$87,000.00	\$87,000.00
Group Insurance-Personnel Total		\$4,250,000.00	\$4,700,000.00	\$4,852,000.00	\$4,852,000.00	\$4,852,000.00
130	914 Department Total	\$4,250,000.00	\$4,700,000.00	\$4,852,000.00	\$4,852,000.00	\$4,852,000.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Library-Personnel						
16101 5111 SALARIES-FULL TIME	\$502,878.29	\$533,486.00	\$539,578.52	\$527,084.00	\$527,084.00	\$527,084.00
16101 5113 SALARIES-PART TIME	\$125,507.40	\$117,483.00	\$125,483.00	\$124,175.00	\$124,175.00	\$124,175.00
16101 5115 SUNDAY HOURS	\$0.00	\$0.00	\$12,790.00	\$26,200.00	\$26,200.00	\$26,200.00
16101 5131 OVERTIME (GENERAL)	\$4,275.09	\$3,939.00	\$4,056.48	\$3,939.00	\$3,939.00	\$3,939.00
16101 5141 LONGEVITY	\$8,700.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
16101 5150 FRINGE/STIPENDS	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
16101 5161 RETROACTIVE WAGES	\$5,115.62	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
16101 5164 MERIT POOL	\$0.00	\$30,405.00	\$3,405.00	\$31,226.00	\$31,226.00	\$31,226.00
Library-Personnel Total	\$646,476.40	\$685,413.00	\$685,413.00	\$712,724.00	\$712,724.00	\$712,724.00

Library-Expenses

16102 5211 ELECTRICITY	\$23,525.33	\$22,500.00	\$26,050.00	\$27,175.00	\$25,000.00	\$25,000.00
16102 5216 OIL HEAT	\$5,360.53	\$7,278.00	\$7,978.00	\$6,319.00	\$6,319.00	\$6,319.00
16102 5241 BUILDING MAINTENANCE	\$16,228.64	\$9,865.00	\$10,315.00	\$12,000.00	\$12,000.00	\$12,000.00
16102 5242 OFFICE EQUIPMENT REP	\$1,452.80	\$0.00	\$0.00	\$1,400.00	\$1,400.00	\$1,400.00
16102 5341 TELEPHONE	\$4,854.22	\$5,015.00	\$5,115.00	\$5,000.00	\$5,000.00	\$5,000.00
16102 5381 PRINTING AND BINDING	\$1,219.36	\$0.00	\$0.00	\$1,200.00	\$1,200.00	\$1,200.00
16102 5421 OFFICE SUPPLIES (GEN	\$740.86	\$795.00	\$795.00	\$800.00	\$800.00	\$800.00
16102 5427 CATALOG SUPPLIES	\$3,004.10	\$2,975.00	\$2,975.00	\$3,000.00	\$3,000.00	\$3,000.00
16102 5451 CUSTODIAL SUPPLIES	\$2,790.59	\$2,923.00	\$2,923.00	\$2,923.00	\$2,923.00	\$2,923.00
16102 5512 BOOKS	\$120,358.76	\$103,860.00	\$99,060.00	\$120,000.00	\$120,000.00	\$120,000.00
16102 5516 MICROFILM SUBSCRIPTI	\$6,500.00	\$6,500.00	\$6,500.00	\$6,500.00	\$6,500.00	\$6,500.00
16102 5517 PERIODICALS	\$11,820.68	\$11,951.00	\$11,951.00	\$11,951.00	\$11,951.00	\$11,951.00
16102 5518 AUDIO VISUAL	\$7,653.47	\$3,914.00	\$3,914.00	\$3,914.00	\$3,914.00	\$3,914.00
16102 5730 DUES AND SUB	\$30,780.00	\$32,100.00	\$32,100.00	\$33,148.00	\$33,148.00	\$33,148.00
16102 5831 BOOK ANTI-THEFT	\$15,983.82	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Library-Expenses Total	\$252,273.16	\$209,676.00	\$209,676.00	\$235,330.00	\$233,155.00	\$233,155.00

140 610	Department Total	\$898,749.56	\$895,089.00	\$948,054.00	\$945,879.00	\$945,879.00
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FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
ARMSTRONG PATRICIA	K 140 LIBRARY	16101-5111	LIBRARY ASSISTANT I	484.34		1		25,185.68	25,185.68	25,185.68
CLOHERTY JR P	J 140 LIBRARY	16101-5111	DIRECTOR	1,079.06		1		56,111.12	56,111.12	56,111.12
CONNELLY AMY	C 140 LIBRARY	16101-5111	LIBRARY ASST II	522.33		1		27,161.16	27,161.16	27,161.16
CUMMINGS DIANA	140 LIBRARY	16101-5111	LIBRARY ASSISTANT 1	478.44		1		24,878.88	24,878.88	24,878.88
DAMICO NANCY	140 LIBRARY	16101-5111	TECH SERVICE COORD	639.49		1		33,253.48	33,253.48	33,253.48
DELLAMONICA V	140 LIBRARY	16101-5111	SPEC LIBRARY ASSIST	561.44		1		29,194.88	29,194.88	29,194.88
GAUDRAULT SUSAN	E 140 LIBRARY	16101-5111	LIBRARY ASSISTANT I	516.87		1		26,877.24	26,877.24	26,877.24
JACKSON L	140 LIBRARY	16101-5111	ASST LIBRARY DIR	865.67		1		45,014.84	45,014.84	45,014.84
JOHNSON A	V 140 LIBRARY	16101-5111	LIBRARY ASSISTANT II	548.31		1		28,512.12	28,512.12	28,512.12
LARRABEE CAROL	J 140 LIBRARY	16101-5111	CIRCULATN LIBRARIAN	677.33		1		35,221.16	35,221.16	35,221.16
LEPAGE LUCILLE	G 140 LIBRARY	16101-5111	LIBRARY ASST. I	13.66		21		14,916.72	14,916.72	14,916.72
NIEVES SUZANNE	140 LIBRARY	16101-5111	ASSISTANT LIBRARIAN	503.86		1		26,200.72	26,200.72	26,200.72
OPOLSKI CHERYL	A 140 LIBRARY	16101-5111	CHILDREN'S LIBRARIAN	628.96		1		32,705.92	32,705.92	32,705.92
SZPAK SUSAN	C 140 LIBRARY	16101-5111	LIBRARY ASSISTANT II	553.14		1		28,763.28	28,763.28	28,763.28
TRACY NANCY	T 140 LIBRARY	16101-5111	LIBRARY ASST. II	518.71		1		26,972.92	26,972.92	26,972.92
WALSH J	E 140 LIBRARY	16101-5111	ACT REF LIBRARIAN	639.56		1		33,257.12	33,257.12	33,257.12
SHIFT DIFFERENTIAL			SHIFT DIFFERENTIAL					679.00	679.00	679.00
Total Full Time - 5111								494,906.24	494,906.24	494,906.24
BACIGALUPO JAMIE	A 140 LIBRARY	16101-5113	PAGE SHELVING PASTE	6.75	P	10		3,510.00	3,510.00	3,510.00
BARUA DARSANA	140 LIBRARY	16101-5113	PAGE SHELV & PASTING	8.73	P	19		8,625.24	8,625.24	8,625.24
BARUA ANKANA	140 LIBRARY	16101-5113	PAGE	7.09	P	8		2,949.44	2,949.44	2,949.44
CABRERA GRACEY	A 140 LIBRARY	16101-5113	PAGE SHELVING & PAST	6.00	P	15		4,680.00	4,680.00	4,680.00
COUGHLIN ELIZABETH	E 140 LIBRARY	16101-5113	PART-TIME ASSISTANT	12.66	P	Included in SUNDAY Hours Line				
OREGAR ELYSE	140 LIBRARY	16101-5113	LIBRARY ASST	11.38	P	Included in SUNDAY Hours Line				
D'ALESSANDRO SUZANNE	E 140 LIBRARY	16101-5113	DESK PAGE	10.12	P	10		5,262.40	5,262.40	5,262.40
DAWSON JEAN	A 140 LIBRARY	16101-5113	LIBRARY ASSISTANT	10.88	P	7		3,960.32	3,960.32	3,960.32
DONNELLY MARYANN	J 140 LIBRARY	16101-5113	PART-TIME ASSISTANT	13.15	P	17		11,624.60	11,624.60	11,624.60
FELTON DAVID	M 140 LIBRARY	16101-5113	JR BLDG CUSTODIAN	11.88	P	8		4,942.08	4,942.08	4,942.08
GLOWACKI SHEILA	A 140 LIBRARY	16101-5113	PART-TIME ASSISTANT	12.79	P	3.5		2,327.78	2,327.78	2,327.78
HIGGINS JAMES	F 140 LIBRARY	16101-5113	JR BLDG CUSTODIAN	12.71	P	7		4,626.44	4,626.44	4,626.44
KEAY MARALYN	LIBRARY			11.29	P	Included in SUNDAY Hours Line				
LATINIK ARTHUR	W 140 LIBRARY	16101-5113	JR BLDG CUSTODIAN	11.77	P	16		9,792.64	9,792.64	9,792.64
LEJEUNE LISA	C 140 LIBRARY	16101-5113	PART-TIME ASSISTANT	11.63	P	13		7,861.88	7,861.88	7,861.88
MANNING J	F 140 LIBRARY	16101-5113	P/T ASSISTANT	11.98	P	6		3,737.76	3,737.76	3,737.76

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
MICHELINI	140 LIBRARY	16101-5113	P/T ASSISTANT	13.02	P	21		14,217.84	14,217.84	14,217.84
MOORE	S 140 LIBRARY	16101-5113	CHILDRENS LIBRARY	11.21	P	11		6,412.12	6,412.12	6,412.12
OLSZEWSKI	140 LIBRARY	16101-5113	DESK PAGE	8.73	P	15		6,809.40	6,809.40	6,809.40
OLSZEWSKI	140 LIBRARY	16101-5113	JR. BLDG.CUSTODIAN	12.98	P	10		6,749.60	6,749.60	6,749.60
OPOLSKI	140 LIBRARY	16101-5113	PAGE SHELV & PASTING	6.75	P	8		2,808.00	2,808.00	2,808.00
RAKOC	M 140 LIBRARY	16101-5113	P/T LIBRARY ASSISTANT	10.88	P	7.5		4,243.20	4,243.20	4,243.20
STROM	C 140 LIBRARY	16101-5113	LIBRARY ASST I	13.53	P	4		2,814.24	2,814.24	2,814.24
TEJEDA	S 140 LIBRARY	16101-5113	PAGE	7.45	P	8		3,099.20	3,099.20	3,099.20
WOLFF	140 LIBRARY	16101-5113	PART-TIME ASST	6.00	P	10		3,120.00	3,120.00	3,120.00
Total Part Time - 5113								124,174.18	124,174.18	124,174.18
SUNDAY HOURS										
LIBRARY								26,200.00	26,200.00	26,200.00
Total Sunday - 5115								26,200.00	26,200.00	26,200.00
Department Total								645,280.42	645,280.42	645,280.42

FY 2001 AFSCME Union Employee Rates

Name	Department Name	RATE		BD	UN	x 23 Wks	New Rate 12/9/00 4% Increase	x 29 Wks	FY 2001 Total Budget	LONGEVITY
		PT	CD							
FOUCHER	F 140 LIBRARY					1	605.30	13,921.90	629.51 18,255.85	32,177.75
	16101-5111 SR BLDG CUSTODIANIII									
Department Total									32,177.75	-

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Licensing-Personnel						
11651 5111 SALARIES-FULL TIME	\$35,440.25	\$37,455.00	\$37,455.00	\$38,417.00	\$38,417.00	\$38,417.00
11651 5141 LONGEVITY	\$1,100.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00
11651 5150 FRINGE/STIPENDS	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
11651 5161 RETROACTIVE WAGES	\$2,514.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Licensing-Personnel Total	\$39,154.36	\$37,705.00	\$37,705.00	\$38,667.00	\$38,667.00	\$38,667.00
Licensing-Expenses						
11652 5306 ADVERTISING	\$113.80	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
11652 5381 PRINTING AND BINDING	\$399.77	\$400.00	\$400.00	\$500.00	\$500.00	\$500.00
11652 5421 OFFICE SUPPLIES (GEN	\$433.75	\$500.00	\$500.00	\$600.00	\$600.00	\$600.00
11652 5710 IN STATE TRAVEL, MEE	\$145.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
11652 5730 DUES AND SUB	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
11652 5851 OFFICE EQUIPMENT	\$481.18	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
Licensing-Expenses Total	\$1,573.50	\$1,950.00	\$1,950.00	\$2,150.00	\$2,150.00	\$2,150.00
150 165 Department Total	\$40,727.86	\$39,655.00	\$39,655.00	\$40,817.00	\$40,817.00	\$40,817.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name		Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
BLAKE	H	F 150 LICENSING BOARD	11651-5111	CHAIRMAN	425.00	B		4	1,700.00	1,700.00	1,700.00
CASEY	J	H 150 LICENSING BOARD	11651-5111	MEMBER	325.00	B		4	1,300.00	1,300.00	1,300.00
DAVENPORT	JUDY	150 LICENSING BOARD	11651-5111	CLERK OF BOARD	750.00	B		4	3,000.00	3,000.00	3,000.00
FLEMING	J	M 150 LICENSING BOARD	11651-5111	MEMBER	325.00	B		4	1,300.00	1,300.00	1,300.00
Total Full Time - 5111									7,300.00	7,300.00	7,300.00
Department Total									7,300.00	7,300.00	7,300.00

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE	BD	UN	x 23 Wks	New Rate 12/9/00 4% Increase	x 29 Wks	FY 2001 Total Budget	LONGEVITY
DAVENPORT	JUDITH	A 150 LICENSING BOARD	585.34		1	13,462.82	608.75	17,653.85	31,116.67	150.00
Department Total									31,116.67	150.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Mayor-Personnel						
11211 5111 SALARIES-FULL TIME	\$241,420.60	\$258,817.00	\$267,817.00	\$207,460.00	\$207,460.00	\$207,460.00
11211 5113 SALARIES-PART TIME	\$0.00	\$0.00	\$0.00	\$52,626.00	\$52,626.00	\$52,626.00
11211 5131 OVERTIME (GENERAL)	\$130.44	\$250.00	\$250.00	\$300.00	\$300.00	\$300.00
11211 5161 RETROACTIVE WAGES	\$443.55	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11211 5164 MERIT POOL	\$3,100.00	\$9,191.00	\$191.00	\$13,845.00	\$13,845.00	\$13,845.00
Mayor-Personnel Total	\$245,094.59	\$268,258.00	\$268,258.00	\$274,231.00	\$274,231.00	\$274,231.00

Mayor-Expenses

11212 5242 OFFICE EQUIPMENT REP	\$435.00	\$350.00	\$350.00	\$350.00	\$350.00	\$350.00
11212 5299 BAKER ISLAND	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
11212 5303 LEGAL SERVICES	\$244.77	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00
11212 5305 ACCOUNTING AND AUDIT	\$30,000.00	\$35,000.00	\$35,000.00	\$40,000.00	\$40,000.00	\$40,000.00
11212 5306 ADVERTISING	\$900.78	\$1,000.00	\$2,400.00	\$1,800.00	\$1,800.00	\$1,800.00
11212 5381 PRINTING AND BINDING	\$829.49	\$1,000.00	\$1,800.00	\$2,200.00	\$2,200.00	\$2,200.00
11212 5421 OFFICE SUPPLIES (GEN	\$1,540.57	\$1,700.00	\$1,700.00	\$1,700.00	\$1,700.00	\$1,700.00
11212 5710 IN STATE TRAVEL, MEE	\$2,652.12	\$2,500.00	\$3,397.25	\$2,500.00	\$2,500.00	\$2,500.00
11212 5720 OUT OF STATE TRAVEL	\$15,453.00	\$2,000.00	\$1,900.00	\$2,000.00	\$2,000.00	\$2,000.00
11212 5730 DUES AND SUB	\$7,062.00	\$8,500.00	\$8,500.00	\$8,700.00	\$8,700.00	\$8,700.00
11212 5760 JUDGMENTS	\$400,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11212 5775 COMMUNITY EVENTS	\$15,000.00	\$15,000.00	\$15,000.00	\$25,000.00	\$25,000.00	\$25,000.00
11212 5780 OTHER Expenses	\$61,937.68	\$10,000.00	\$60,800.00	\$10,000.00	\$10,000.00	\$10,000.00
11212 5782 INAUGURAL ENTERTAINM	\$0.00	\$3,000.00	\$2,202.75	\$0.00	\$0.00	\$0.00
11212 5852 OFFICE FURNITURE	\$282.30	\$1,500.00	\$1,500.00	\$2,000.00	\$2,000.00	\$2,000.00
Mayor-Expenses Total	\$551,337.71	\$96,550.00	\$154,550.00	\$111,250.00	\$111,250.00	\$111,250.00

160 121	Department Total	\$796,432.30	\$364,808.00	\$422,808.00	\$385,481.00	\$385,481.00
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FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
CERVONI	SHIRLEY S 160 MAYOR	11211-5111	EXECUTIVE SECY	839.63			1	43,660.76	43,660.76	43,660.76
PIZZELLO	JOAN F 160 MAYOR	11211-5111	PRINCIPAL CLERK	601.89			1	31,298.28	31,298.28	31,298.28
USOVICZ JR	STANLEY J 160 MAYOR	11211-5111	MAYOR	1,442.31			1	75,000.00	75,000.00	75,000.00
WALSH	JOSEPH J 160 MAYOR	11211-5111	ADMIN AIDE	1,000.00			1	55,000.00	55,000.00	55,000.00
Mayor's Increase as of 01/01/2001	160 MAYOR	11211-5111	MAYOR					2,500.00	2,500.00	2,500.00
Total Full Time - 5111								207,459.04	207,459.04	207,459.04
CARNEY	PATRICIA 160 MAYOR	11211-5113	CONST SERVICES	13.09	P		17.5	11,911.90	11,911.90	11,911.90
FELTON	JOANNE R 160 MAYOR	11211-5113	PT/SWITCHBOARD OP	10.00	P		35	18,200.00	18,200.00	18,200.00
2 Part-timers	160 MAYOR	11211-5113	FLOATING CLERK	12.37	P		35	22,513.40	22,513.40	22,513.40
Total Part Time - 5113								52,625.30	52,625.30	52,625.30
Department Total								260,084.34	260,084.34	260,084.34

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Park & Rec-Personnel						
16501 5111 SALARIES-FULL TIME	\$572,693.01	\$496,955.00	\$510,491.12	\$529,163.00	\$529,163.00	\$529,163.00
16501 5113 SALARIES-PART TIME	\$13,440.00	\$72,232.00	\$20,772.14	\$21,885.00	\$21,885.00	\$21,885.00
16501 5118 SEASONAL LABOR	\$175,162.00	\$317,090.00	\$357,623.78	\$343,600.00	\$343,600.00	\$343,600.00
16501 5120 RETIREMNT ANTICIPATN	\$16,561.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
16501 5131 OVERTIME (GENERAL)	\$21,482.11	\$29,000.00	\$29,000.00	\$30,000.00	\$30,000.00	\$30,000.00
16501 5141 LONGEVITY	\$9,566.70	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00
16501 5150 FRINGE/STIPENDS	\$0.00	\$1,600.00	\$1,566.00	\$1,400.00	\$1,400.00	\$1,400.00
16501 5161 RETROACTIVE WAGES	\$34,853.46	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
16501 5164 MERIT POOL	\$0.00	\$4,836.00	\$1,836.00	\$8,967.00	\$8,967.00	\$8,967.00
Park & Rec-Personnel Total	\$843,758.53	\$921,863.00	\$921,439.04	\$935,165.00	\$935,165.00	\$935,165.00

Park & Rec-Expenses

16502 5211 ELECTRICITY	\$26,550.00	\$30,000.00	\$30,000.00	\$35,000.00	\$30,000.00	\$30,000.00
16502 5216 OIL HEAT	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
16502 5217 GAS/OIL HEAT	\$2,957.61	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00
16502 5241 BUILDING MAINTENANCE	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
16502 5251 UTILITY SERV REP & M	\$700.00	\$700.00	\$700.00	\$700.00	\$700.00	\$700.00
16502 5298 TRASH REMOVAL	\$42,925.00	\$40,500.00	\$40,500.00	\$40,500.00	\$40,500.00	\$40,500.00
16502 5301 POLICE DETAIL	\$0.00	\$7,500.00	\$22,500.00	\$22,500.00	\$15,000.00	\$15,000.00
16502 5331 CONTRACTED TRANSPORT	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
16502 5341 TELEPHONE	\$5,800.00	\$5,000.00	\$5,000.00	\$7,000.00	\$7,000.00	\$7,000.00
16502 5352 POOL MAINTENANCE	\$4,528.22	\$8,500.00	\$18,500.00	\$12,000.00	\$12,000.00	\$12,000.00
16502 5353 HAULING FLOATS	\$1,338.00	\$1,400.00	\$1,400.00	\$1,400.00	\$1,400.00	\$1,400.00
16502 5355 RECREATION EQUIP REP	\$15,000.00	\$15,000.00	\$15,034.01	\$15,000.00	\$15,000.00	\$15,000.00
16502 5380 CIP	\$7,668.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
16502 5381 PRINTING AND BINDING	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
16502 5421 OFFICE SUPPLIES (GEN	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
16502 5431 BLDG REP/MAINT SUPPL	\$6,437.25	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
16502 5432 SMALL TOOLS	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00

CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

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	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
16502 5451 CUSTODIAL SUPPLIES	\$2,490.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
16502 5461 GROUNDSKEEPING SUPPL	\$8,984.76	\$9,000.00	\$8,999.99	\$9,000.00	\$9,000.00	\$9,000.00
16502 5492 FOOD SERVICE SUPPLIE	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00
16502 5501 MED & SURGICAL SUPPL	\$500.00	\$500.00	\$500.00	\$515.00	\$515.00	\$515.00
16502 5537 LOAM	\$5,793.35	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00
16502 5588 RECREATIONAL SUPPLIE	\$13,000.00	\$12,000.00	\$44,000.00	\$12,000.00	\$12,000.00	\$12,000.00
16502 5589 REC LEAGUE SUPPLIES	\$12,000.00	\$11,000.00	\$11,000.00	\$11,000.00	\$11,000.00	\$11,000.00
16502 5713 EXPENSES	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00
16502 5730 DUES AND SUB	\$200.00	\$200.00	\$200.00	\$210.00	\$210.00	\$210.00
16502 5740 INSURANCE PREMIUMS	\$9,726.21	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00
16502 5791 UNIFORMS	\$799.97	\$800.00	\$800.00	\$800.00	\$800.00	\$800.00
16502 5844 PARK IMPROVEMENTS	\$3,000.00	\$3,000.00	\$21,400.00	\$5,000.00	\$5,000.00	\$5,000.00
16502 5846 RENOVATION & REPAIRS	\$57,610.00	\$20,000.00	\$20,389.96	\$20,000.00	\$20,000.00	\$20,000.00
16502 5860 EQUIPMENT	\$207,675.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
Park & Rec-Expenses Total	\$449,084.15	\$234,000.00	\$309,823.96	\$266,525.00	\$239,025.00	\$239,025.00
170 650 Department Total	\$1,292,842.68	\$1,155,863.00	\$1,231,263.00	\$1,201,690.00	\$1,174,190.00	\$1,174,190.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
MCINTIRE	E L 170 PARK & REC	16501-5111	SUPERINTENDENT	1,133.90		1		58,962.80	58,962.80	58,962.80
MERRILL	W I 170 PARK & REC	16501-5111	WORKING FOREMAN	673.00		1		34,996.00	34,996.00	34,996.00
THIBODEAU	C A 170 PARK & REC	16501-5111	P/R COMMISSION CLERK	300.00	B	4		1,200.00	1,200.00	1,200.00
						Total Full Time - 5111		95,158.80	95,158.80	95,158.80
CAREY	WILLIAM M 170 PARK & REC	16501-5113	LABORER	10.30	P	19.5		10,444.20	10,444.20	10,444.20
DAVID	ANDREA L 170 PARK & REC	16501-5113	MATRON	10.00	P	40 26 Wks		10,400.00	10,400.00	10,400.00
DAVID	ANDREA L 170 PARK & REC	16501-5113	MATRON	10.00	P	4 26 Wks		1,040.00	1,040.00	1,040.00
						Total Part Time - 5113		21,884.20	21,884.20	21,884.20
AVIGIAN	PAUL 170 PARK & REC	16501-5118	CASHIER KERNWOOD	10.00	P	40	22	8,800.00	8,800.00	8,800.00
COOMBS	THOMAS J 170 PARK & REC	16501-5118	CASHIER KERNWOOD	10.00	P	32	22	7,040.00	7,040.00	7,040.00
TREMBLAY	DONALD E 170 PARK & REC	16501-5118	CASHIER KERNWOOD	10.00	P	40	22	8,800.00	8,800.00	8,800.00
	170 PARK & REC	16501-5118	CASHIERS FST RVR	10.00	P	40	12	9,600.00	9,600.00	9,600.00
	170 PARK & REC	16501-5118	REC LDR VOLLEYBALL	25.00	P	16	23.75	7,600.00	7,600.00	7,600.00
	170 PARK & REC	16501-5118	LEAGUE DIRECTOR	20.00	P	6.5 32 Gms		5,200.00	5,200.00	5,200.00
	170 PARK & REC	16501-5118	OPEN GYM	10.00	P	36 Wks		5,760.00	5,760.00	5,760.00
	170 PARK & REC	16501-5118	SEASONAL	10.00	P	10 10 wks		40,000.00	40,000.00	40,000.00
	170 PARK & REC	16501-5118	INSTRUCTORS	8/9/10 P		15 15 15	8 wks	129,600.00	129,600.00	129,600.00
	170 PARK & REC	16501-5118	POOL MAINT	8/9/10 P		03 03 03	10 wks	32,400.00	32,400.00	32,400.00
	170 PARK & REC	16501-5118	LIFEGUARDS	8/9/10 P		06 06 06	10 wks	64,800.00	64,800.00	64,800.00
	170 PARK & REC	16501-5118	SUPERVISORS	10.00	P	6 10 wks		24,000.00	24,000.00	24,000.00
						Total Seasonal - 5118		343,600.00	343,600.00	343,600.00
OVERTIME	170 PARK & REC	16501-5131						30,000.00	30,000.00	30,000.00
LONGEVITY	170 PARK & REC	16501-5141				1		150.00	150.00	150.00
FRINGE	170 PARK & REC	16501-5150				14		1,400.00	1,400.00	1,400.00
						Department Total		492,193.00	492,193.00	492,193.00

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE	BD	UN	x 23 Wks	New Rate 12/9/00	x 29 Wks	FY 2001 Total Budget	LONGEVITY
				PT	CD		4% Increase			
BASH	EDWARD	W 170 PARK & REC	594.52	1	13,673.96	618.30	17,930.72	31,604.68		
BELL	ROBERT	A 170 PARK & REC	594.52	1	13,673.96	618.30	17,930.72	31,604.68		
BUXTON	T	M 170 PARK & REC	594.52	1	13,673.96	618.30	17,930.72	31,604.68		
CAPPUCCIO	HELEN	M 170 PARK & REC	585.34	1	13,462.82	608.75	17,653.85	31,116.67		
CLAY	JOHN	C 170 PARK & REC	572.38	1	13,164.74	595.28	17,262.98	30,427.72		
CONNELLY	CHRISTOPHE	E 170 PARK & REC	594.52	1	13,673.96	618.30	17,930.72	31,604.68		
CRONIN JR	DONALD	J 170 PARK & REC	594.52	1	13,673.96	618.30	17,930.72	31,604.68		
GIBNEY	SCOTT	A 170 PARK & REC	572.38	1	10,875.22	618.30	20,403.90	31,279.12		
HENDERSON	S	A 170 PARK & REC	642.23	1	14,771.29	667.92	19,369.66	34,140.95		
LEBLANC	ALICE	M 170 PARK & REC	585.34	1	13,462.82	608.75	17,653.85	31,116.67		150.00
MCGLOONE	RANDALL	S 170 PARK & REC	594.52	1	13,673.96	618.30	17,930.72	31,604.68		
THIBODEAU	COLLEEN	170 PARK & REC	518.98	1	11,936.54	539.74	15,652.44	27,588.98		
TRACY	DOROTHY	M 170 PARK & REC	518.98	1	11,936.54	539.74	15,652.44	27,588.98		
COVIELLO	VALERIE	170 PARK & REC	585.34	1	13,462.82	608.75	17,653.85	31,116.67		
Department Total									434,003.86	150.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Golf Course-Personnel						
16511 5111 SALARIES-FULL TIME	\$126,648.66	\$126,114.00	\$132,104.33	\$136,811.00	\$136,811.00	\$136,811.00
16511 5113 SALARIES-PART TIME	\$61,947.00	\$40,320.00	\$36,049.26	\$0.00	\$0.00	\$0.00
16511 5118 SEASONAL LABOR	\$0.00	\$20,000.00	\$20,000.00	\$54,000.00	\$54,000.00	\$54,000.00
16511 5131 OVERTIME (GENERAL)	\$3,587.40	\$3,000.00	\$3,427.41	\$3,000.00	\$3,000.00	\$3,000.00
16511 5141 LONGEVITY	\$2,600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
16511 5150 FRINGE/STIPENDS	\$0.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00
16511 5161 RETROACTIVE WAGES	\$6,430.13	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
16511 5164 MERIT POOL	\$0.00	\$2,147.00	\$0.00	\$2,237.00	\$2,237.00	\$2,237.00
Golf Course-Personnel Total	\$201,213.19	\$191,881.00	\$191,881.00	\$196,348.00	\$196,348.00	\$196,348.00

Golf Course-Expenses

16512 5211 ELECTRICITY	\$6,000.00	\$5,000.00	\$5,000.00	\$6,000.00	\$6,000.00	\$6,000.00
16512 5217 GAS/OIL HEAT	\$6,000.00	\$5,850.00	\$5,850.00	\$5,850.00	\$5,850.00	\$5,850.00
16512 5270 RENTAL & LEASE	\$28,648.51	\$22,000.00	\$22,000.00	\$22,000.00	\$22,000.00	\$22,000.00
16512 5341 TELEPHONE	\$1,999.98	\$2,000.00	\$2,000.00	\$3,000.00	\$3,000.00	\$3,000.00
16512 5354 IRRIGATION SYSTEM MA	\$3,999.99	\$4,000.00	\$4,000.00	\$4,500.00	\$4,500.00	\$4,500.00
16512 5421 OFFICE SUPPLIES (GEN)	\$3,500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
16512 5431 BLDG REP/MAINT SUPPL	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
16512 5461 GROUNDSKEEPING SUPPL	\$18,000.00	\$25,000.00	\$25,000.00	\$25,750.00	\$25,750.00	\$25,750.00
16512 5581 SOUVENIRS	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
16512 5730 DUES AND SUB	\$999.93	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
16512 5846 RENOVATION & REPAIRS	\$51,306.22	\$12,000.00	\$30,000.00	\$12,000.00	\$12,000.00	\$12,000.00
16512 5860 EQUIPMENT	\$12,042.02	\$14,000.00	\$14,000.00	\$15,000.00	\$15,000.00	\$15,000.00
Golf Course-Expenses Total	\$135,496.65	\$94,450.00	\$112,450.00	\$98,700.00	\$98,700.00	\$98,700.00

170 651	Department Total	\$336,709.84	\$286,331.00	\$304,331.00	\$295,048.00	\$295,048.00
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FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name		Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
DREW	R	J 170 PARK-GOLF COURSE	16511-5111	GOLF COURSE SUPT	860.04		1		44,722.08	44,722.08	44,722.08
Total Full Time - 5111									44,722.08	44,722.08	44,722.08
4 Seasonal Lab		170 PARK-GOLF COURSE	16511-5118	SEASONAL LABORER	10.00	P	40	10 Wks	15,000.00	15,000.00	15,000.00
3 Starters		170 PARK-GOLF COURSE	16511-5118	STARTER	10.00	P	40	20 Wks	14,000.00	14,000.00	14,000.00
3 Cashiers		170 PARK-GOLF COURSE	16511-5118	CASHIER	10.00	P	40	34 Wks	25,000.00	25,000.00	25,000.00
Total Seasonal - 5118									54,000.00	54,000.00	54,000.00
Department Total									98,722.08	98,722.08	98,722.08

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE	BD	UN	x 23 Wks	New Rate 12/9/00 4% Increase	x 29 Wks	FY 2001 Total Budget	LONGEVITY
				PT	CD					
CASTONGUAY WILLIAM	A 170 PARK-GOLF COURSE	16511-5111	GOLF COURSE LAB III	594.52	1	13,673.96	618.30	17,930.72	31,604.68	
PAOLUCCI MARY	A 170 PARK-GOLF COURSE	16511-5111	CASHIER	543.25	1	12,494.75	564.98	16,384.42	28,879.17	
WRIGHT JOHN	F 170 PARK-GOLF COURSE	16511-5111	MAINT CRAFTSPERSON	594.52	1	13,673.96	618.30	17,930.72	31,604.68	
Department Total									92,088.54	-

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

		Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Witch House-Personnel							
16521	5111 SALARIES-FULL TIME	\$2,137.00	\$0.00	\$152.00	\$0.00	\$0.00	\$0.00
16521	5118 SEASONAL LABOR	\$55,391.57	\$91,376.00	\$91,224.00	\$79,241.00	\$79,241.00	\$79,241.00
16521	5131 OVERTIME (GENERAL)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Witch House-Personnel Total	\$57,528.57	\$91,376.00	\$91,376.00	\$79,241.00	\$79,241.00	\$79,241.00
Witch House-Expenses							
16522	5211 ELECTRICITY	\$1,600.00	\$0.00	\$0.00	\$1,600.00	\$1,600.00	\$1,600.00
16522	5215 NATURAL GAS	\$1,200.00	\$0.00	\$0.00	\$1,200.00	\$1,200.00	\$1,200.00
16522	5241 BUILDING MAINTENANCE	\$6,000.00	\$678.00	\$678.00	\$4,000.00	\$4,000.00	\$4,000.00
16522	5306 ADVERTISING	\$15,547.69	\$4,000.00	\$4,000.00	\$5,000.00	\$5,000.00	\$5,000.00
16522	5341 TELEPHONE	\$0.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
16522	5421 OFFICE SUPPLIES (GEN	\$500.00	\$500.00	\$5,500.00	\$5,500.00	\$2,500.00	\$2,500.00
16522	5581 SOUVENIRS	\$10,165.46	\$0.00	\$0.00	\$1,500.00	\$0.00	\$0.00
16522	5692 STATE TAXES	\$1,000.00	\$1,000.00	\$1,000.00	\$2,000.00	\$1,000.00	\$1,000.00
16522	5846 RENOVATION & REPAIRS	\$2,794.63	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Witch House-Expenses Total	\$38,807.78	\$8,178.00	\$13,178.00	\$23,300.00	\$17,300.00	\$17,300.00
170	652 Department Total	\$96,336.35	\$99,554.00	\$104,554.00	\$102,541.00	\$96,541.00	\$96,541.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
20 Cashiers	170 PARK-WITCH HOUSE	16521-5118	CASHIER WITCH HOUSE	10.00	P	39 Wks		70,957.40	70,957.40	70,957.40
1 Supervisor	170 PARK-WITCH HOUSE	16521-5118	SUPERVISOR WH	10.62	P	39 Wks		8,283.60	8,283.60	8,283.60
Total Seasonal - 5118								79,241.00	79,241.00	79,241.00
Department Total								79,241.00	79,241.00	79,241.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Winter Island-Personnel						
16991 5111 SALARIES-FULL TIME	\$124,382.93	\$64,087.00	\$65,187.00	\$37,000.00	\$42,000.00	\$27,000.00
16991 5113 SALARIES-PART TIME	\$0.00	\$67,605.00	\$65,412.00	\$74,800.00	\$74,800.00	\$74,800.00
16991 5131 OVERTIME (GENERAL)	\$21.44	\$0.00	\$2,130.00	\$1,500.00	\$1,500.00	\$1,500.00
16991 5141 LONGEVITY	\$1,600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
16991 5150 FRINGE/STIPENDS	\$0.00	\$100.00	\$100.00	\$0.00	\$0.00	\$0.00
16991 5161 RETROACTIVE WAGES	\$401.02	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
16991 5164 MERIT POOL	\$0.00	\$5,436.00	\$4,336.00	\$1,350.00	\$1,350.00	\$1,350.00
Winter Island-Personnel Total	\$126,405.39	\$137,228.00	\$137,165.00	\$114,650.00	\$119,650.00	\$104,650.00
Winter Island-Expenses						
16992 5211 ELECTRICITY	\$10,350.00	\$10,325.00	\$10,325.00	\$12,000.00	\$11,000.00	\$11,000.00
16992 5249 GROUND MAINTENANCE	\$4,200.00	\$3,000.00	\$3,000.00	\$4,620.00	\$4,000.00	\$4,000.00
16992 5306 ADVERTISING	\$1,250.00	\$1,150.00	\$1,150.00	\$1,787.00	\$1,787.00	\$1,787.00
16992 5341 TELEPHONE	\$4,776.00	\$4,200.00	\$4,200.00	\$5,253.00	\$4,200.00	\$4,200.00
16992 5421 OFFICE SUPPLIES (GEN	\$979.82	\$500.00	\$500.00	\$1,178.00	\$500.00	\$500.00
16992 5440 STORE INVENTORY	\$9,799.17	\$11,000.00	\$11,063.00	\$13,475.00	\$11,000.00	\$11,000.00
16992 5846 RENOVATION & REPAIRS	\$5,000.00	\$4,000.00	\$4,000.00	\$9,350.00	\$5,350.00	\$5,350.00
16992 5860 EQUIPMENT	\$3,600.00	\$4,000.00	\$4,000.00	\$5,500.00	\$4,500.00	\$4,500.00
Winter Island-Expenses Total	\$39,954.99	\$38,175.00	\$38,238.00	\$53,163.00	\$42,337.00	\$42,337.00
170 699 Department Total	\$166,360.38	\$175,403.00	\$175,403.00	\$167,813.00	\$161,987.00	\$146,987.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
Snowski	Mark	170	PARK-WINTER ISLAND	519.23	F			26,999.96	26,999.96	26,999.96
McIntire	E	L 170	PARK-WINTER ISLAND		F			15,000.00	15,000.00	-
Total Full Time - 5111								41,999.96	41,999.96	26,999.96
	170	PARK-WINTER ISLAND	16991-5113	GROUNDKEEPER	10.00	P		10,800.00	10,800.00	10,800.00
	170	PARK-WINTER ISLAND	16991-5113	GATEKEEPERS	10.00	P		32,000.00	32,000.00	32,000.00
	170	PARK-WINTER ISLAND	16991-5113	CASHIERS	10.00	P		16,000.00	16,000.00	16,000.00
	170	PARK-WINTER ISLAND	16991-5113	SECURITY GUARDS	10.00	P		8,000.00	8,000.00	8,000.00
	170	PARK-WINTER ISLAND	16991-5113	DOCKMASTER	10.00	P		8,000.00	8,000.00	8,000.00
Total Part Time - 5113								74,800.00	74,800.00	74,800.00
Department Total								116,799.96	116,799.96	101,799.96

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

		Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Parking Department-Personnel							
14811	5111 SALARIES-FULL TIME	\$176,396.63	\$208,227.00	\$277,195.65	\$294,148.00	\$294,148.00	\$294,148.00
14811	5113 SALARIES-PART TIME	\$55,605.57	\$79,173.00	\$88,173.00	\$115,962.00	\$115,962.00	\$115,962.00
14811	5131 OVERTIME (GENERAL)	\$1,232.15	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
14811	5141 LONGEVITY	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
14811	5150 FRINGE/STIPENDS	\$70.00	\$400.00	\$400.00	\$800.00	\$800.00	\$800.00
14811	5161 RETROACTIVE WAGES	\$9,318.48	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
14811	5164 MERIT POOL	\$0.00	\$6,987.00	\$0.00	\$10,470.00	\$8,167.00	\$8,167.00
Parking Department-Personnel Total		\$244,622.83	\$297,787.00	\$368,768.65	\$424,380.00	\$422,077.00	\$422,077.00
Parking Department-Expenses							
14812	5211 ELECTRICITY	\$51,851.71	\$55,000.00	\$68,500.00	\$65,000.00	\$65,000.00	\$65,000.00
14812	5255 BUILDING/EQUIP MAINT	\$0.00	\$25,000.00	\$42,613.44	\$35,000.00	\$25,000.00	\$25,000.00
14812	5292 SNOW REMOVAL	\$11,287.50	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
14812	5341 TELEPHONE	\$3,841.50	\$4,700.00	\$7,250.00	\$6,000.00	\$6,000.00	\$6,000.00
14812	5394 SECURITY	\$58,038.16	\$72,000.00	\$10,468.35	\$0.00	\$0.00	\$0.00
14812	5421 OFFICE SUPPLIES (GEN	\$943.26	\$1,200.00	\$2,200.00	\$1,500.00	\$1,500.00	\$1,500.00
14812	5710 IN STATE TRAVEL, MEE	\$20.46	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
14812	5780 OTHER Expenses	\$4,760.25	\$6,000.00	\$8,000.00	\$7,000.00	\$5,000.00	\$5,000.00
14812	5850 IMPROVEMENTS	\$16,875.45	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
14812	5851 OFFICE EQUIPMENT	\$1,413.26	\$3,000.00	\$3,000.00	\$2,000.00	\$2,000.00	\$2,000.00
14812	5860 EQUIPMENT	\$19,442.68	\$8,779.00	\$16,279.00	\$15,000.00	\$10,000.00	\$10,000.00
Parking Department-Expense Total		\$168,474.23	\$190,679.00	\$173,310.79	\$146,500.00	\$129,500.00	\$129,500.00
180	481 Department Total	\$413,097.06	\$488,466.00	\$542,079.44	\$570,880.00	\$551,577.00	\$551,577.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
BURKE	RICHARD	180 PARKING DEPT	14811-5111 SHIFT SUPERVISOR	543.91		1		28,283.32	28,283.32	28,283.32
CURTIN	FRANK	180 PARKING DEPT	14811-5111 SHIFT SUPER	584.85		1		30,412.20	30,412.20	30,412.20
LAPORTE	RICHARD	H 180 PARKING DEPT	14811-5111 PARKING DIRECTOR	683.91		1		35,563.32	35,563.32	35,563.32
Total Full Time - 5111									94,258.84	94,258.84
BATES	MARK	J 180 PARKING DEPT	14811-5113 CASHIER	7.59 P		19		7,498.92	7,498.92	7,498.92
COX	RICHARD	J 180 PARKING DEPT	14811-5113 SECURITY GUARD	8.00 P		19		7,904.00	7,904.00	7,904.00
DION	CHERYL ANN	180 PARKING DEPT	14811-5113 CASHIER MAINTENANCE	7.59 P		19		7,498.92	7,498.92	7,498.92
DONAHUE	LISA	M 180 PARKING DEPT	14811-5113 METERMAID	10.90 P		19		10,769.20	10,769.20	10,769.20
FAWSON	BERTRAM	W 180 PARKING DEPT	14811-5113 SECURITY	8.00 P		19		7,904.00	7,904.00	7,904.00
GEMMA	SUSAN	M 180 PARKING DEPT	14811-5113 METER MAID	10.90 P		19		10,769.20	10,769.20	10,769.20
GEORGANDIS	DAVID	180 PARKING DEPT	14811-5113 CASHIER/MAINTENANCE	8.73 P		19		8,625.24	8,625.24	8,625.24
GUY	JANE	A 180 PARKING DEPT	14811-5113 BOARD CLERK	70.00 B			12	840.00	840.00	840.00
KERESEY	HENRY	F 180 PARKING DEPT	14811-5113 SECURITY	8.00 P		19		7,904.00	7,904.00	7,904.00
LAPORTE	HENRY	J 180 PARKING DEPT	14811-5113 CASHIER	7.59 P		19		7,498.92	7,498.92	7,498.92
MATULA	THOMAS	J 180 PARKING DEPT	14811-5113 CASHIER/MAINTENANCE	7.72 P		19		7,627.36	7,627.36	7,627.36
MCKENNON	DEAN	180 PARKING DEPT	14811-5113 CASHIER/MAINTENANCE	8.73 P		19		8,625.24	8,625.24	8,625.24
SOON	ALYSSA	180 PARKING DEPT	14811-5113 CASHIER	7.59 P		19		7,498.92	7,498.92	7,498.92
WESTBURG	RICHARD	S 180 PARKING DEPT	14811-5113 CASHIER	7.59 P		19		7,498.92	7,498.92	7,498.92
WONG	SUSAN	180 PARKING DEPT	14811-5113 CASHIER	7.59 P		19		7,498.92	7,498.92	7,498.92
Total Part Time - 5113									115,961.76	115,961.76
Department Total									210,220.60	210,220.60

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE	BD	UN	x 23 Wks	New Rate 12/9/00 4% Increase	x 29 Wks	FY 2001 Total Budget	LONGEVITY
				PT	CD					
GRENADER	BELA	180 PARKING DEPT	364.66	1	8,387.18	379.25	10,998.15	19,385.33		
HUGHES	RUSSELL	T 180 PARKING DEPT	594.52	1	13,673.96	618.30	17,930.72	31,604.68		
KOTKOWSKI	CAROLE	B 180 PARKING DEPT	499.77	1	11,494.71	519.76	15,073.06	26,567.77		
RAMSDELL	DAWNE	M 180 PARKING DEPT	481.29	1	11,089.67	500.54	14,515.71	25,585.38		
STEWART	JOYCE	A 180 PARKING DEPT	364.66	1	8,387.18	379.25	10,998.15	19,385.33		
BLASI	LAWRENCE	V 180 PARKING DEPT	495.97	1	11,407.31	515.81	14,958.46	26,365.77		
KIRNOS	MICHAEL	E 180 PARKING DEPT	351.38	1	8,081.74	535.63	15,533.27	23,615.01		
VOTTA	ALFRED	A 180 PARKING DEPT	515.03	1	11,845.69	535.63	15,533.30	27,378.99		
Department Total									199,888.25	

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Parking Clerk-Personnel						
12991 5111 SALARIES-FULL TIME	\$80,028.28	\$59,945.00	\$68,521.01	\$80,678.00	\$80,678.00	\$80,678.00
12991 5113 SALARIES-PART TIME	\$0.00	\$17,824.00	\$10,197.99	\$0.00	\$0.00	\$0.00
12991 5131 OVERTIME (GENERAL)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
12991 5150 FRINGE/STIPENDS	\$200.00	\$200.00	\$200.00	\$100.00	\$100.00	\$100.00
12991 5161 RETROACTIVE WAGES	\$2,699.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
12991 5164 MERIT POOL	\$0.00	\$1,506.00	\$556.00	\$1,540.00	\$1,540.00	\$1,540.00
Parking Clerk-Personnel Total	\$82,927.78	\$79,475.00	\$79,475.00	\$82,318.00	\$82,318.00	\$82,318.00
Parking Clerk-Expenses						
12992 5242 OFFICE EQUIPMENT REP	\$0.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00
12992 5341 TELEPHONE	\$7,837.36	\$10,800.00	\$10,800.00	\$8,800.00	\$8,800.00	\$8,800.00
12992 5421 OFFICE SUPPLIES (GEN	\$292.43	\$300.00	\$300.00	\$650.00	\$650.00	\$650.00
12992 5521 PARKING TICKETS	\$6,897.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
12992 5740 INSURANCE PREMIUMS	\$148.75	\$0.00	\$0.00	\$150.00	\$150.00	\$150.00
12992 5851 OFFICE EQUIPMENT	\$289.06	\$450.00	\$450.00	\$450.00	\$450.00	\$450.00
12992 5860 EQUIPMENT	\$254.82	\$325.00	\$325.00	\$325.00	\$325.00	\$325.00
Parking Clerk-Expenses Total	\$15,719.42	\$18,025.00	\$18,025.00	\$16,525.00	\$16,525.00	\$16,525.00
190 299 Department Total	\$98,647.20	\$97,500.00	\$97,500.00	\$98,843.00	\$98,843.00	\$98,843.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
WHITTEN	CYNTHIA A 190 PARKING CLERK	12991-5111	PARKING CLERK	591.95			1	30,781.40	30,781.40	30,781.40
Total Full Time - 5111								30,781.40	30,781.40	30,781.40
Department Total								30,781.40	30,781.40	30,781.40

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE	BD	UN	x 23 Wks	New Rate 12/9/00 4% Increase	x 29 Wks	FY 2001 Total Budget	LONGEVITY
				PT	CD					
MCNIFF	CHRISTINE	190 PARKING CLERK	486.94	1	11,199.62	506.42	14,886.11	25,885.73		
		12991-5111 JR CLERK TYPIST III								
		190 PARKING CLERK	451.66	1	10,388.18	469.73	13,622.07	24,010.25		
		12991-5111 JR CLERK TYPIST I								
Department Total									49,895.98	-

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

		Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Conservation Comm-Personnel							
11711	5111 SALARIES-FULL TIME	\$8,625.36	\$8,972.00	\$8,972.00	\$27,795.00	\$27,795.00	\$27,795.00
Conservation Comm-Personn Total		\$8,625.36	\$8,972.00	\$8,972.00	\$27,795.00	\$27,795.00	\$27,795.00
Conservation Comm-Expenses							
11712	5387 FEES	\$5,038.50	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00
11712	5421 OFFICE SUPPLIES (GEN	\$123.44	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00
11712	5730 DUES AND SUB	\$124.49	\$200.00	\$200.00	\$225.00	\$225.00	\$225.00
Conservation Comm-Expense Total		\$5,286.43	\$400.00	\$400.00	\$425.00	\$425.00	\$425.00
200	171 Department Total	\$13,911.79	\$9,372.00	\$9,372.00	\$28,220.00	\$28,220.00	\$28,220.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
SACCO	E	G 200 PLANNING-CON COM	11711-5111 AIDE	139.73	B		52	26,145.00	26,145.00	26,145.00
		M 200 PLANNING-CON COM	11711-5111 CLERK	75.00	B		22	1,650.00	1,650.00	1,650.00
							Total Full Time - 5111	27,795.00	27,795.00	27,795.00
Department Total									27,795.00	27,795.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Planning Board-Personnel						
11751 5111 SALARIES-FULL TIME	\$8,593.00	\$9,180.00	\$9,180.00	\$28,982.00	\$28,982.00	\$28,982.00
Planning Board-Personnel Total	\$8,593.00	\$9,180.00	\$9,180.00	\$28,982.00	\$28,982.00	\$28,982.00
Planning Board-Expenses						
11752 5304 PROF SERVICES/FEES	\$29,864.75	\$31,140.00	\$31,140.00	\$31,140.00	\$31,140.00	\$31,140.00
11752 5306 ADVERTISING	\$72.75	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
11752 5421 OFFICE SUPPLIES (GEN	\$446.35	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
11752 5426 REPRODUCTIONS	\$1,994.29	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
11752 5710 IN STATE TRAVEL, MEE	\$179.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
11752 5730 DUES AND SUB	\$238.29	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
Planning Board-Expenses Total	\$32,795.43	\$34,640.00	\$34,640.00	\$34,640.00	\$34,640.00	\$34,640.00
200 175 Department Total	\$41,388.43	\$43,820.00	\$43,820.00	\$63,622.00	\$63,622.00	\$63,622.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
SACCO	EILEEN	M 200	PLANNING BOARD	75.00	B		22	1,650.00	1,650.00	1,650.00
SULLIVAN	DENISE	200	PLANNING BOARD	18.61	B	1		27,331.92	27,331.92	27,331.92
Total Full Time - 5111								28,981.92	28,981.92	28,981.92
Department Total									28,981.92	28,981.92

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Planning-Personnel						
11821 5111 SALARIES-FULL TIME	\$113,588.77	\$147,795.00	\$155,185.00	\$189,350.00	\$189,350.00	\$189,350.00
11821 5141 LONGEVITY	\$800.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11821 5161 RETROACTIVE WAGES	\$2,491.92	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11821 5164 MERIT POOL	\$0.00	\$7,390.00	\$0.00	\$6,441.00	\$6,441.00	\$6,441.00
Planning-Personnel Total	\$116,880.69	\$155,185.00	\$155,185.00	\$195,791.00	\$195,791.00	\$195,791.00
Planning-Expenses						
11822 5249 GROUND MAINTENANCE	\$11,525.58	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
11822 5271 CITY HALL ANNEX RENT	\$159,207.74	\$170,000.00	\$190,909.92	\$247,274.00	\$247,274.00	\$247,274.00
11822 5304 PROF SERVICES/FEES	\$104,702.31	\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00
11822 5393 DATA PROCESSING SERV	\$2,736.29	\$3,275.00	\$3,275.00	\$3,275.00	\$3,275.00	\$3,275.00
11822 5421 OFFICE SUPPLIES (GEN	\$980.75	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
11822 5426 REPRODUCTIONS	\$436.81	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
11822 5710 IN STATE TRAVEL, MEE	\$999.45	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
11822 5730 DUES AND SUB	\$948.98	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
11822 5771 SALEM PARTNERSHIP FEE	\$0.00	\$0.00	\$0.00	\$32,500.00	\$32,500.00	\$32,500.00
11822 5851 OFFICE EQUIPMENT	\$3,473.45	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00
Planning-Expenses Total	\$285,011.36	\$231,275.00	\$252,184.92	\$341,049.00	\$341,049.00	\$341,049.00
200 182 Department Total	\$401,892.05	\$386,460.00	\$407,369.92	\$536,840.00	\$536,840.00	\$536,840.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
CASSIDY	MARY	C 200	PLANNING DEPT							
MEDINA	JULIA	D 200	PLANNING DEPT							
REFFETT	PATRICK	H 200	PLANNING DEPT							
		200	PLANNING DEPT							
		200	PLANNING DEPT							
			</							

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Market & Tour-Expenses						
11992 5211 ELECTRICITY	\$1,078.24	\$2,400.00	\$2,400.00	\$2,400.00	\$2,400.00	\$2,400.00
11992 5249 GROUND MAINTENANCE	\$893.70	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
11992 5306 ADVERTISING	\$11.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
11992 5389 PROMOTION	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
11992 5421 OFFICE SUPPLIES (GEN	\$490.82	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
11992 5846 RENOVATION & REPAIRS	\$23,999.62	\$4,000.00	\$4,000.00	\$4,867.00	\$4,867.00	\$4,867.00
Market & Tour-Expenses Total	\$26,473.38	\$28,900.00	\$28,900.00	\$29,767.00	\$29,767.00	\$29,767.00
200 199 Department Total	\$26,473.38	\$28,900.00	\$28,900.00	\$29,767.00	\$29,767.00	\$29,767.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

		Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Historical Comm-Personnel							
16911	5111 SALARIES-FULL TIME	\$5,899.90	\$6,510.00	\$6,510.00	\$6,754.00	\$6,754.00	\$6,754.00
Historical Comm-Personnel Total		\$5,899.90	\$6,510.00	\$6,510.00	\$6,754.00	\$6,754.00	\$6,754.00
Historical Comm-Expenses							
16912	5306 ADVERTISING	\$835.00	\$80.00	\$80.00	\$80.00	\$80.00	\$80.00
16912	5342 POSTAGE	\$0.00	\$723.00	\$723.00	\$723.00	\$723.00	\$723.00
16912	5421 OFFICE SUPPLIES (GEN	\$120.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00
16912	5583 PHOTOGRAPHY SUPPLIES	\$280.97	\$456.00	\$456.00	\$456.00	\$456.00	\$456.00
16912	5710 IN STATE TRAVEL, MEE	\$28.43	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00
16912	5730 DUES AND SUB	\$125.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00
Historical Comm-Expenses Total		\$1,389.40	\$1,609.00	\$1,609.00	\$1,609.00	\$1,609.00	\$1,609.00
200	691 Department Total	\$7,289.30	\$8,119.00	\$8,119.00	\$8,363.00	\$8,363.00	\$8,363.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
GIARD	DONALD E 200 PLANNING-HIST COMM	16911-5111	AIDE	18.61	B	1	1	5,104.00	5,104.00	5,104.00
GUY	JANE A 200 PLANNING-HIST COMM	16911-5111	CLERK	75.00	B		22	1,650.00	1,650.00	1,650.00
Total Full Time - 5111								6,754.00	6,754.00	6,754.00
Department Total								6,754.00	6,754.00	6,754.00

CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

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	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Police-Personnel						
12101 5111 SALARIES-FULL TIME	\$4,731,915.88	\$4,959,208.00	\$5,030,704.60	\$5,359,901.00	\$5,359,901.00	\$5,359,901.00
12101 5113 SALARIES-PART TIME	\$68,485.86	\$76,251.00	\$52,361.73	\$76,662.00	\$76,662.00	\$76,662.00
12101 5120 RETIREMENT ANTICIPATN	\$19,543.05	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
12101 5131 OVERTIME (GENERAL)	\$579,693.29	\$429,750.00	\$500,644.17	\$625,600.00	\$500,000.00	\$500,000.00
12101 5141 LONGEVITY	\$76,300.00	\$73,300.00	\$72,200.00	\$76,200.00	\$76,200.00	\$76,200.00
12101 5150 FRINGE/STIPENDS	\$74,437.50	\$75,050.00	\$75,237.50	\$76,875.00	\$76,875.00	\$76,875.00
12101 5151 WELLNESS	\$8,500.00	\$12,000.00	\$5,000.00	\$12,000.00	\$12,000.00	\$12,000.00
12101 5161 RETROACTIVE WAGES	\$109,899.79	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
12101 5164 MERIT POOL	\$0.00	\$7,396.00	\$0.00	\$7,554.00	\$7,554.00	\$7,554.00
Police-Personnel Total	\$5,668,775.37	\$5,632,955.00	\$5,736,148.00	\$6,234,792.00	\$6,109,192.00	\$6,109,192.00

Police-Expenses

12102 5211 ELECTRICITY	\$30,506.24	\$37,000.00	\$31,100.00	\$35,000.00	\$35,000.00	\$35,000.00
12102 5215 NATURAL GAS	\$8,745.14	\$13,000.00	\$11,495.00	\$10,000.00	\$10,000.00	\$10,000.00
12102 5216 OIL HEAT	\$0.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
12102 5253 RADIO MAINT & PARTS	\$25,473.36	\$32,500.00	\$30,200.00	\$48,000.00	\$40,500.00	\$40,500.00
12102 5300 PURCHASE OF SERVICES	\$25,279.11	\$24,000.00	\$27,650.00	\$24,000.00	\$24,000.00	\$24,000.00
12102 5317 EDUCATIONAL TRAINING	\$5,797.29	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
12102 5318 DENTAL/MEDICAL SERVI	\$39,484.49	\$17,000.00	\$34,300.00	\$17,000.00	\$17,000.00	\$17,000.00
12102 5319 DENTAL/MEDICAL - RETIREES	\$0.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00
12102 5320 CONTRACTED SERVICES	\$75,917.17	\$73,935.00	\$78,480.00	\$75,000.00	\$75,000.00	\$75,000.00
12102 5325 DARE/JUVENILE	\$403.50	\$1,000.00	\$1,000.00	\$5,000.00	\$2,500.00	\$2,500.00
12102 5326 DIVE TEAM Expenses	\$4,827.58	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
12102 5341 TELEPHONE	\$38,391.87	\$35,000.00	\$42,405.00	\$39,500.00	\$39,500.00	\$39,500.00
12102 5344 NEW LEAPS/CJIS NETWO	\$828.00	\$1,660.00	\$1,660.00	\$3,660.00	\$3,660.00	\$3,660.00
12102 5346 RABIES TEST/CTRL	\$1,044.00	\$1,300.00	\$1,300.00	\$1,300.00	\$1,000.00	\$1,000.00
12102 5381 PRINTING AND BINDING	\$2,090.63	\$3,450.00	\$3,450.00	\$3,450.00	\$3,450.00	\$3,450.00
12102 5384 CARE & CUSTODY OF DO	\$6,279.06	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00
12102 5421 OFFICE SUPPLIES (GEN	\$8,154.08	\$9,500.00	\$9,500.00	\$10,000.00	\$10,000.00	\$10,000.00

CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

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	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
12102 5428 OFFICE SUPPLIES TRAF	\$18,783.64	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
12102 5451 CUSTODIAL SUPPLIES	\$6,013.52	\$6,300.00	\$6,300.00	\$6,300.00	\$6,300.00	\$6,300.00
12102 5483 VEHICLE PRTS & ACCES	\$0.00	\$0.00	\$0.00	\$0.00	\$18,000.00	\$18,000.00
12102 5531 PAINT	\$7,600.80	\$8,000.00	\$8,000.00	\$10,000.00	\$10,000.00	\$10,000.00
12102 5585 ARMS AND AMMUNITION	\$9,959.42	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
12102 5710 IN STATE TRAVEL, MEE	\$1,129.50	\$2,000.00	\$5,500.00	\$10,000.00	\$6,000.00	\$6,000.00
12102 5720 OUT OF STATE TRAVEL	\$1,491.42	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
12102 5730 DUES AND SUB	\$1,680.70	\$5,000.00	\$5,000.00	\$3,500.00	\$3,500.00	\$3,500.00
12102 5780 OTHER Expenses	\$1,902.50	\$2,000.00	\$2,000.00	\$3,400.00	\$3,400.00	\$3,400.00
12102 5784 C.I.D. EXP CTL	\$10,960.34	\$11,500.00	\$11,500.00	\$14,000.00	\$14,000.00	\$14,000.00
12102 5853 AUTOMOBILES/LEASES	\$142,508.88	\$103,567.00	\$100,067.00	\$103,500.00	\$85,000.00	\$85,000.00
12102 5860 EQUIPMENT	\$579.71	\$700.00	\$700.00	\$700.00	\$700.00	\$700.00
12102 5862 POLICE EQUIPMENT	\$8,289.92	\$12,700.00	\$12,700.00	\$16,700.00	\$16,700.00	\$16,700.00
Police-Expenses Total	\$484,121.87	\$453,112.00	\$476,307.00	\$512,010.00	\$497,210.00	\$497,210.00
210 210 Department Total	\$6,152,897.24	\$6,086,067.00	\$6,212,455.00	\$6,746,802.00	\$6,606,402.00	\$6,606,402.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
STPIERRE R	M 210 POLICE	12101-5111	CHIEF	1,793.73		1		76,285.80	76,285.80	76,285.80
	210 POLICE	12101-5111	CAPTAINS	53,744.34		4		214,977.37	214,977.37	214,977.37
	210 POLICE	12101-5111	LIEUTENANTS	46,731.62		8		373,852.93	373,852.93	373,852.93
	210 POLICE	12101-5111	SERGEANTS	40,636.16		13		528,270.05	528,270.05	528,270.05
	210 POLICE	12101-5111	SPECIALISTA	36,052.41		13		468,681.33	468,681.33	468,681.33
	210 POLICE	12101-5111	PATROLMEN STEP 3	35,032.41		52		1,821,685.32	1,821,685.32	1,821,685.32
	210 POLICE	12101-5111	PATROLMEN STEP 2	33,611.42		2		67,222.84	67,222.84	67,222.84
	210 POLICE	12101-5111	PATROLMEN STEP 1	31,938.54		0.5		15,969.27	15,969.27	15,969.27
	210 POLICE	12101-5111	RESERVES					25,000.00	25,000.00	25,000.00
BARBER CYNTHIA	A 210 POLICE	12101-5111	OFFICE MANAGER	684.52		1		35,595.04	35,595.04	35,595.04
CANTONE MARY	J 210 POLICE	12101-5111	EXECUTIVE SECRETARY	585.59		1		30,450.68	30,450.68	30,450.68
FAMICO D	R 210 POLICE	12101-5111	DOG CONSTABLE	599.90		1		31,194.80	31,194.80	31,194.80
	210 POLICE	12101-5111	NIGHT DIFFERENTIAL					288,053.00	288,053.00	288,053.00
	210 POLICE	12101-5111	HOLIDAYS					316,664.00	316,664.00	316,664.00
	210 POLICE	12101-5111	INCENTIVE PAY					518,810.76	518,810.76	518,810.76
	210 POLICE	12101-5111	OUT OF GRADE					9,000.00	9,000.00	9,000.00
	210 POLICE	12101-5111	ELECTIONS					15,000.00	15,000.00	15,000.00
	210 POLICE	12101-5111	FIREARMS QUALIFICATION					46,000.00	46,000.00	46,000.00
	210 POLICE	12101-5111	Sr/Mstr/Vet Years In Supe					193,850.00	193,850.00	193,850.00
	210 POLICE	12101-5111	HAZARDOUS DUTY PAY					23,000.00	23,000.00	23,000.00
	210 POLICE	12101-5111	SPECLTY JOBS-PTRL/SUP					68,016.00	68,016.00	68,016.00
Total Full Time - 5111								5,359,900.91	5,359,900.91	5,359,900.91
BARTON M	E 210 POLICE	12101-5113	JR CLERK	11.59	P	19		11,450.92	11,450.92	11,450.92
DIMAMBRO LOUIS	J 210 POLICE	12101-5113	JR CLERK	11.14	P	19		11,006.32	11,006.32	11,006.32
JALBERT HENRY	210 POLICE	12101-5113	MTR EQUIP REPAIR	13.13	P	19.5		13,313.82	13,313.82	13,313.82
	210 POLICE	12101-5113	MATRONS	11.32	P	0		9,000.00	9,000.00	9,000.00
LANDER SALLY	210 POLICE	12101-5113	JR CLERK II	10.25	P	19		10,127.00	10,127.00	10,127.00
SWINIUCH L	210 POLICE	12101-5113		11.01	P	19		10,882.00	10,882.00	10,882.00
ZELLEN A	210 POLICE	12101-5113		11.01	P	19		10,882.00	10,882.00	10,882.00
Total Part Time - 5113								76,662.06	76,662.06	76,662.06
	210 POLICE	12101-5131	OVERTIME					412,300.00	286,700.00	286,700.00
	210 POLICE	12101-5131	OT TRAINING					36,000.00	36,000.00	36,000.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
	210 POLICE	12101-5131	OT COURT					67,400.00	67,400.00	67,400.00
	210 POLICE	12101-5131	OT EVENTS					40,000.00	40,000.00	40,000.00
	210 POLICE	12101-5131	OT HH					69,900.00	69,900.00	69,900.00
								Total Overtime - 5131	500,000.00	500,000.00
	210 POLICE	12101-5150	CLOTHING					63,375.00	63,375.00	63,375.00
	210 POLICE	12101-5150	DET'S STIPEND					12,000.00	12,000.00	12,000.00
	210 POLICE	12101-5150	DOG STIPEND					1,500.00	1,500.00	1,500.00
								Total Fringe - 5150	76,875.00	76,875.00
								Department Total	6,013,437.97	6,013,437.97

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE	BD	UN	x 23 Wks	New Rate 12/9/00	x 29 Wks	FY 2001 Total Budget	LONGEVITY
				PT	CD		4% Increase			
BICK	MICHAEL	S 210 POLICE	605.30	1	13,921.90	629.51	18,255.85	32,177.75		
HARVEY	ROBERT	L 210 POLICE	699.17	1	16,080.91	727.14	21,086.97	37,167.88		
PATTERSON	DONNA	L 210 POLICE	518.98	1	11,936.54	539.74	15,652.44	27,588.98		
ROCHNA	RHETT	210 POLICE	594.52	1	13,673.96	618.30	17,930.72	31,604.68		
VASSY	MARK	P 210 POLICE	605.30	1	13,921.90	629.51	18,255.85	32,177.75		
ZENDARSKI	WILLIAM	D 210 POLICE	594.52	1	13,673.96	618.30	17,930.72	31,604.68		
Department Total									192,321.72	-

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

		Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Board of Appeals-Personnel							
11761	5111 SALARIES-FULL TIME	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
Board of Appeals-Personnel Total		\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
Board of Appeals-Expenses							
11762	5306 ADVERTISING	\$121.26	\$150.00	\$150.00	\$175.00	\$175.00	\$175.00
11762	5381 PRINTING AND BINDING	\$1,777.26	\$500.00	\$500.00	\$600.00	\$600.00	\$600.00
11762	5421 OFFICE SUPPLIES (GEN	\$167.16	\$350.00	\$350.00	\$350.00	\$350.00	\$350.00
11762	5730 DUES AND SUB	\$0.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00
Board of Appeals-Expenses Total		\$2,065.68	\$1,150.00	\$1,150.00	\$1,275.00	\$1,275.00	\$1,275.00
220	176 Department Total	\$5,065.68	\$4,150.00	\$4,150.00	\$4,275.00	\$4,275.00	\$4,275.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
MURTAGH	SALLY	C 220	PUBLIC PROP-BD APPEAL	11761-5111	PRINCIPAL CLERK III	250.00	B	12	3,000.00	3,000.00
Total Full Time - 5111								3,000.00	3,000.00	3,000.00
Department Total									3,000.00	3,000.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Pub Prop/Bldg Maint-Personnel						
11921 5111 SALARIES-FULL TIME	\$52,495.52	\$97,862.00	\$100,821.22	\$93,084.00	\$93,084.00	\$93,084.00
11921 5131 OVERTIME (GENERAL)	\$4,816.31	\$2,000.00	\$3,533.89	\$2,000.00	\$2,000.00	\$2,000.00
11921 5141 LONGEVITY	\$1,400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11921 5146 VAC/SICK LEAVE BYBK	\$0.00	\$0.00	\$8,841.61	\$0.00	\$0.00	\$0.00
11921 5150 FRINGE/STIPENDS	\$0.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00
11921 5161 RETROACTIVE WAGES	\$6,773.17	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Pub Prop/Bldg Maint-Person Total	\$65,485.00	\$100,162.00	\$113,496.72	\$95,384.00	\$95,384.00	\$95,384.00
Pub Prop/Bldg Maint-Expense						
11922 5211 ELECTRICITY	\$18,607.45	\$19,000.00	\$19,000.00	\$19,000.00	\$19,000.00	\$19,000.00
11922 5216 OIL HEAT	\$10,365.32	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00
11922 5241 BUILDING MAINTENANCE	\$126,931.71	\$38,000.00	\$98,022.09	\$38,000.00	\$38,000.00	\$38,000.00
11922 5341 TELEPHONE	\$53,839.63	\$45,000.00	\$54,000.00	\$45,000.00	\$45,000.00	\$45,000.00
11922 5342 POSTAGE	\$118,935.99	\$115,000.00	\$133,750.00	\$115,000.00	\$115,000.00	\$115,000.00
11922 5381 PRINTING AND BINDING	\$995.02	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
11922 5421 OFFICE SUPPLIES (GEN	\$572.78	\$650.00	\$650.00	\$650.00	\$650.00	\$650.00
11922 5422 PHOTOCOPY MACHINE SU	\$21,683.30	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00
11922 5431 BLDG REP/MAINT SUPPL	\$1,440.46	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
11922 5451 CUSTODIAL SUPPLIES	\$2,492.51	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00
11922 5710 IN STATE TRAVEL, MEE	\$3,947.09	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
11922 5846 RENOVATION & REPAIRS	\$14,966.85	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
Pub Prop/Bldg Maint-Expens Total	\$374,778.11	\$285,150.00	\$372,922.09	\$265,150.00	\$265,150.00	\$265,150.00
220 192 Department Total	\$440,263.11	\$385,312.00	\$486,418.81	\$360,534.00	\$360,534.00	\$360,534.00

FY 2001 AFSCME Union Employee Rates

Name	Department Name	RATE	BD	UN	x 23 Wks	New Rate 12/9/00 4% Increase	x 29 Wks	FY 2001 Total Budget	LONGEVITY
KENNEY	P 220 PUBLIC PROP-BLDG MAINT	561.97	1	12,925.31	584.45	18,949.02	29,874.33		
STANWOOD JR DANIEL	V 220 PUBLIC PROP-BLDG MAINT	594.52	1	13,673.96	618.30	17,930.72	31,604.68		
STUART	J 220 PUBLIC PROP-BLDG MAINT	594.52	1	13,673.96	618.30	17,930.72	31,604.68		
Department Total								93,083.69	-

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

		Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Pub Prop/Inspections-Personnel							
12411	5111 SALARIES-FULL TIME	\$239,179.69	\$256,554.00	\$266,201.79	\$259,996.00	\$259,996.00	\$259,996.00
12411	5113 SALARIES-PART TIME	\$0.00	\$4,318.00	\$929.94	\$4,230.00	\$4,230.00	\$4,230.00
12411	5131 OVERTIME (GENERAL)	\$0.00	\$0.00	\$206.38	\$0.00	\$0.00	\$0.00
12411	5141 LONGEVITY	\$2,200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
12411	5150 FRINGE/STIPENDS	\$0.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
12411	5161 RETROACTIVE WAGES	\$5,123.53	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
12411	5164 MERIT POOL	\$0.00	\$10,105.00	\$2,105.00	\$25,179.00	\$25,179.00	\$25,179.00
Pub Prop/Inspections-Person Total		\$246,503.22	\$271,177.00	\$269,643.11	\$289,605.00	\$289,605.00	\$289,605.00
220	241 Department Total	\$246,503.22	\$271,177.00	\$269,643.11	\$289,605.00	\$289,605.00	\$289,605.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
DIPAOLLO JR	FRANK	R 220	PUBLIC PROP-INSPECTIO	12411-5111	TEMP ASSIST BLDG INS	633.98	1	32,966.96	32,966.96	32,966.96
LECLERC	JOHN	L 220	PUBLIC PROP-INSPECTIO	12411-5111	PLUMBING & GAS INSP	736.77	1	38,312.04	38,312.04	38,312.04
ROSS	D	M 220	PUBLIC PROP-INSPECTIO	12411-5111	PLUMBING & GAS INSP	723.11	1	37,601.72	37,601.72	37,601.72
ST PIERRE	THOMAS	220	PUBLIC PROP-INSPECTIO	12411-5111	ASST BUILDING INSPEC	747.32	1	38,860.64	38,860.64	38,860.64
STROUT	PETER	K 220	PUBLIC PROP-INSPECTIO	12411-5111	PUB PROP/ZONING OFF	992.31	1	51,600.12	51,600.12	51,600.12
Total Full Time - 5111								199,341.48	199,341.48	199,341.48
ORFANOS	VOULA	220	PUBLIC PROP-INSPECTIO	12411-5113	ASST BLDG INSPEC	11.62	P	4,229.68	4,229.68	4,229.68
Total Part Time - 5113								4,229.68	4,229.68	4,229.68
Department Total								203,571.16	203,571.16	203,571.16

FY 2001 AFSCME Union Employee Rates

Name	Department Name	RATE	BD	UN	x 23 Wks	New Rate 12/9/00 4% Increase	x 29 Wks	FY 2001 Total Budget	LONGEVITY
COOK	220 PUBLIC PROP-INSPECTION	555.64	1	12,779.72	577.87	16,758.10	29,537.82		
MURTAGH	C 220 PUBLIC PROP-INSPECTION	585.34	1	13,482.82	608.75	17,653.85	31,116.67		
Department Total								60,654.50	

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Public Serv/Engineering-Psn						
14111 5111 SALARIES-FULL TIME	\$781,200.40	\$808,547.00	\$805,875.00	\$863,512.00	\$837,541.00	\$837,541.00
14111 5120 RETIREMNT ANTICIPATN	\$30,295.96	\$0.00	\$2,672.00	\$0.00	\$0.00	\$0.00
14111 5131 OVERTIME (GENERAL)	\$49,063.10	\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00
14111 5141 LONGEVITY	\$16,600.00	\$1,500.00	\$1,500.00	\$1,000.00	\$1,000.00	\$1,000.00
14111 5147 LICENSE REIMB.	\$180.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
14111 5150 FRINGE/STIPENDS	\$13,019.39	\$1,500.00	\$1,500.00	\$1,600.00	\$1,600.00	\$1,600.00
14111 5161 RETROACTIVE WAGES	\$40,149.80	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
14111 5164 MERIT POOL	\$0.00	\$15,936.00	\$15,936.00	\$12,483.00	\$11,184.00	\$11,184.00
Public Serv/Engineering-Psn Total	\$930,508.65	\$883,483.00	\$883,483.00	\$934,595.00	\$907,325.00	\$907,325.00

Public Serv/Engineering-Exp

14112 5211 ELECTRICITY	\$10,611.19	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00
14112 5215 NATURAL GAS	\$6,464.45	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00
14112 5241 BUILDING MAINTENANCE	\$8,280.77	\$10,000.00	\$10,000.00	\$15,000.00	\$15,000.00	\$15,000.00
14112 5253 RADIO MAINT & PARTS	\$1,811.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
14112 5270 RENTAL & LEASE	\$0.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
14112 5289 RECYCLING	\$168,153.00	\$168,153.00	\$168,153.00	\$168,153.00	\$168,153.00	\$168,153.00
14112 5291 SOLID WASTE COLLECTI	\$820,000.00	\$820,000.00	\$820,000.00	\$820,000.00	\$720,000.00	\$720,000.00
14112 5297 SOLID WASTE DISPOSAL	\$1,022,875.29	\$1,003,000.00	\$1,003,000.00	\$1,003,000.00	\$900,000.00	\$900,000.00
14112 5298 TRASH REMOVAL	\$68,537.23	\$130,000.00	\$130,000.00	\$130,000.00	\$30,000.00	\$30,000.00
14112 5301 POLICE DETAIL	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
14112 5304 PROFESSIONAL SERV/FEE	\$11,523.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
14112 5306 ADVERTISING	\$1,025.49	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
14112 5317 EDUCATIONAL TRAINING	\$0.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
14112 5341 TELEPHONE	\$7,647.65	\$10,000.00	\$10,000.00	\$12,000.00	\$12,000.00	\$12,000.00
14112 5421 OFFICE SUPPLIES (GEN	\$2,907.83	\$5,500.00	\$5,500.00	\$5,500.00	\$5,500.00	\$5,500.00
14112 5451 CUSTODIAL SUPPLIES	\$953.35	\$2,500.00	\$2,500.00	\$3,000.00	\$3,000.00	\$3,000.00
14112 5461 GROUNDSKEEPING SUPPL	\$8,947.60	\$10,000.00	\$10,000.00	\$12,500.00	\$12,500.00	\$12,500.00
14112 5481 GASOLINE/DIESEL FUEL	\$141,758.99	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
14112 5482 MOTOR OIL AND LUBRIC	\$3,853.85	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00
14112 5483 VEHICLE PRTS & ACCES	\$127,611.66	\$125,000.00	\$165,000.00	\$140,000.00	\$140,000.00	\$140,000.00
14112 5484 TIRE AND TUBES	\$14,751.45	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
14112 5485 STREET SWEEPER BROOM	\$11,295.79	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
14112 5501 MED & SURGICAL SUPPL	\$0.00	\$750.00	\$750.00	\$750.00	\$750.00	\$750.00
14112 5536 SAND	\$13,877.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
14112 5636 MOSQUITO CONTROL PRJ	\$20,736.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
14112 5710 IN STATE TRAVEL, MEE	\$120.00	\$750.00	\$750.00	\$750.00	\$750.00	\$750.00
14112 5730 DUES AND SUB	\$799.84	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
14112 5791 UNIFORMS	\$0.00	\$15,500.00	\$15,500.00	\$15,500.00	\$15,500.00	\$15,500.00
14112 5843 GEN PW IMPROVEMENTS	\$53,370.31	\$40,000.00	\$40,000.00	\$50,000.00	\$50,000.00	\$50,000.00
14112 5846 RENOVATION & REPAIRS	\$0.00	\$30,000.00	\$30,000.00	\$35,000.00	\$35,000.00	\$35,000.00
14112 5850 IMPROVEMENTS	\$0.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
14112 5851 OFFICE EQUIPMENT	\$3,562.54	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Public Serv/Engineering-Exp Total	\$2,531,476.13	\$2,651,153.00	\$2,691,153.00	\$2,691,153.00	\$2,388,153.00	\$2,388,153.00
230 411 Department Total	\$3,461,984.78	\$3,534,636.00	\$3,574,636.00	\$3,625,748.00	\$3,295,478.00	\$3,295,478.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
BORNSTEIN	STANLEY	230	PUBLIC SERV-ENGINEER	14111-5111	DIR PUB SERV		1	76,065.60	76,065.60	76,065.60
BRYSON	JAMES	W 230	PUBLIC SERV-ENGINEER	14111-5111	ASST DIR PUB SVCS		1	48,116.64	48,116.64	48,116.64
COLLINS	MICHAEL	230	PUBLIC SERV-ENGINEER	14111-5111	ENGINEERING ASST		1	50,982.36	50,982.36	50,982.36
GATES	R	N 230	PUBLIC SERV-ENGINEER	14111-5111	SR ENGINEER AIDE		1	34,460.92	34,460.92	34,460.92
JIADOSZ	H	J 230	PUBLIC SERV-ENGINEER	14111-5111	ENGINEERING CLERK		1	972.40	972.40	972.40
LEVESQUE	JEAN	A 230	PUBLIC SERV-ENGINEER	14111-5111	ADA/ENGINEERING ASST		18	11,999.52	11,999.52	11,999.52
MARTINEAU	BERNARD	J 230	PUBLIC SERV-ENGINEER	14111-5111	FLEET MANAGER		1	42,433.04	42,433.04	42,433.04
WHITE	LINDA	D 230	PUBLIC SERV-ENGINEER	14111-5111	OFFICE MANAGER		1	35,691.76	35,691.76	35,691.76
Total Full Time - 5111								300,722.24	300,722.24	300,722.24
Department Total								300,722.24	300,722.24	300,722.24

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE	BD	UN	x 23 Wks	New Rate 12/9/00	x 29 Wks	FY 2001 Total Budget	LONGEVITY
				PT	CD		4% Increase			
CLEARY	JAMES	G 230 PUBLIC SERV-ENGINEER	14111-5111			1	15,336.40	693.47	20,110.69	35,447.09
CULIPHER	WAYNE	230 PUBLIC SERV-ENGINEER	14111-5111			1	13,673.96	618.30	17,930.72	31,604.68
DRISCOLL SR	BARRY	A 230 PUBLIC SERV-ENGINEER	14111-5111			1	16,080.91	727.14	21,086.97	37,167.88
KING	D	W 230 PUBLIC SERV-ENGINEER	14111-5111			1	12,925.31	584.45	16,949.02	29,874.33
KING JR	ARTHUR	F 230 PUBLIC SERV-ENGINEER	14111-5111			1	14,220.21	667.92	19,369.68	33,589.89
LAPORTE	MICHAEL	H 230 PUBLIC SERV-ENGINEER	14111-5111			1	16,080.91	727.14	21,086.97	37,167.88
LEVESQUE	JAMES	W 230 PUBLIC SERV-ENGINEER	14111-5111			1	13,164.74	595.28	17,310.00	30,474.74
LYONS	W	J 230 PUBLIC SERV-ENGINEER	14111-5111			1	15,336.40	693.47	20,110.69	35,447.09
MERCIER	JOHN	230 PUBLIC SERV-ENGINEER	14111-5111			1	12,576.17	568.66	16,491.19	29,067.36
MORIN	R	F 230 PUBLIC SERV-ENGINEER	14111-5111			1	16,080.91	727.14	21,086.97	37,167.88
PERRONE	L	F 230 PUBLIC SERV-ENGINEER	14111-5111			1	14,221.82	643.07	18,649.13	32,870.95
REDDY	W	A 230 PUBLIC SERV-ENGINEER	14111-5111			1	14,771.29	667.92	19,369.66	34,140.95
SANDS	G	J 230 PUBLIC SERV-ENGINEER	14111-5111			1	14,771.29	667.92	19,369.66	34,140.95
SWACZYK	STANLEY	S 230 PUBLIC SERV-ENGINEER	14111-5111			1	13,673.96	618.30	17,930.72	31,604.68
TASSINARI	STEPHEN	J 230 PUBLIC SERV-ENGINEER	14111-5111			1	15,336.40	693.47	20,110.69	35,447.09
TURCOTTE	THOMAS	L 230 PUBLIC SERV-ENGINEER	14111-5111			1	13,673.96	618.30	17,930.72	31,604.68
Department Total									536,818.10	1,000.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Snow & Ice-Personnel						
14231 5131 OVERTIME (GENERAL)	\$33,808.34	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
14231 5161 RETROACTIVE WAGES	\$2,064.23	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Snow & Ice-Personnel Total	\$35,872.57	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
Snow & Ice-Expenses						
14232 5244 VEHICLE REPAIR AND M	\$28,535.59	\$25,000.00	\$25,000.00	\$33,500.00	\$25,000.00	\$25,000.00
14232 5270 RENTAL & LEASE	\$73,630.66	\$73,631.00	\$73,631.00	\$76,631.00	\$73,631.00	\$73,631.00
14232 5292 SNOW REMOVAL	\$103,580.00	\$100,000.00	\$59,538.50	\$100,000.00	\$100,000.00	\$100,000.00
14232 5429 MISC SUPPLIES	\$3,575.30	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
14232 5534 SALT	\$85,000.00	\$90,000.00	\$59,419.07	\$90,000.00	\$90,000.00	\$90,000.00
14232 5535 CALCIUM CHLORIDE	\$1,939.20	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00
14232 5536 SAND	\$5,750.00	\$10,000.00	\$8,682.43	\$10,000.00	\$10,000.00	\$10,000.00
14232 5860 EQUIPMENT	\$4,027.02	\$25,000.00	\$102,360.00	\$25,000.00	\$25,000.00	\$25,000.00
Snow & Ice-Expenses Total	\$306,037.77	\$333,631.00	\$333,631.00	\$345,131.00	\$333,631.00	\$333,631.00
230 423 Department Total	\$341,910.34	\$383,631.00	\$383,631.00	\$395,131.00	\$383,631.00	\$383,631.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Purchasing-Personnel						
11381 5111 SALARIES-FULL TIME	\$122,027.65	\$103,740.00	\$107,785.00	\$107,056.00	\$107,056.00	\$107,056.00
11381 5131 OVERTIME (GENERAL)	\$118.95	\$1,500.00	\$1,500.00	\$500.00	\$500.00	\$500.00
11381 5141 LONGEVITY	\$1,600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11381 5150 FRINGE/STIPENDS	\$0.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
11381 5161 RETROACTIVE WAGES	\$4,591.72	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11381 5164 MERIT POOL	\$0.00	\$4,045.00	\$0.00	\$8,483.00	\$2,320.00	\$2,320.00
Purchasing-Personnel Total	\$128,338.32	\$109,485.00	\$109,485.00	\$117,239.00	\$110,076.00	\$110,076.00
Purchasing-Expenses						
11382 5306 ADVERTISING	\$13,000.40	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00
11382 5341 TELEPHONE	\$991.34	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
11382 5381 PRINTING AND BINDING	\$3,475.85	\$4,500.00	\$4,500.00	\$3,000.00	\$3,000.00	\$3,000.00
11382 5421 OFFICE SUPPLIES (GEN	\$2,305.06	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
11382 5422 PHOTOCOPY MACHINE/SUPPLIE	\$0.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00
11382 5582 DATA PROCESSING SUPP	\$0.00	\$1,400.00	\$1,400.00	\$0.00	\$0.00	\$0.00
11382 5710 IN STATE TRAVEL, MEE	\$419.04	\$900.00	\$900.00	\$900.00	\$900.00	\$900.00
11382 5730 DUES AND SUB	\$100.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
11382 5851 OFFICE EQUIPMENT	\$4,199.04	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
Purchasing-Expenses Total	\$24,490.73	\$32,300.00	\$32,300.00	\$49,400.00	\$49,400.00	\$49,400.00
240 138 Department Total	\$152,829.05	\$141,785.00	\$141,785.00	\$166,639.00	\$159,476.00	\$159,476.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
HILL	ALBERT C 240 PURCHASING	11381-5111	PURCHASING AGENT	892.32		1		46,400.64	46,400.64	46,400.64
								Total Full Time - 5111	46,400.64	46,400.64
								Department Total	46,400.64	46,400.64

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE	BD	UN	x 23 Wks	New Rate 12/9/00 4% Increase	x 29 Wks	FY 2001 Total Budget	LONGEVITY
				PT	CD					
BILODEAU J	R 240 PURCHASING	11381-5111	555.64		1	12,779.72	577.87	16,758.10	29,537.82	
FOLEY ELIZABETH A	240 PURCHASING	11381-5111	585.34		1	13,462.82	608.75	17,653.85	31,116.67	
Department Total									60,654.50	-

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Admin/Supp-Dist Wide-Psnl					
13030120 5111 SALARIES-FULL TIME	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13030130 5111 SALARIES-FULL TIME	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13030130 5163 PARAPROFESSIONALS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13030140 5111 SALARIES-FULL TIME	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13030140 5131 OVERTIME (GENERAL)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13030140 5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13032020 5160 CLERICAL	\$22,606,370.00	\$13,846.00	\$26,629,128.00	\$13,846.00	\$13,846.00
Admin/Supp- Schl Comm-Psn Total	\$22,606,370.00	\$13,846.00	\$26,629,128.00	\$13,846.00	\$13,846.00
Admin/Supp- Schl Comm-Exp					
13032021 5320 CONTRACTED SERVICES	\$7,993,677.00	\$10,000.00	\$9,570,872.00	\$8,000.00	\$8,000.00
13032021 5421 OFFICE SUPPLIES (GEN	\$0.00	\$200.00	\$0.00	\$200.00	\$200.00
13032021 5429 MISC SUPPLIES	\$0.00	\$200.00	\$0.00	\$200.00	\$200.00
Admin/Supp- Schl Comm-Exp Total	\$7,993,677.00	\$10,400.00	\$9,570,872.00	\$8,400.00	\$8,400.00
Admin/Supp-Off Of Super-Psn					
13032040 5117 ADMINISTRATIVE	\$0.00	\$93,000.00	\$0.00	\$104,000.00	\$104,000.00
13032040 5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13032040 5160 CLERICAL	\$0.00	\$45,777.00	\$0.00	\$48,777.00	\$48,777.00
13032040 5163 PARAPROFESSIONALS	\$0.00	\$10,276.00	\$0.00	\$10,276.00	\$10,276.00
Admin/Supp-Off Of Super-Psn Total	\$0.00	\$149,053.00	\$0.00	\$163,053.00	\$163,053.00
Admin/Supp-Off Of Super-Exp					
13032041 5320 CONTRACTED SERVICES	\$0.00	\$9,000.00	\$0.00	\$8,000.00	\$8,000.00
13032041 5860 EQUIPMENT	\$0.00	\$500.00	\$0.00	\$500.00	\$500.00
Admin/Supp-Off Of Super-Exp Total	\$0.00	\$9,500.00	\$0.00	\$8,500.00	\$8,500.00
Admin/Supp-Assst Super-Psnl					
13032060 5117 ADMINISTRATIVE	\$0.00	\$56,000.00	\$0.00	\$53,200.00	\$53,200.00
13032060 5160 CLERICAL	\$0.00	\$32,908.00	\$0.00	\$32,958.00	\$32,958.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
13032060 5161 RETROACTIVE WAGES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Admin/Supp-Asst Super-Psnl Total	\$0.00	\$88,908.00	\$0.00	\$86,158.00	\$86,158.00
Admin/Supp-Asst Super-Exp					
13032061 5851 OFFICE EQUIPMENT	\$0.00	\$500.00	\$0.00	\$500.00	\$500.00
Admin/Supp-Asst Super-Exp Total	\$0.00	\$500.00	\$0.00	\$500.00	\$500.00
Admin & Support/Health Serv					
13032080 5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13032080 5160 CLERICAL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Admin & Support/Health Serv Total	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
250 003 Department Total	\$30,600,047.00	\$273,207.00	\$36,200,000.00	\$280,457.00	\$280,457.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures		Adopted Budget	Adjusted Budget	Department	Mayor	City Council
FY 1999		FY 2000	FY 2000	FY 2001	FY 2001	FY 2001
Crossing Guards-Oth-Exp-Psn						
13120120	5113 SALARIES-PART TIME	\$0.00	\$125,000.00	\$0.00	\$125,000.00	\$125,000.00
Crossing Guards-Oth-Exp-Ps Total		\$0.00	\$125,000.00	\$0.00	\$125,000.00	\$125,000.00
Crossing Guards-Oth-Exp-Exp						
13120121	5421 OFFICE SUPPLIES (GEN	\$0.00	\$800.00	\$0.00	\$800.00	\$800.00
Crossing Guards-Oth-Exp-Ex Total		\$0.00	\$800.00	\$0.00	\$800.00	\$800.00
250	012 Department Total	\$0.00	\$125,800.00	\$0.00	\$125,800.00	\$125,800.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Technology-Tech-Psnl					
13170120 5125 DIST WIDE TEACHING	\$0.00	\$141,200.00	\$0.00	\$170,300.00	\$170,300.00
13170120 5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Technology-Tech-Psnl Total	\$0.00	\$141,200.00	\$0.00	\$170,300.00	\$170,300.00
Technology-Tech-Exp					
13170121 5241 BUILDING MAINTENANCE	\$0.00	\$9,000.00	\$0.00	\$9,000.00	\$9,000.00
13170121 5243 DATA PROCESSING MAIN	\$0.00	\$30,000.00	\$0.00	\$30,000.00	\$30,000.00
13170121 5270 RENTAL & LEASE	\$0.00	\$310,000.00	\$0.00	\$473,114.00	\$473,114.00
13170121 5272 COMPUTER EQUIPMENT	\$0.00	\$18,000.00	\$0.00	\$18,000.00	\$18,000.00
13170121 5320 CONTRACTED SERVICES	\$0.00	\$54,000.00	\$0.00	\$54,000.00	\$54,000.00
13170121 5421 OFFICE SUPPLIES (GEN	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
13170121 5429 MISC SUPPLIES	\$0.00	\$285.00	\$0.00	\$285.00	\$285.00
13170121 5519 COMPUTER SOFTWARE	\$0.00	\$2,000.00	\$0.00	\$5,750.00	\$5,750.00
13170121 5582 DATA PROCESSING SUPP	\$0.00	\$2,550.00	\$0.00	\$2,550.00	\$2,550.00
13170121 5710 IN STATE TRAVEL, MEE	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
13170121 5730 DUES AND SUB	\$0.00	\$5,500.00	\$0.00	\$4,500.00	\$4,500.00
13170121 5860 EQUIPMENT	\$0.00	\$6,500.00	\$0.00	\$6,500.00	\$6,500.00
13170140 5519 COMPUTER SOFTWARE	\$0.00	\$500.00	\$0.00	\$500.00	\$500.00
13170220 5519 COMPUTER SOFTWARE	\$0.00	\$600.00	\$0.00	\$0.00	\$0.00
13170220 5582 DATA PROCESSING SUPP	\$0.00	\$400.00	\$0.00	\$400.00	\$400.00
Technology-Library-Exp Total	\$0.00	\$443,335.00	\$0.00	\$608,599.00	\$608,599.00
Technology/Bates/Tech					
13170230 5102 ELEMENTARY	\$0.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00
Technology/Bates/Tech Total	\$0.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00
Technology-Tech-Exp					
13170240 5519 COMPUTER SOFTWARE	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00
13170240 5582 DATA PROCESSING SUPP	\$0.00	\$800.00	\$0.00	\$2,000.00	\$2,000.00
13170320 5519 COMPUTER SOFTWARE	\$0.00	\$300.00	\$0.00	\$150.00	\$150.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
13170320 5582 DATA PROCESSING SUPP	\$0.00	\$300.00	\$0.00	\$84.00	\$84.00
13170340 5272 COMPUTER EQUIPMENT	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00
13170340 5519 COMPUTER SOFTWARE	\$0.00	\$300.00	\$0.00	\$300.00	\$300.00
13170340 5582 DATA PROCESSING SUPP	\$0.00	\$200.00	\$0.00	\$400.00	\$400.00
13170410 5582 DATA PROCESSING SUPP	\$0.00	\$0.00	\$0.00	\$400.00	\$400.00
13170420 5519 COMPUTER SOFTWARE	\$0.00	\$1,450.00	\$0.00	\$0.00	\$0.00
13170420 5582 DATA PROCESSING SUPP	\$0.00	\$250.00	\$0.00	\$0.00	\$0.00
13170520 5519 COMPUTER SOFTWARE	\$0.00	\$900.00	\$0.00	\$700.00	\$700.00
13170540 5519 COMPUTER SOFTWARE	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00
13170540 5582 DATA PROCESSING SUPP	\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00
13170620 5519 COMPUTER SOFTWARE	\$0.00	\$400.00	\$0.00	\$140.00	\$140.00
13170620 5582 DATA PROCESSING SUPP	\$0.00	\$150.00	\$0.00	\$100.00	\$100.00
13170640 5272 COMPUTER EQUIPMENT	\$0.00	\$1,500.00	\$0.00	\$1,000.00	\$1,000.00
13170640 5519 COMPUTER SOFTWARE	\$0.00	\$1,200.00	\$0.00	\$500.00	\$500.00
13170640 5582 DATA PROCESSING SUPP	\$0.00	\$2,300.00	\$0.00	\$500.00	\$500.00
13170720 5582 DATA PROCESSING SUPP	\$0.00	\$1,500.00	\$0.00	\$1,500.00	\$1,500.00
Technology-Library-Exp Total	\$0.00	\$12,465.00	\$0.00	\$8,774.00	\$8,774.00
Technology-Tech-Psnl					
13170740 5102 ELEMENTARY	\$0.00	\$56,386.00	\$0.00	\$56,386.00	\$56,386.00
Technology-Tech-Psnl Total	\$0.00	\$56,386.00	\$0.00	\$56,386.00	\$56,386.00
Technology-Tech-Exp					
13170741 5272 COMPUTER EQUIPMENT	\$0.00	\$1,500.00	\$0.00	\$2,000.00	\$2,000.00
13170741 5582 DATA PROCESSING SUPP	\$0.00	\$500.00	\$0.00	\$500.00	\$500.00
13170820 5272 COMPUTER EQUIPMENT	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00
13170820 5519 COMPUTER SOFTWARE	\$0.00	\$300.00	\$0.00	\$2,000.00	\$2,000.00
13170820 5582 DATA PROCESSING SUPP	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00
13170840 5519 COMPUTER SOFTWARE	\$0.00	\$1,500.00	\$0.00	\$1,000.00	\$1,000.00
13170840 5582 DATA PROCESSING SUPP	\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00
13170920 5519 COMPUTER SOFTWARE	\$0.00	\$1,500.00	\$0.00	\$1,600.00	\$1,600.00

CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

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		Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Technology-Library-Exp Total		\$0.00	\$6,300.00	\$6,400.00	\$0.00	\$8,700.00	\$8,700.00
Technology-Tech-Psnl							
13170940	5130 MIDDLE SCHOOL	\$0.00	\$51,085.00	\$51,085.00	\$0.00	\$51,085.00	\$51,085.00
Technology-Tech-Psnl Total		\$0.00	\$51,085.00	\$51,085.00	\$0.00	\$51,085.00	\$51,085.00
Technology-Tech-Exp							
13170941	5272 COMPUTER EQUIPMENT	\$0.00	\$2,500.00	\$3,380.00	\$0.00	\$4,500.00	\$4,500.00
13170941	5519 COMPUTER SOFTWARE	\$0.00	\$5,200.00	\$3,300.00	\$0.00	\$4,000.00	\$4,000.00
13170941	5582 DATA PROCESSING SUPP	\$0.00	\$6,000.00	\$7,250.00	\$0.00	\$10,000.00	\$10,000.00
13171020	5272 COMPUTER EQUIPMENT	\$0.00	\$4,000.00	\$11,706.00	\$0.00	\$4,000.00	\$4,000.00
13171020	5519 COMPUTER SOFTWARE	\$0.00	\$6,800.00	\$10,000.00	\$0.00	\$4,390.00	\$4,390.00
13171020	5582 DATA PROCESSING SUPP	\$0.00	\$1,000.00	\$1,000.00	\$0.00	\$1,110.00	\$1,110.00
Technology-Library-Exp Total		\$0.00	\$25,500.00	\$36,636.00	\$0.00	\$28,000.00	\$28,000.00
Technology/HS/Guidance							
13171030	5140 TEACHING	\$0.00	\$0.00	\$0.00	\$0.00	\$49,055.00	\$49,055.00
Technology/HS/Guidance Total		\$0.00	\$0.00	\$0.00	\$0.00	\$49,055.00	\$49,055.00
Technology-Guidance-Exp							
13171040	5272 COMPUTER EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$795.00	\$795.00
13171040	5519 COMPUTER SOFTWARE	\$0.00	\$480.00	\$330.00	\$0.00	\$200.00	\$200.00
13171040	5582 DATA PROCESSING SUPP	\$0.00	\$0.00	\$0.00	\$0.00	\$800.00	\$800.00
Technology-Guidance-Exp Total		\$0.00	\$480.00	\$330.00	\$0.00	\$1,795.00	\$1,795.00
Technology-Tech-Psnl							
13171060	5114 TUTORS	\$0.00	\$7,040.00	\$7,040.00	\$0.00	\$7,040.00	\$7,040.00
13171060	5163 PARAPROFESSIONALS	\$0.00	\$11,869.00	\$11,869.00	\$0.00	\$11,869.00	\$11,869.00
Technology-Tech-Psnl Total		\$0.00	\$18,909.00	\$18,909.00	\$0.00	\$18,909.00	\$18,909.00
Technology-Tech-Exp							
13171061	5272 COMPUTER EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$1,400.00	\$1,400.00
13171061	5519 COMPUTER SOFTWARE	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$3,000.00

CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

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Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
13171061 5582 DATA PROCESSING SUPP	\$0.00	\$5,500.00	\$6,370.00	\$0.00	\$10,800.00
13171120 5582 DATA PROCESSING SUPP	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00
13172020 5272 COMPUTER EQUIPMENT	\$0.00	\$750.00	\$0.00	\$2,000.00	\$2,000.00
13172030 5272 COMPUTER EQUIPMENT	\$0.00	\$1,500.00	\$500.00	\$1,500.00	\$1,500.00
13172040 5272 COMPUTER EQUIPMENT	\$0.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
13172050 5272 COMPUTER EQUIPMENT	\$0.00	\$200.00	\$0.00	\$200.00	\$200.00
13172060 5519 COMPUTER SOFTWARE	\$0.00	\$2,500.00	\$200.00	\$2,500.00	\$2,500.00
13172060 5582 DATA PROCESSING SUPP	\$0.00	\$400.00	\$0.00	\$400.00	\$400.00
Technology-Central Serv-Exp Total	\$0.00	\$12,850.00	\$9,070.00	\$24,300.00	\$24,300.00
250 017 Department Total	\$0.00	\$777,095.00	\$767,216.00	\$1,075,903.00	\$1,075,903.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
General Op-Central Serv-Exp					
13250110 5252 INSTRUCTIONAL EQUIP	\$0.00	\$15,000.00	\$0.00	\$13,000.00	\$13,000.00
13250110 5342 POSTAGE	\$0.00	\$25,000.00	\$0.00	\$25,000.00	\$25,000.00
13250110 5381 PRINTING AND BINDING	\$0.00	\$16,000.00	\$0.00	\$16,000.00	\$16,000.00
13250110 5780 OTHER EXPENSES	\$0.00	\$0.00	\$0.00	\$750.00	\$750.00
13250110 5781 AUTO ALLOWANCE	\$0.00	\$6,500.00	\$0.00	\$7,500.00	\$7,500.00
General Op-Central Serv-Exp Total	\$0.00	\$62,500.00	\$0.00	\$62,250.00	\$62,250.00
General Op-Bus Off-Psnl					
13252010 5117 ADMINISTRATIVE	\$0.00	\$78,416.00	\$0.00	\$78,416.00	\$78,416.00
13252010 5131 OVERTIME (GENERAL)	\$0.00	\$2,100.00	\$0.00	\$2,500.00	\$2,500.00
13252010 5141 LONGEVITY	\$0.00	\$2,450.00	\$0.00	\$2,850.00	\$2,850.00
13252010 5160 CLERICAL	\$0.00	\$162,703.00	\$0.00	\$168,832.00	\$168,832.00
13252010 5180 SUBSTITUTES	\$0.00	\$0.00	\$0.00	\$2,300.00	\$2,300.00
General Op-Bus Off-Psnl Total	\$0.00	\$245,669.00	\$0.00	\$254,898.00	\$254,898.00
General Op-Bus Off-Exp					
13252011 5781 AUTO ALLOWANCE	\$0.00	\$500.00	\$0.00	\$500.00	\$500.00
13252011 5851 OFFICE EQUIPMENT	\$0.00	\$800.00	\$0.00	\$900.00	\$900.00
13252030 5242 OFFICE EQUIPMENT REP	\$0.00	\$11,000.00	\$0.00	\$11,000.00	\$11,000.00
13252030 5273 OFFICE EQUIPMENT REN	\$0.00	\$8,500.00	\$0.00	\$8,500.00	\$8,500.00
13252030 5277 PHOTOCOPY MACHINE LE	\$0.00	\$16,000.00	\$0.00	\$16,000.00	\$16,000.00
13252030 5303 LEGAL SERVICES	\$0.00	\$37,000.00	\$0.00	\$37,000.00	\$37,000.00
13252030 5306 ADVERTISING	\$0.00	\$15,000.00	\$0.00	\$15,000.00	\$15,000.00
13252030 5421 OFFICE SUPPLIES (GEN	\$0.00	\$8,500.00	\$0.00	\$9,000.00	\$9,000.00
13252030 5429 MISC SUPPLIES	\$0.00	\$4,300.00	\$0.00	\$5,000.00	\$5,000.00
General Op-Central Serv-Exp Total	\$0.00	\$102,100.00	\$0.00	\$102,900.00	\$102,900.00
250 025 Department Total	\$0.00	\$410,269.00	\$0.00	\$420,048.00	\$420,048.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Insurance-Insurance-Exp						
13390120 5743 INSURANCE-STUDNT ACC	\$0.00	\$1,000.00	\$400.00	\$0.00	\$1,500.00	\$1,500.00
13392020 5740 INSURANCE PREMIUMS	\$0.00	\$164,000.00	\$164,000.00	\$0.00	\$167,000.00	\$167,000.00
13392020 5741 INSURANCE-LIABILITY	\$0.00	\$5,000.00	\$2,826.00	\$0.00	\$5,000.00	\$5,000.00
Insurance-Insurance-Exp Total	\$0.00	\$170,000.00	\$167,226.00	\$0.00	\$173,500.00	\$173,500.00
250 039 Department Total	\$0.00	\$170,000.00	\$167,226.00	\$0.00	\$173,500.00	\$173,500.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures		Adopted Budget	Adjusted Budget	Department	Mayor	City Council
FY 1999		FY 2000	FY 2000	FY 2001	FY 2001	FY 2001
Occ Ed-High Schl-Psnl						
13421020	5140 HIGH SCHOOL	\$0.00	\$258,063.00	\$0.00	\$250,758.00	\$250,758.00
13421020	5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Occ Ed-High Schl-Psnl Total		\$0.00	\$258,063.00	\$0.00	\$250,758.00	\$250,758.00
Occ Ed-High Schl-Exp						
13421021	5320 CONTRACTED SERVICES	\$0.00	\$2,000.00	\$0.00	\$2,050.00	\$2,050.00
13421021	5514 INSTRUCTIONAL SUPPLI	\$0.00	\$10,000.00	\$0.00	\$11,000.00	\$11,000.00
Occ Ed-High Schl-Exp Total		\$0.00	\$12,000.00	\$0.00	\$13,050.00	\$13,050.00
Occ Ed-Teach/Und-Psnl						
13421040	5100 SUBSTITUTE TEACHERS	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00
Occ Ed-Teach/Und-Psnl Total		\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00
250	042 Department Total	\$0.00	\$271,063.00	\$0.00	\$263,808.00	\$263,808.00

CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

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		Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Guidance-Guidance-Psnl							
13440120	5102 ELEMENTARY	\$0.00	\$298,376.00	\$298,376.00	\$0.00	\$302,137.00	\$302,137.00
	Guidance-Guidance-Psnl Total	\$0.00	\$298,376.00	\$298,376.00	\$0.00	\$302,137.00	\$302,137.00
Guidance-Guidance-Exp							
13440121	5307 INSTRUCT/EDUC TEST	\$0.00	\$4,000.00	\$1,000.00	\$0.00	\$0.00	\$0.00
	Guidance-Guidance-Exp Total	\$0.00	\$4,000.00	\$1,000.00	\$0.00	\$0.00	\$0.00
Guidance-Guidance-Psnl							
13440920	5130 MIDDLE SCHOOL	\$0.00	\$148,681.00	\$148,681.00	\$0.00	\$148,681.00	\$148,681.00
13441020	5117 ADMINISTRATIVE	\$0.00	\$66,600.00	\$66,600.00	\$0.00	\$66,600.00	\$66,600.00
13441020	5140 HIGH SCHOOL	\$0.00	\$255,662.00	\$255,662.00	\$0.00	\$250,702.00	\$250,702.00
13441020	5160 CLERICAL	\$0.00	\$40,937.00	\$40,937.00	\$0.00	\$42,387.00	\$42,387.00
	Guidance-Guidance-Psnl Total	\$0.00	\$511,880.00	\$511,880.00	\$0.00	\$508,370.00	\$508,370.00
Guidance-Guidance-Exp							
13441021	5307 INSTRUCT/EDUC TEST	\$0.00	\$8,100.00	\$8,100.00	\$0.00	\$10,240.00	\$10,240.00
13441021	5421 OFFICE SUPPLIES (GEN	\$0.00	\$2,235.00	\$2,235.00	\$0.00	\$1,540.00	\$1,540.00
13441021	5514 INSTRUCTIONAL SUPPLI	\$0.00	\$500.00	\$500.00	\$0.00	\$1,500.00	\$1,500.00
13441021	5851 OFFICE EQUIPMENT	\$0.00	\$2,980.00	\$2,880.00	\$0.00	\$0.00	\$0.00
	Guidance-Guidance-Exp Total	\$0.00	\$13,815.00	\$13,715.00	\$0.00	\$13,280.00	\$13,280.00
250	044 Department Total	\$0.00	\$828,071.00	\$824,971.00	\$0.00	\$823,787.00	\$823,787.00

CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

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Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Ath/St Activ-Stud Activ-Psnl					
13450115 5113 SALARIES-PART TIME	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13450115 5131 OVERTIME (GENERAL)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Ath/St Activ-Stud Activ-Psnl Total	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Athl/St Activ-Stud Activ-Ex					
13450120 5333 PUPIL TRANSPORTATION	\$0.00	\$2,000.00	\$0.00	\$1,500.00	\$1,500.00
Athl/St Activ-Stud Activ-Ex Total	\$0.00	\$2,000.00	\$0.00	\$1,500.00	\$1,500.00
Athl/St Activ-Stud Activ-Ps					
13450220 5116 CO-CURRIC/ATHLETIC	\$0.00	\$2,800.00	\$0.00	\$6,000.00	\$6,000.00
13450320 5116 CO-CURRIC/ATHLETIC	\$0.00	\$3,150.00	\$0.00	\$3,150.00	\$3,150.00
13450620 5116 CO-CURRIC/ATHLETIC	\$0.00	\$1,000.00	\$0.00	\$1,500.00	\$1,500.00
13450720 5116 CO-CURRIC/ATHLETIC	\$0.00	\$6,000.00	\$0.00	\$6,000.00	\$6,000.00
13450820 5116 CO-CURRIC/ATHLETIC	\$0.00	\$0.00	\$0.00	\$1,250.00	\$1,250.00
13450920 5116 CO-CURRIC/ATHLETIC	\$0.00	\$13,000.00	\$0.00	\$16,000.00	\$16,000.00
13450920 5131 OVERTIME (GENERAL)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Athl/St Activ-Stud Activ-Ps Total	\$0.00	\$25,950.00	\$0.00	\$33,900.00	\$33,900.00
Athl/St Activ-Stud Activ-Ex					
13450921 5320 CONTRACTED SERVICES	\$0.00	\$600.00	\$0.00	\$600.00	\$600.00
13450921 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$1,650.00	\$0.00	\$1,650.00	\$1,650.00
Athl/St Activ-Stud Activ-Ex Total	\$0.00	\$2,250.00	\$0.00	\$2,250.00	\$2,250.00
Athl/St Activ-Athl-Psnl					
13451020 5112 TRANSPORTATION	\$0.00	\$19,670.00	\$0.00	\$20,000.00	\$20,000.00
13451020 5113 SALARIES-PART TIME	\$0.00	\$137,420.00	\$0.00	\$132,420.00	\$132,420.00
13451020 5117 ADMINISTRATIVE	\$0.00	\$33,300.00	\$0.00	\$33,300.00	\$33,300.00
13451020 5131 OVERTIME (GENERAL)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13451020 5150 FRINGE/STIPENDS	\$0.00	\$4,326.00	\$0.00	\$4,326.00	\$4,326.00
13451020 5160 CLERICAL	\$0.00	\$12,350.00	\$0.00	\$12,350.00	\$12,350.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Athl/St Activ-Athl-Psntl Total	\$0.00	\$207,066.00	\$198,366.00	\$0.00	\$202,396.00	\$202,396.00
Athl/St Activ-Athl-Exp						
13451021 5246 ATHLETIC EQUIPMENT R	\$0.00	\$6,000.00	\$6,000.00	\$0.00	\$6,000.00	\$6,000.00
13451021 5270 RENTAL & LEASE	\$0.00	\$14,875.00	\$14,175.00	\$0.00	\$14,875.00	\$14,875.00
13451021 5320 CONTRACTED SERVICES	\$0.00	\$24,572.00	\$23,572.00	\$0.00	\$35,480.00	\$35,480.00
13451021 5333 PUPIL TRANSPORTATION	\$0.00	\$9,500.00	\$9,500.00	\$0.00	\$9,500.00	\$9,500.00
13451021 5394 SECURITY	\$0.00	\$1,000.00	\$9,700.00	\$0.00	\$1,000.00	\$1,000.00
13451021 5421 OFFICE SUPPLIES (GEN	\$0.00	\$300.00	\$300.00	\$0.00	\$300.00	\$300.00
13451021 5501 MED & SURGICAL SUPPL	\$0.00	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00
13451021 5730 DUES AND SUB	\$0.00	\$3,550.00	\$3,550.00	\$0.00	\$3,550.00	\$3,550.00
13451021 5742 INSURANCE-ATHLETIC	\$0.00	\$8,500.00	\$8,500.00	\$0.00	\$9,000.00	\$9,000.00
Athl/St Activ-Athl-Exp Total	\$0.00	\$69,297.00	\$76,297.00	\$0.00	\$80,705.00	\$80,705.00
Athl/St Activ-Stud Activ-Ps						
13451030 5116 CO-CURRIC/ATHLETIC	\$0.00	\$27,757.00	\$27,757.00	\$0.00	\$27,757.00	\$27,757.00
13451030 5140 HIGH SCHOOL	\$0.00	\$22,058.00	\$22,058.00	\$0.00	\$28,034.00	\$28,034.00
Athl/St Activ-Stud Activ-Ps Total	\$0.00	\$49,815.00	\$49,815.00	\$0.00	\$55,791.00	\$55,791.00
Athl/St Activ-Stud Activ-Ex						
13451031 5252 INSTRUCTIONAL EQUIP	\$0.00	\$2,000.00	\$2,000.00	\$0.00	\$1,000.00	\$1,000.00
13451031 5270 RENTAL & LEASE	\$0.00	\$2,000.00	\$1,500.00	\$0.00	\$0.00	\$0.00
13451031 5281 TRUCK RENTAL	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00
13451031 5320 CONTRACTED SERVICES	\$0.00	\$5,400.00	\$5,400.00	\$0.00	\$5,400.00	\$5,400.00
13451031 5381 PRINTING AND BINDING	\$0.00	\$1,800.00	\$1,800.00	\$0.00	\$1,800.00	\$1,800.00
13451031 5421 OFFICE SUPPLIES (GEN	\$0.00	\$4,300.00	\$4,300.00	\$0.00	\$4,300.00	\$4,300.00
13451031 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$5,640.00	\$5,640.00	\$0.00	\$5,000.00	\$5,000.00
13451031 5730 DUES AND SUB	\$0.00	\$3,575.00	\$3,665.00	\$0.00	\$2,575.00	\$2,575.00
13451031 5781 AUTO ALLOWANCE	\$0.00	\$200.00	\$110.00	\$0.00	\$400.00	\$400.00
13451031 5860 EQUIPMENT	\$0.00	\$6,140.00	\$8,340.00	\$0.00	\$6,140.00	\$6,140.00
13451040 5320 CONTRACTED SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00
13451040 5333 PUPIL TRANSPORTATION	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00

CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

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	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
13451040 5421 OFFICE SUPPLIES (GEN	\$0.00	\$0.00	\$0.00	\$0.00	\$300.00	\$300.00
13451040 5730 DUES AND SUB	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00
Athl/Student Act/HS/Music Total	\$0.00	\$31,055.00	\$32,755.00	\$0.00	\$36,415.00	\$36,415.00
250 045 Department Total	\$0.00	\$387,433.00	\$388,433.00	\$0.00	\$412,957.00	\$412,957.00

CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

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Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
MediaLibrary-Psnl					
13460120 5102 ELEMENTARY	\$0.00	\$87,235.00	\$0.00	\$89,748.00	\$89,748.00
13460120 5163 PARAPROFESSIONALS	\$0.00	\$123,769.00	\$0.00	\$77,491.00	\$77,491.00
MediaLibrary-Psnl Total	\$0.00	\$211,004.00	\$0.00	\$167,239.00	\$167,239.00
MediaLibrary-Exp					
13460220 5247 AV EQUIPEMNT REPAIR	\$0.00	\$0.00	\$0.00	\$300.00	\$300.00
13460220 5421 OFFICE SUPPLIES (GEN	\$0.00	\$400.00	\$200.00	\$400.00	\$400.00
13460220 5512 BOOKS	\$0.00	\$1,700.00	\$2,400.00	\$1,850.00	\$1,850.00
13460220 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$325.00	\$25.00	\$0.00	\$0.00
13460220 5515 AUDIO VISUAL SUPPLIE	\$0.00	\$500.00	\$300.00	\$500.00	\$500.00
13460220 5517 PERIODICALS	\$0.00	\$300.00	\$300.00	\$400.00	\$400.00
13460320 5421 OFFICE SUPPLIES (GEN	\$0.00	\$400.00	\$400.00	\$400.00	\$400.00
13460320 5512 BOOKS	\$0.00	\$2,600.00	\$3,125.00	\$2,700.00	\$2,700.00
13460320 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$400.00	\$400.00	\$400.00	\$400.00
13460320 5515 AUDIO VISUAL SUPPLIE	\$0.00	\$1,200.00	\$1,200.00	\$1,000.00	\$1,000.00
13460320 5517 PERIODICALS	\$0.00	\$450.00	\$175.00	\$700.00	\$700.00
13460420 5421 OFFICE SUPPLIES (GEN	\$0.00	\$514.00	\$314.00	\$200.00	\$200.00
13460420 5512 BOOKS	\$0.00	\$750.00	\$550.00	\$744.00	\$744.00
13460420 5515 AUDIO VISUAL SUPPLIE	\$0.00	\$135.00	\$335.00	\$100.00	\$100.00
13460420 5517 PERIODICALS	\$0.00	\$185.00	\$385.00	\$250.00	\$250.00
13460520 5512 BOOKS	\$0.00	\$1,400.00	\$1,365.00	\$1,400.00	\$1,400.00
13460520 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$300.00	\$595.00	\$300.00	\$300.00
13460520 5515 AUDIO VISUAL SUPPLIE	\$0.00	\$100.00	\$0.00	\$100.00	\$100.00
13460520 5517 PERIODICALS	\$0.00	\$820.00	\$710.00	\$800.00	\$800.00
13460620 5421 OFFICE SUPPLIES (GEN	\$0.00	\$400.00	\$280.00	\$400.00	\$400.00
13460620 5512 BOOKS	\$0.00	\$1,800.00	\$2,300.00	\$1,800.00	\$1,800.00
13460620 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$725.00	\$1,451.00	\$650.00	\$650.00
13460620 5515 AUDIO VISUAL SUPPLIE	\$0.00	\$450.00	\$0.00	\$450.00	\$450.00
13460620 5517 PERIODICALS	\$0.00	\$400.00	\$344.00	\$400.00	\$400.00

CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

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	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
13460720 5512 BOOKS	\$0.00	\$6,000.00	\$6,050.00	\$0.00	\$3,164.00	\$3,164.00
13460820 5247 AV EQUIPMENT REPAIR	\$0.00	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00
13460820 5421 OFFICE SUPPLIES (GEN	\$0.00	\$245.00	\$245.00	\$0.00	\$400.00	\$400.00
13460820 5512 BOOKS	\$0.00	\$4,475.00	\$4,475.00	\$0.00	\$1,880.00	\$1,880.00
13460820 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$500.00	\$150.00	\$0.00	\$500.00	\$500.00
13460820 5515 AUDIO VISUAL SUPPLIE	\$0.00	\$600.00	\$600.00	\$0.00	\$500.00	\$500.00
13460820 5517 PERIODICALS	\$0.00	\$400.00	\$400.00	\$0.00	\$400.00	\$400.00
MediaLibrary-Exp Total	\$0.00	\$28,474.00	\$29,074.00	\$0.00	\$23,188.00	\$23,188.00
MediaLibrary-Psnl						
13460920 5130 MIDDLE SCHOOL	\$0.00	\$46,823.00	\$31,823.00	\$0.00	\$47,839.00	\$47,839.00
13460920 5163 PARAPROFESSIONALS	\$0.00	\$0.00	\$0.00	\$0.00	\$22,939.00	\$22,939.00
MediaLibrary-Psnl Total	\$0.00	\$46,823.00	\$31,823.00	\$0.00	\$70,778.00	\$70,778.00
MediaLibrary-Exp						
13460921 5247 AV EQUIP REPAIR	\$0.00	\$1,900.00	\$2,100.00	\$0.00	\$1,900.00	\$1,900.00
13460921 5320 CONTRACTED SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$450.00	\$450.00
13460921 5421 OFFICE SUPPLIES (GEN	\$0.00	\$1,080.00	\$1,080.00	\$0.00	\$1,080.00	\$1,080.00
13460921 5512 BOOKS	\$0.00	\$10,500.00	\$11,600.00	\$0.00	\$12,526.00	\$12,526.00
13460921 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$1,354.00	\$654.00	\$0.00	\$1,354.00	\$1,354.00
13460921 5517 PERIODICALS	\$0.00	\$3,250.00	\$1,450.00	\$0.00	\$3,250.00	\$3,250.00
MediaLibrary-Exp Total	\$0.00	\$18,084.00	\$16,884.00	\$0.00	\$20,560.00	\$20,560.00
MediaLibrary-Psnl						
13461020 5140 HIGH SCHOOL	\$0.00	\$49,053.00	\$49,053.00	\$0.00	\$50,070.00	\$50,070.00
13461020 5163 PARAPROFESSIONALS	\$0.00	\$0.00	\$0.00	\$0.00	\$22,756.00	\$22,756.00
MediaLibrary-Psnl Total	\$0.00	\$49,053.00	\$49,053.00	\$0.00	\$72,826.00	\$72,826.00
MediaLibrary-Exp						
13461021 5421 OFFICE SUPPLIES (GEN	\$0.00	\$1,400.00	\$1,700.00	\$0.00	\$1,400.00	\$1,400.00
13461021 5512 BOOKS	\$0.00	\$6,575.00	\$6,575.00	\$0.00	\$10,200.00	\$10,200.00
13461021 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$4,500.00	\$4,500.00	\$0.00	\$4,500.00	\$4,500.00

CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

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Expenditures		Adopted Budget	Adjusted Budget	Department	Mayor	City Council
FY 1999		FY 2000	FY 2000	FY 2001	FY 2001	FY 2001
13461021	5515 AUDIO VISUAL SUPPLIE	\$0.00	\$330.00	\$0.00	\$400.00	\$400.00
13461021	5517 PERIODICALS	\$0.00	\$1,400.00	\$0.00	\$1,500.00	\$1,500.00
13461021	5860 EQUIPMENT	\$0.00	\$0.00	\$0.00	\$3,500.00	\$3,500.00
13461120	5512 BOOKS	\$0.00	\$2,068.00	\$0.00	\$2,000.00	\$2,000.00
	MediaLibrary-Exp Total	\$0.00	\$16,273.00	\$0.00	\$23,500.00	\$23,500.00
250	046 Department Total	\$0.00	\$369,711.00	\$0.00	\$378,091.00	\$378,091.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures FY 1999		Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Personnel- Personnel-Psnl						
13482020	5117 ADMINISTRATIVE	\$0.00	\$72,975.00	\$0.00	\$76,000.00	\$76,000.00
13482020	5141 LONGEVITY	\$0.00	\$600.00	\$0.00	\$600.00	\$600.00
13482020	5160 CLERICAL	\$0.00	\$30,932.00	\$0.00	\$36,611.00	\$36,611.00
13482020	5163 PARAPROFESSIONALS	\$0.00	\$7,000.00	\$0.00	\$7,027.00	\$7,027.00
Personnel- Personnel-Psnl Total		\$0.00	\$111,507.00	\$0.00	\$120,238.00	\$120,238.00
Personnel- Personnel-Exp						
13482021	5273 OFFICE EQUIPMENT REN	\$0.00	\$2,200.00	\$0.00	\$2,200.00	\$2,200.00
13482021	5851 OFFICE EQUIPMENT	\$0.00	\$250.00	\$0.00	\$250.00	\$250.00
Personnel- Personnel-Exp Total		\$0.00	\$2,450.00	\$0.00	\$2,450.00	\$2,450.00
250	048 Department Total	\$0.00	\$113,957.00	\$0.00	\$122,688.00	\$122,688.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Health- Attendance-Psnl						
13490120 5111 SALARIES-FULL TIME	\$0.00	\$44,544.00	\$44,544.00	\$0.00	\$44,544.00	\$44,544.00
Health- Attendance-Psnl Total	\$0.00	\$44,544.00	\$44,544.00	\$0.00	\$44,544.00	\$44,544.00
Health- Attendance-Exp						
13490121 5421 OFFICE SUPPLIES (GEN	\$0.00	\$50.00	\$50.00	\$0.00	\$50.00	\$50.00
Health- Attendance-Exp Total	\$0.00	\$50.00	\$50.00	\$0.00	\$50.00	\$50.00
Health- Hlth Serv-Psnl						
13490140 5111 SALARIES-FULL TIME	\$0.00	\$373,381.00	\$373,381.00	\$0.00	\$374,956.00	\$374,956.00
13490140 5160 CLERICAL	\$0.00	\$22,939.00	\$22,939.00	\$0.00	\$0.00	\$0.00
13490140 5163 PARAPROFESSIONALS	\$0.00	\$0.00	\$0.00	\$0.00	\$22,939.00	\$22,939.00
13490140 5180 SUBSTITUTES CLERICAL	\$0.00	\$1,000.00	\$1,000.00	\$0.00	\$3,800.00	\$3,800.00
Health- Hlth Serv-Psnl Total	\$0.00	\$397,320.00	\$397,320.00	\$0.00	\$401,695.00	\$401,695.00
Health- Hlth Serv-Exp						
13490141 5252 INSTRUCTIONAL EQUIP	\$0.00	\$0.00	\$0.00	\$0.00	\$630.00	\$630.00
13490141 5320 CONTRACTED SERVICES	\$0.00	\$12,354.00	\$12,354.00	\$0.00	\$12,848.00	\$12,848.00
13490141 5421 OFFICE SUPPLIES (GEN	\$0.00	\$500.00	\$500.00	\$0.00	\$1,500.00	\$1,500.00
13490141 5501 MED & SURGICAL SUPPL	\$0.00	\$4,800.00	\$4,800.00	\$0.00	\$5,500.00	\$5,500.00
13490141 5851 OFFICE EQUIPMENT	\$0.00	\$1,100.00	\$1,100.00	\$0.00	\$1,200.00	\$1,200.00
Health- Hlth Serv-Exp Total	\$0.00	\$18,754.00	\$18,754.00	\$0.00	\$21,678.00	\$21,678.00
250 049 Department Total	\$0.00	\$460,668.00	\$460,668.00	\$0.00	\$467,967.00	\$467,967.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures		Adopted Budget	Adjusted Budget	Department	Mayor	City Council
FY 1999		FY 2000	FY 2000	FY 2001	FY 2001	FY 2001
Other Fixed Chgs- Op/Maint-						
13500520	5270 RENTAL & LEASE	\$0.00	\$184,900.00	\$0.00	\$198,767.00	\$198,767.00
13500920	5270 RENTAL & LEASE	\$0.00	\$7,500.00	\$0.00	\$7,800.00	\$7,800.00
Other Fixed Chgs- Op/Maint- Total		\$0.00	\$192,400.00	\$0.00	\$206,567.00	\$206,567.00
250	050 Department Total	\$0.00	\$192,400.00	\$0.00	\$206,567.00	\$206,567.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Operations/Maint- Op/Maint-						
13530120 5117 ADMINISTRATIVE	\$0.00	\$62,340.00	\$62,340.00	\$0.00	\$62,340.00	\$62,340.00
13530120 5131 OVERTIME (GENERAL)	\$0.00	\$65,320.00	\$65,320.00	\$0.00	\$75,320.00	\$75,320.00
13530120 5141 LONGEVITY	\$0.00	\$6,450.00	\$6,450.00	\$0.00	\$5,700.00	\$5,700.00
13530120 5150 FRINGE/STIPENDS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13530120 5160 CLERICAL	\$0.00	\$33,792.00	\$33,792.00	\$0.00	\$38,942.00	\$38,942.00
13530120 5162 CUSTODIAL	\$0.00	\$1,007,340.00	\$1,007,340.00	\$0.00	\$1,070,262.00	\$1,070,262.00
13530120 5166 MAINTENANCE	\$0.00	\$139,177.00	\$139,177.00	\$0.00	\$150,377.00	\$150,377.00
Operations/Maint- Op/Maint- Total	\$0.00	\$1,314,419.00	\$1,314,419.00	\$0.00	\$1,402,941.00	\$1,402,941.00
Operations/Maint- Op/Maint-						
13530121 5211 ELECTRICITY	\$0.00	\$738,000.00	\$660,218.00	\$0.00	\$767,000.00	\$767,000.00
13530121 5215 NATURAL GAS	\$0.00	\$200,000.00	\$196,000.00	\$0.00	\$220,000.00	\$220,000.00
13530121 5216 OIL HEAT	\$0.00	\$43,000.00	\$48,000.00	\$0.00	\$48,000.00	\$48,000.00
13530121 5241 BUILDING MAINTENANCE	\$0.00	\$130,000.00	\$126,800.00	\$0.00	\$149,925.00	\$149,925.00
13530121 5249 GROUND MAINTENANCE	\$0.00	\$22,500.00	\$12,500.00	\$0.00	\$22,500.00	\$22,500.00
13530121 5251 UTILITY SERV REP & M	\$0.00	\$152,300.00	\$152,300.00	\$0.00	\$152,300.00	\$152,300.00
13530121 5255 BUILDING/EQUIP MAINT	\$0.00	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00
13530121 5270 RENTAL & LEASE	\$0.00	\$3,500.00	\$3,500.00	\$0.00	\$4,000.00	\$4,000.00
13530121 5292 SNOW REMOVAL	\$0.00	\$40,000.00	\$28,676.00	\$0.00	\$40,000.00	\$40,000.00
13530121 5311 WATER TREATMENT SERV	\$0.00	\$85,000.00	\$85,000.00	\$0.00	\$85,000.00	\$85,000.00
13530121 5341 TELEPHONE	\$0.00	\$81,000.00	\$61,000.00	\$0.00	\$95,000.00	\$95,000.00
13530121 5394 SECURITY	\$0.00	\$11,000.00	\$11,000.00	\$0.00	\$15,000.00	\$15,000.00
13530121 5421 OFFICE SUPPLIES (GEN	\$0.00	\$500.00	\$500.00	\$0.00	\$500.00	\$500.00
13530121 5429 MISC SUPPLIES	\$0.00	\$410.00	\$410.00	\$0.00	\$500.00	\$500.00
13530121 5431 BLDG REP/MAINT SUPPL	\$0.00	\$75,000.00	\$53,400.00	\$0.00	\$75,000.00	\$75,000.00
13530121 5451 CUSTODIAL SUPPLIES	\$0.00	\$58,000.00	\$58,000.00	\$0.00	\$58,000.00	\$58,000.00
13530121 5461 GROUNDSKEEPING SUPPL	\$0.00	\$13,000.00	\$5,200.00	\$0.00	\$13,000.00	\$13,000.00
13530121 5780 OTHER Expenses	\$0.00	\$137,500.00	\$137,500.00	\$0.00	\$65,000.00	\$65,000.00
13530121 5781 AUTO ALLOWANCE	\$0.00	\$750.00	\$750.00	\$0.00	\$750.00	\$750.00

CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

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	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
13530121 5860 EQUIPMENT	\$0.00	\$13,400.00	\$13,400.00	\$0.00	\$13,400.00	\$13,400.00
13530121 5868 EQUIP: NON-INSTRUCT	\$0.00	\$31,230.00	\$31,230.00	\$0.00	\$31,230.00	\$31,230.00
Operations/Maint- Op/Maint- Total	\$0.00	\$1,839,090.00	\$1,688,384.00	\$0.00	\$1,859,105.00	\$1,859,105.00
Operations/Maint- Civic Act						
13530140 5162 CUSTODIAL	\$0.00	\$2,700.00	\$2,700.00	\$0.00	\$2,700.00	\$2,700.00
Operations/Maint- Civic Act Total	\$0.00	\$2,700.00	\$2,700.00	\$0.00	\$2,700.00	\$2,700.00
Operations/Maint- Civic Act						
13530141 5211 ELECTRICITY	\$0.00	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00
13530141 5215 NATURAL GAS	\$0.00	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00
13530141 5421 OFFICE SUPPLIES (GEN	\$0.00	\$1,300.00	\$1,300.00	\$0.00	\$1,300.00	\$1,300.00
Operations/Maint- Civic Act Total	\$0.00	\$6,300.00	\$6,300.00	\$0.00	\$6,300.00	\$6,300.00
250 053 Department Total	\$0.00	\$3,162,509.00	\$3,011,803.00	\$0.00	\$3,271,046.00	\$3,271,046.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Regular Day- Supervision-Ps					
13570120 5117 ADMINISTRATIVE	\$0.00	\$33,300.00	\$0.00	\$33,300.00	\$33,300.00
13570120 5120 RETIREMNT ANTICIPATN	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13570120 5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13570120 5163 PARAPROFESSIONALS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13570130 5117 ADMINISTRATIVE	\$0.00	\$870,971.00	\$0.00	\$416,528.00	\$416,528.00
13570130 5131 OVERTIME (GENERAL)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13570130 5160 CLERICAL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13570130 5161 RETROACTIVE WAGES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13570130 5163 PARAPROFESSIONALS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13570130 5180 SUBSTITUTES CLERICAL	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
13570140 5100 SUBSTITUTE TEACHERS	\$0.00	\$119,000.00	\$0.00	\$120,000.00	\$120,000.00
13570140 5101 LONG-TERM SUBS	\$0.00	\$130,000.00	\$0.00	\$130,000.00	\$130,000.00
13570140 5111 SALARIES-FULL TIME	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13570140 5114 TUTORS	\$0.00	\$19,500.00	\$0.00	\$20,000.00	\$20,000.00
13570140 5125 DIST WIDE TEACHING	\$0.00	\$140,677.00	\$0.00	\$170,993.00	\$170,993.00
13570140 5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13570140 5145 EDUCATION INCENTIVE	\$0.00	\$36,000.00	\$0.00	\$37,000.00	\$37,000.00
Regular Day- Teach/Und-Psnl Total	\$0.00	\$1,351,448.00	\$0.00	\$929,821.00	\$929,821.00
Regular Day- Teach/Und-Exp					
13570141 5320 CONTRACTED SERVICES	\$0.00	\$332,625.00	\$0.00	\$10,000.00	\$10,000.00
13570141 5508 EDUCATIONAL	\$0.00	\$95,000.00	\$0.00	\$95,000.00	\$95,000.00
13570141 5511 TEXTBOOKS	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00
13570141 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$8,000.00	\$0.00	\$8,000.00	\$8,000.00
13570141 5852 OFFICE FURNITURE	\$0.00	\$3,200.00	\$0.00	\$5,440.00	\$5,440.00
13570141 5860 EQUIPMENT	\$0.00	\$8,000.00	\$0.00	\$8,000.00	\$8,000.00
Regular Day- Teach/Und-Exp Total	\$0.00	\$463,975.00	\$0.00	\$131,440.00	\$131,440.00
Regular Day-Library-Psnl					

CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

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Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
13570145 5111 SALARIES-FULL TIME	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13570145 5131 OVERTIME (GENERAL)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13570145 5163 PARAPROFESSIONALS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13570147 5111 SALARIES-FULL TIME	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13570150 5112 TRANSPORTATION	\$22,617.00	\$22,617.00	\$0.00	\$24,717.00	\$24,717.00
13570150 5131 OVERTIME (GENERAL)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Regular Day- Trans-Psnl Total	\$22,617.00	\$22,617.00	\$0.00	\$24,717.00	\$24,717.00
Regular Day- Trans-Exp					
13570151 5333 PUPIL TRANSPORTATION	\$0.00	\$384,540.00	\$0.00	\$428,540.00	\$428,540.00
13570160 5242 OFFICE EQUIPMENT REP	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00
13570160 5277 PHOTOCOPY MACHINE LE	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00
13570160 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00
Regular Day/Dist Wide/Music Total	\$433,540.00	\$384,540.00	\$0.00	\$437,540.00	\$437,540.00
Regular Day- Elem Ed-Psnl					
13570220 5102 ELEMENTARY	\$0.00	\$675,132.00	\$0.00	\$665,129.00	\$665,129.00
13570220 5131 OVERTIME (GENERAL)	\$0.00	\$1,350.00	\$0.00	\$1,350.00	\$1,350.00
13570220 5150 FRINGE/STIPENDS	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00
13570220 5163 PARAPROFESSIONALS	\$0.00	\$28,565.00	\$0.00	\$19,500.00	\$19,500.00
Regular Day- Elem Ed-Psnl Total	\$705,047.00	\$705,047.00	\$0.00	\$690,979.00	\$690,979.00
Regular Day- Elem Ed-Exp					
13570221 5277 PHOTOCOPY MACHINE LE	\$0.00	\$4,425.00	\$0.00	\$2,500.00	\$2,500.00
13570221 5511 TEXTBOOKS	\$0.00	\$1,640.00	\$0.00	\$5,000.00	\$5,000.00
13570221 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$33,665.00	\$0.00	\$26,000.00	\$26,000.00
Regular Day- Elem Ed-Exp Total	\$31,000.00	\$39,730.00	\$0.00	\$33,500.00	\$33,500.00
Regular Day- Principals-Psn					
13570240 5160 CLERICAL	\$0.00	\$22,427.00	\$0.00	\$22,427.00	\$22,427.00
Regular Day- Principals-Psn Total	\$22,427.00	\$22,427.00	\$0.00	\$22,427.00	\$22,427.00
Regular Day- Principals-Exp					

CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

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Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
13570241 5242 OFFICE EQUIPMENT REP	\$0.00	\$2,810.00	\$0.00	\$4,500.00	\$4,500.00
13570241 5320 CONTRACTED SERVICES	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00
13570241 5381 PRINTING AND BINDING	\$0.00	\$0.00	\$0.00	\$450.00	\$450.00
13570241 5421 OFFICE SUPPLIES (GEN	\$0.00	\$8,000.00	\$0.00	\$5,000.00	\$5,000.00
13570241 5429 MISC SUPPLIES	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00
Regular Day- Principals-Exp Total	\$0.00	\$15,810.00	\$0.00	\$16,950.00	\$16,950.00
Regular Day- Elem Ed-Psnl					
13570320 5102 ELEMENTARY	\$0.00	\$860,707.00	\$0.00	\$865,968.00	\$865,968.00
13570320 5150 FRINGE/STIPENDS	\$0.00	\$8,750.00	\$0.00	\$8,750.00	\$8,750.00
13570320 5163 PARAPROFESSIONALS	\$0.00	\$54,712.00	\$0.00	\$54,713.00	\$54,713.00
Regular Day- Elem Ed-Psnl Total	\$0.00	\$924,169.00	\$0.00	\$929,431.00	\$929,431.00
Regular Day- Elem Ed-Exp					
13570321 5320 CONTRACTED SERVICES	\$0.00	\$4,080.00	\$0.00	\$4,080.00	\$4,080.00
13570321 5511 TEXTBOOKS	\$0.00	\$13,500.00	\$0.00	\$13,500.00	\$13,500.00
13570321 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$19,200.00	\$0.00	\$18,148.00	\$18,148.00
13570321 5792 CONTINGENCIES	\$0.00	\$500.00	\$0.00	\$500.00	\$500.00
13570321 5860 EQUIPMENT	\$0.00	\$1,500.00	\$0.00	\$3,000.00	\$3,000.00
Regular Day- Elem Ed-Exp Total	\$0.00	\$38,580.00	\$0.00	\$39,228.00	\$39,228.00
Regular Day- Principals-Psn					
13570340 5160 CLERICAL	\$0.00	\$31,037.00	\$0.00	\$31,677.00	\$31,677.00
Regular Day- Principals-Psn Total	\$0.00	\$31,037.00	\$0.00	\$31,677.00	\$31,677.00
Regular Day- Principals-Exp					
13570341 5242 OFFICE EQUIPMENT REP	\$0.00	\$7,000.00	\$0.00	\$7,000.00	\$7,000.00
13570341 5277 PHOTOCOPY MACHINE LE	\$0.00	\$8,500.00	\$0.00	\$8,500.00	\$8,500.00
13570341 5342 POSTAGE	\$0.00	\$500.00	\$0.00	\$500.00	\$500.00
13570341 5421 OFFICE SUPPLIES (GEN	\$0.00	\$8,000.00	\$0.00	\$8,000.00	\$8,000.00
13570341 5429 MISC SUPPLIES	\$0.00	\$3,150.00	\$0.00	\$3,150.00	\$3,150.00
Regular Day- Principals-Exp Total	\$0.00	\$27,300.00	\$0.00	\$27,150.00	\$27,150.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Regular Day- Elem Ed-Psnl						
13570420 5102 ELEMENTARY	\$0.00	\$344,774.00	\$344,774.00	\$0.00	\$369,519.00	\$369,519.00
13570420 5131 OVERTIME (GENERAL)	\$0.00	\$1,800.00	\$1,800.00	\$0.00	\$1,800.00	\$1,800.00
13570420 5163 PARAPROFESSIONALS	\$0.00	\$919.00	\$919.00	\$0.00	\$919.00	\$919.00
Regular Day- Elem Ed-Psnl Total	\$0.00	\$347,493.00	\$347,493.00	\$0.00	\$372,238.00	\$372,238.00
Regular Day- Elem Ed-Exp						
13570421 5511 TEXTBOOKS	\$0.00	\$3,000.00	\$4,440.00	\$0.00	\$4,050.00	\$4,050.00
13570421 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$2,900.00	\$3,586.60	\$0.00	\$5,050.00	\$5,050.00
13570421 5792 CONTINGENCIES	\$0.00	\$500.00	\$373.40	\$0.00	\$300.00	\$300.00
13570421 5860 EQUIPMENT	\$0.00	\$250.00	\$170.00	\$0.00	\$0.00	\$0.00
Regular Day- Elem Ed-Exp Total	\$0.00	\$6,650.00	\$8,570.00	\$0.00	\$9,400.00	\$9,400.00
Regular Day- Principals-Psn						
13570440 5160 CLERICAL	\$0.00	\$22,855.00	\$22,855.00	\$0.00	\$22,905.00	\$22,905.00
Regular Day- Principals-Psn Total	\$0.00	\$22,855.00	\$22,855.00	\$0.00	\$22,905.00	\$22,905.00
Regular Day- Principals-Exp						
13570441 5242 OFFICE EQUIPMENT REP	\$0.00	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00
13570441 5277 PHOTOCOPY MACHINE LE	\$0.00	\$3,500.00	\$3,500.00	\$0.00	\$4,347.00	\$4,347.00
13570441 5342 POSTAGE	\$0.00	\$200.00	\$200.00	\$0.00	\$200.00	\$200.00
13570441 5381 PRINTING AND BINDING	\$0.00	\$200.00	\$100.00	\$0.00	\$200.00	\$200.00
13570441 5421 OFFICE SUPPLIES (GEN	\$0.00	\$2,150.00	\$2,550.00	\$0.00	\$3,026.00	\$3,026.00
13570441 5429 MISC SUPPLIES	\$0.00	\$1,848.00	\$728.00	\$0.00	\$1,425.00	\$1,425.00
Regular Day- Principals-Exp Total	\$0.00	\$10,398.00	\$9,578.00	\$0.00	\$11,698.00	\$11,698.00
Regular Day- Elem Ed-Psnl						
13570520 5102 ELEMENTARY	\$0.00	\$250,250.00	\$250,250.00	\$0.00	\$277,936.00	\$277,936.00
13570520 5163 PARAPROFESSIONALS	\$0.00	\$35,397.00	\$35,397.00	\$0.00	\$49,418.00	\$49,418.00
Regular Day- Elem Ed-Psnl Total	\$0.00	\$285,647.00	\$285,647.00	\$0.00	\$327,354.00	\$327,354.00
Regular Day- Elem Ed-Exp						

CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

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Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
13570521 5511 TEXTBOOKS	\$0.00	\$4,550.00	\$0.00	\$4,000.00	\$4,000.00
13570521 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$12,800.00	\$0.00	\$12,800.00	\$12,800.00
13570521 5792 CONTINGENCIES	\$0.00	\$840.00	\$0.00	\$1,100.00	\$1,100.00
13570521 5852 OFFICE FURNITURE	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00
13570521 5860 EQUIPMENT	\$0.00	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00
Regular Day- Elem Ed-Exp Total	\$0.00	\$21,090.00	\$0.00	\$20,900.00	\$20,900.00
Regular Day- Principals-Psn					
13570540 5160 CLERICAL	\$0.00	\$45,669.00	\$0.00	\$45,133.00	\$45,133.00
Regular Day- Principals-Psn Total	\$0.00	\$45,669.00	\$0.00	\$45,133.00	\$45,133.00
Regular Day- Principals-Exp					
13570541 5242 OFFICE EQUIPMENT REP	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
13570541 5277 PHOTOCOPY MACHINE LE	\$0.00	\$7,000.00	\$0.00	\$7,200.00	\$7,200.00
13570541 5421 OFFICE SUPPLIES (GEN	\$0.00	\$7,000.00	\$0.00	\$7,000.00	\$7,000.00
13570541 5429 MISC SUPPLIES	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
13570550 5270 RENTAL & LEASE	\$0.00	\$6,912.00	\$0.00	\$7,776.00	\$7,776.00
Regular Day- Teach/Und-Exp Total	\$0.00	\$24,912.00	\$0.00	\$25,976.00	\$25,976.00
Regular Day- Elem Ed-Psnl					
13570620 5102 ELEMENTARY	\$0.00	\$908,713.00	\$0.00	\$895,309.00	\$895,309.00
13570620 5163 PARAPROFESSIONALS	\$0.00	\$27,565.00	\$0.00	\$27,565.00	\$27,565.00
Regular Day- Elem Ed-Psnl Total	\$0.00	\$936,278.00	\$0.00	\$922,874.00	\$922,874.00
Regular Day- Elem Ed-Exp					
13570621 5277 PHOTOCOPY MACHINE LE	\$0.00	\$7,565.00	\$0.00	\$8,873.00	\$8,873.00
13570621 5320 CONTRACTED SERVICES	\$0.00	\$750.00	\$0.00	\$750.00	\$750.00
13570621 5511 TEXTBOOKS	\$0.00	\$6,880.00	\$0.00	\$8,500.00	\$8,500.00
13570621 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$12,800.00	\$0.00	\$15,673.00	\$15,673.00
13570621 5792 CONTINGENCIES	\$0.00	\$2,845.00	\$0.00	\$2,150.00	\$2,150.00
13570621 5852 OFFICE FURNITURE	\$0.00	\$3,300.00	\$0.00	\$1,650.00	\$1,650.00
13570621 5860 EQUIPMENT	\$0.00	\$2,200.00	\$0.00	\$2,100.00	\$2,100.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Regular Day- Elem Ed-Exp Total	\$0.00	\$36,340.00	\$0.00	\$39,696.00	\$39,696.00
Regular Day- Principals-Psn					
13570640 5160 CLERICAL	\$0.00	\$21,899.00	\$0.00	\$22,377.00	\$22,377.00
Regular Day- Principals-Psn Total	\$0.00	\$21,899.00	\$0.00	\$22,377.00	\$22,377.00
Regular Day- Principals-Exp					
13570641 5242 OFFICE EQUIPMENT REP	\$0.00	\$1,000.00	\$0.00	\$600.00	\$600.00
13570641 5270 RENTAL & LEASE	\$0.00	\$0.00	\$0.00	\$2,200.00	\$2,200.00
13570641 5342 POSTAGE	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00
13570641 5381 PRINTING AND BINDING	\$0.00	\$500.00	\$0.00	\$400.00	\$400.00
13570641 5421 OFFICE SUPPLIES (GEN	\$0.00	\$4,000.00	\$0.00	\$3,950.00	\$3,950.00
13570641 5429 MISC SUPPLIES	\$0.00	\$4,000.00	\$0.00	\$3,500.00	\$3,500.00
Regular Day- Principals-Exp Total	\$0.00	\$9,500.00	\$0.00	\$10,750.00	\$10,750.00
Regular Day- Elem Ed-Psnl					
13570720 5102 ELEMENTARY	\$0.00	\$1,116,807.00	\$0.00	\$1,145,252.00	\$1,145,252.00
13570720 5163 PARAPROFESSIONALS	\$0.00	\$15,550.00	\$0.00	\$15,550.00	\$15,550.00
Regular Day- Elem Ed-Psnl Total	\$0.00	\$1,132,357.00	\$0.00	\$1,160,802.00	\$1,160,802.00
Regular Day- Elem Ed-Exp					
13570721 5511 TEXTBOOKS	\$0.00	\$7,000.00	\$0.00	\$7,640.00	\$7,640.00
13570721 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$18,500.00	\$0.00	\$24,000.00	\$24,000.00
13570721 5792 CONTINGENCIES	\$0.00	\$2,400.00	\$0.00	\$2,588.00	\$2,588.00
Regular Day- Elem Ed-Exp Total	\$0.00	\$27,900.00	\$0.00	\$34,228.00	\$34,228.00
Regular Day- Principals-Psn					
13570740 5160 CLERICAL	\$0.00	\$29,285.00	\$0.00	\$29,285.00	\$29,285.00
Regular Day- Principals-Psn Total	\$0.00	\$29,285.00	\$0.00	\$29,285.00	\$29,285.00
Regular Day- Principals-Exp					
13570741 5242 OFFICE EQUIPMENT REP	\$0.00	\$1,455.00	\$0.00	\$1,760.00	\$1,760.00
13570741 5320 CONTRACTED SERVICES	\$0.00	\$7,000.00	\$0.00	\$8,445.00	\$8,445.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
13570741 5421 OFFICE SUPPLIES (GEN	\$0.00	\$12,545.00	\$0.00	\$12,900.00	\$12,900.00
13570741 5429 MISC SUPPLIES	\$0.00	\$3,800.00	\$0.00	\$4,175.00	\$4,175.00
13570750 5860 EQUIPMENT	\$0.00	\$600.00	\$0.00	\$650.00	\$650.00
Regular Day- Teach/Und-Exp Total	\$0.00	\$25,400.00	\$0.00	\$27,930.00	\$27,930.00
Regular Day-Library-Psnl					
13570760 5111 SALARIES-FULL TIME	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13570820 5102 ELEMENTARY	\$0.00	\$1,267,459.00	\$0.00	\$1,256,373.00	\$1,256,373.00
13570820 5114 TUTORS	\$0.00	\$0.00	\$0.00	\$1,250.00	\$1,250.00
13570820 5163 PARAPROFESSIONALS	\$0.00	\$29,539.00	\$0.00	\$35,052.00	\$35,052.00
Regular Day- Elem Ed-Psnl Total	\$0.00	\$1,296,998.00	\$0.00	\$1,292,675.00	\$1,292,675.00
Regular Day- Elem Ed-Exp					
13570821 5277 PHOTOCOPY MACHINE LE	\$0.00	\$8,500.00	\$0.00	\$9,500.00	\$9,500.00
13570821 5511 TEXTBOOKS	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$20,000.00
13570821 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$15,000.00	\$0.00	\$11,000.00	\$11,000.00
13570821 5792 CONTINGENCIES	\$0.00	\$500.00	\$0.00	\$2,000.00	\$2,000.00
13570821 5852 OFFICE FURNITURE	\$0.00	\$3,500.00	\$0.00	\$250.00	\$250.00
13570821 5860 EQUIPMENT	\$0.00	\$5,500.00	\$0.00	\$4,000.00	\$4,000.00
Regular Day- Elem Ed-Exp Total	\$0.00	\$53,000.00	\$0.00	\$46,750.00	\$46,750.00
Regular Day- Principals-Psn					
13570840 5160 CLERICAL	\$0.00	\$23,054.00	\$0.00	\$23,154.00	\$23,154.00
Regular Day- Principals-Psn Total	\$0.00	\$23,054.00	\$0.00	\$23,154.00	\$23,154.00
Regular Day- Principals-Exp					
13570841 5242 OFFICE EQUIPMENT REP	\$0.00	\$4,800.00	\$0.00	\$6,000.00	\$6,000.00
13570841 5421 OFFICE SUPPLIES (GEN	\$0.00	\$8,500.00	\$0.00	\$9,500.00	\$9,500.00
13570841 5429 MISC SUPPLIES	\$0.00	\$3,500.00	\$0.00	\$3,500.00	\$3,500.00
13570841 5851 OFFICE EQUIPMENT	\$0.00	\$1,015.00	\$0.00	\$500.00	\$500.00
13570860 5320 CONTRACTED SERVICES	\$0.00	\$10,200.00	\$0.00	\$10,200.00	\$10,200.00
Regular Day- Hlth Serv-Psnl Total	\$0.00	\$28,015.00	\$0.00	\$29,700.00	\$29,700.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Regular Day-Alt Sch-Psnl					
13570910 5117 ADMINISTRATIVE	\$0.00	\$0.00	\$0.00	\$265,419.00	\$265,419.00
13570910 5130 MIDDLE SCHOOL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13570920 5130 MIDDLE SCHOOL	\$3,154,003.00	\$3,154,003.00	\$0.00	\$3,140,058.00	\$3,140,058.00
13570920 5131 OVERTIME (GENERAL)	\$0.00	\$5,400.00	\$0.00	\$5,400.00	\$5,400.00
13570920 5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13570920 5150 FRINGE/STIPENDS	\$0.00	\$17,500.00	\$0.00	\$17,500.00	\$17,500.00
13570920 5163 PARAPROFESSIONALS	\$0.00	\$77,361.00	\$0.00	\$77,361.00	\$77,361.00
Regular Day- Middle Schl-Ps Total	\$0.00	\$3,254,264.00	\$0.00	\$3,505,738.00	\$3,505,738.00
Regular Day- Middle Schl-Ex					
13570921 5511 TEXTBOOKS	\$0.00	\$45,415.00	\$0.00	\$45,000.00	\$45,000.00
13570921 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$41,851.00	\$0.00	\$33,475.00	\$33,475.00
13570921 5860 EQUIPMENT	\$0.00	\$12,108.00	\$0.00	\$13,540.00	\$13,540.00
Regular Day- Middle Schl-Ex Total	\$0.00	\$99,374.00	\$0.00	\$92,015.00	\$92,015.00
Regular Day- Principals-Psn					
13570940 5160 CLERICAL	\$0.00	\$68,344.00	\$0.00	\$68,644.00	\$68,644.00
Regular Day- Principals-Psn Total	\$0.00	\$68,344.00	\$0.00	\$68,644.00	\$68,644.00
Regular Day- Principals-Exp					
13570941 5242 OFFICE EQUIPMENT REP	\$0.00	\$8,000.00	\$0.00	\$8,000.00	\$8,000.00
13570941 5277 PHOTOCOPY MACHINE LE	\$0.00	\$12,000.00	\$0.00	\$12,000.00	\$12,000.00
13570941 5342 POSTAGE	\$0.00	\$2,000.00	\$0.00	\$2,500.00	\$2,500.00
13570941 5381 PRINTING AND BINDING	\$0.00	\$3,300.00	\$0.00	\$5,000.00	\$5,000.00
13570941 5421 OFFICE SUPPLIES (GEN	\$0.00	\$14,200.00	\$0.00	\$15,900.00	\$15,900.00
13570941 5429 MISC SUPPLIES	\$0.00	\$8,000.00	\$0.00	\$8,000.00	\$8,000.00
Regular Day- Principals-Exp Total	\$0.00	\$47,300.00	\$0.00	\$51,400.00	\$51,400.00
Regular Day- Teach/Und-Psnl					
13570950 5114 TUTORS	\$0.00	\$19,400.00	\$0.00	\$19,400.00	\$19,400.00
13570959 5130 MIDDLE SCHOOL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
13570959 5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Regular Day-Personnel Total	\$0.00	\$19,400.00	\$19,400.00	\$0.00	\$19,400.00	\$19,400.00
Regular Day- Library-Exp						
13570960 5320 CONTRACTED SERVICES	\$0.00	\$400.00	\$400.00	\$0.00	\$0.00	\$0.00
Regular Day- Library-Exp Total	\$0.00	\$400.00	\$400.00	\$0.00	\$0.00	\$0.00
Regular Day-Personnel						
13570970 5130 MIDDLE SCHOOL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13570970 5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13571015 5140 TEACHING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13571015 5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13571020 5131 OVERTIME (GENERAL)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13571020 5140 HIGH SCHOOL	\$0.00	\$3,462,737.00	\$3,462,737.00	\$0.00	\$3,639,166.00	\$3,639,166.00
13571020 5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13571020 5150 FRINGE/STIPENDS	\$0.00	\$45,000.00	\$45,000.00	\$0.00	\$38,000.00	\$38,000.00
13571020 5160 CLERICAL	\$0.00	\$77,982.00	\$77,982.00	\$0.00	\$77,982.00	\$77,982.00
13571020 5163 PARAPROFESSIONALS	\$0.00	\$35,887.00	\$35,887.00	\$0.00	\$35,887.00	\$35,887.00
Regular Day- High Schl-Persn Total	\$0.00	\$3,621,606.00	\$3,621,606.00	\$0.00	\$3,791,035.00	\$3,791,035.00
Regular Day- High Schl-Exp						
13571021 5511 TEXTBOOKS	\$0.00	\$125,877.00	\$124,677.00	\$0.00	\$108,576.00	\$108,576.00
13571021 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$30,000.00	\$35,572.00	\$0.00	\$36,542.00	\$36,542.00
13571021 5860 EQUIPMENT	\$0.00	\$16,200.00	\$8,675.00	\$0.00	\$21,200.00	\$21,200.00
13571030 5852 OFFICE FURNITURE	\$0.00	\$5,000.00	\$1,372.00	\$0.00	\$10,000.00	\$10,000.00
13571040 5242 OFFICE EQUIPMENT REP	\$0.00	\$8,400.00	\$8,500.00	\$0.00	\$8,400.00	\$8,400.00
13571040 5277 PHOTOCOPY MACHINE LE	\$0.00	\$20,000.00	\$21,900.00	\$0.00	\$28,000.00	\$28,000.00
13571040 5342 POSTAGE	\$0.00	\$1,485.00	\$1,485.00	\$0.00	\$4,000.00	\$4,000.00
13571040 5381 PRINTING AND BINDING	\$0.00	\$7,150.00	\$6,950.00	\$0.00	\$7,150.00	\$7,150.00
13571040 5421 OFFICE SUPPLIES (GEN	\$0.00	\$20,000.00	\$15,225.00	\$0.00	\$30,000.00	\$30,000.00
13571040 5429 MISC SUPPLIES	\$0.00	\$8,000.00	\$6,350.00	\$0.00	\$8,000.00	\$8,000.00
13571050 5320 CONTRACTED SERVICES	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Regular Day- Teach/Und-Exp Total	\$247,112.00	\$235,706.00	\$0.00	\$266,868.00	\$266,868.00
Regular Day-Personnel					
13571055 5140 TEACHING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13571055 5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13571060 5117 ADMINISTRATIVE	\$0.00	\$0.00	\$0.00	\$208,800.00	\$208,800.00
13571060 5131 OVERTIME (GENERAL)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13571060 5140 TEACHING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13571060 5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13571060 5160 CLERICAL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13571120 5117 ADMINISTRATIVE	\$0.00	\$0.00	\$0.00	\$20,904.00	\$20,904.00
13571120 5131 OVERTIME (GENERAL)	\$0.00	\$0.00	\$0.00	\$32,200.00	\$32,200.00
13571120 5160 CLERICAL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Regular Day- Pre Schl-Psnl Total	\$20,904.00	\$20,904.00	\$0.00	\$0.00	\$0.00
Regular Day- Pre Schl-Exp	\$20,904.00	\$20,904.00	\$0.00	\$261,904.00	\$261,904.00
13571121 5242 OFFICE EQUIPMENT REP	\$1,871.00	\$1,871.00	\$0.00	\$1,871.00	\$1,871.00
13571121 5277 PHOTOCOPY MACHINE LE	\$3,511.00	\$3,511.00	\$0.00	\$3,511.00	\$3,511.00
13571121 5421 OFFICE SUPPLIES (GEN	\$1,032.00	\$2,224.00	\$0.00	\$1,032.00	\$1,032.00
13571121 5429 MISC SUPPLIES	\$1,650.00	\$1,650.00	\$0.00	\$1,650.00	\$1,650.00
13571121 5508 EDUCATIONAL	\$692.00	\$0.00	\$0.00	\$0.00	\$0.00
13571121 5514 INSTRUCTIONAL SUPPLI	\$5,000.00	\$4,500.00	\$0.00	\$5,500.00	\$5,500.00
13571121 5851 OFFICE EQUIPMENT	\$500.00	\$2,000.00	\$0.00	\$500.00	\$500.00
13571121 5852 OFFICE FURNITURE	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00
13571121 5860 EQUIPMENT	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00
13571140 5381 PRINTING AND BINDING	\$500.00	\$0.00	\$0.00	\$500.00	\$500.00
Regular Day- Principals-Exp Total	\$18,756.00	\$18,756.00	\$0.00	\$18,564.00	\$18,564.00
Regular Day-Centr Off-Princip					
13572020 5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13572040 5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13572060 5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures		Adopted Budget	Adjusted Budget	Department	Mayor	City Council
FY 1999		FY 2000	FY 2000	FY 2001	FY 2001	FY 2001
Regular Day-Centrl Off-Trans	Total	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
250	057 Department Total	\$0.00	\$15,514,275.00	\$15,536,974.00	\$0.00	\$15,866,253.00
					\$15,866,253.00	\$15,866,253.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
SPED- Pre Schl-Psnl						
13640120 5111 SALARIES-FULL TIME	\$0.00	\$278,900.00	\$278,900.00	\$0.00	\$198,767.00	\$198,767.00
SPED- Pre Schl-Psnl Total	\$0.00	\$278,900.00	\$278,900.00	\$0.00	\$198,767.00	\$198,767.00
SPED- Bus Off-Exp						
13640130 5244 VEHICLE REPAIR AND M	\$0.00	\$450.00	\$450.00	\$0.00	\$450.00	\$450.00
SPED- Bus Off-Exp Total	\$0.00	\$450.00	\$450.00	\$0.00	\$450.00	\$450.00
SPED- Supervision-Psnl						
13640140 5117 ADMINISTRATIVE	\$0.00	\$71,000.00	\$71,000.00	\$0.00	\$73,000.00	\$73,000.00
13640140 5160 CLERICAL	\$0.00	\$20,052.00	\$20,052.00	\$0.00	\$20,052.00	\$20,052.00
13640140 5163 PARAPROFESSIONALS	\$0.00	\$64,644.00	\$64,644.00	\$0.00	\$64,644.00	\$64,644.00
SPED- Supervision-Psnl Total	\$0.00	\$155,696.00	\$155,696.00	\$0.00	\$157,696.00	\$157,696.00
SPED- Supervision-Exp						
13640141 5272 COMPUTER EQUIPMENT	\$0.00	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00
13640141 5429 MISC SUPPLIES	\$0.00	\$1,800.00	\$1,300.00	\$0.00	\$1,800.00	\$1,800.00
13640141 5582 DATA PROCESSING SUPP	\$0.00	\$500.00	\$500.00	\$0.00	\$500.00	\$500.00
13640141 5730 DUES AND SUB	\$0.00	\$5,400.00	\$5,400.00	\$0.00	\$5,400.00	\$5,400.00
13640150 5323 OUT OF DISTRICT	\$0.00	\$30,000.00	\$200.00	\$0.00	\$30,000.00	\$30,000.00
SPED- Principals-Exp Total	\$0.00	\$40,700.00	\$10,400.00	\$0.00	\$40,700.00	\$40,700.00
SPED- Teach/Und-Psnl						
13640160 5100 SUBSTITUTE TEACHERS	\$0.00	\$17,000.00	\$0.00	\$0.00	\$17,000.00	\$17,000.00
13640160 5111 SALARIES-FULL TIME	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13640160 5114 TUTORS	\$0.00	\$8,000.00	\$5,000.00	\$0.00	\$9,000.00	\$9,000.00
13640160 5117 ADMINISTRATIVE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13640160 5125 DIST WIDE TEACHING	\$0.00	\$189,099.00	\$189,099.00	\$0.00	\$140,347.00	\$140,347.00
13640160 5131 OVERTIME (GENERAL)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13640160 5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13640160 5160 CLERICAL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
13640160 5163 PARAPROFESSIONALS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
SPED- Teach/Und-Psnl Total	\$0.00	\$194,099.00	\$0.00	\$166,347.00	\$166,347.00
SPED- Teach/Und-Exp					
13640161 5302 MEDICAL CONTRACTUAL	\$0.00	\$625,000.00	\$0.00	\$790,000.00	\$790,000.00
13640161 5313 EDUCATION EVALUATION	\$0.00	\$35,000.00	\$0.00	\$38,000.00	\$38,000.00
13640161 5317 EDUCATIONAL TRAINING	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00
13640161 5322 TUITION-COLLABORATIV	\$0.00	\$1,100,000.00	\$0.00	\$1,200,000.00	\$1,200,000.00
13640161 5324 TUITION	\$0.00	\$2,150,000.00	\$0.00	\$2,200,000.00	\$2,200,000.00
13640161 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00
13640161 5860 EQUIPMENT	\$0.00	\$9,000.00	\$0.00	\$9,000.00	\$9,000.00
SPED- Teach/Und-Exp Total	\$0.00	\$3,927,000.00	\$0.00	\$4,245,000.00	\$4,245,000.00
SPED- Psych Serv-Psnl					
13640170 5111 SALARIES-FULL TIME	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13640170 5125 DIST WIDE TEACHING	\$0.00	\$202,652.00	\$0.00	\$210,765.00	\$210,765.00
13640170 5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
SPED- Psych Serv-Psnl Total	\$0.00	\$202,652.00	\$0.00	\$210,765.00	\$210,765.00
SPED- Psych Serv-Exp					
13640171 5307 INSTRUCT/EDUC TEST	\$0.00	\$5,500.00	\$0.00	\$5,500.00	\$5,500.00
SPED- Psych Serv-Exp Total	\$0.00	\$5,500.00	\$0.00	\$5,500.00	\$5,500.00
SPED- Trans-Psnl					
13640180 5112 TRANSPORTATION	\$0.00	\$520,862.00	\$0.00	\$537,211.00	\$537,211.00
13640180 5131 OVERTIME (GENERAL)	\$0.00	\$23,450.00	\$0.00	\$32,000.00	\$32,000.00
13640180 5141 LONGEVITY	\$0.00	\$7,700.00	\$0.00	\$7,700.00	\$7,700.00
13640180 5165 NON-INST SUPERVISOR	\$0.00	\$36,764.00	\$0.00	\$36,764.00	\$36,764.00
SPED- Trans-Psnl Total	\$0.00	\$588,776.00	\$0.00	\$613,675.00	\$613,675.00
SPED- Trans-Exp					
13640181 5270 RENTAL & LEASE	\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00
13640181 5281 TRUCK RENTAL	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00

CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

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	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
13640181 5317 EDUCATIONAL TRAINING	\$0.00	\$500.00	\$500.00	\$0.00	\$500.00	\$500.00
13640181 5332 SPEC ED TRANSPORTATI	\$0.00	\$105,000.00	\$260,000.00	\$0.00	\$185,000.00	\$185,000.00
13640181 5421 OFFICE SUPPLIES (GEN	\$0.00	\$750.00	\$750.00	\$0.00	\$750.00	\$750.00
13640181 5504 SUPPLIES-TRANS GENRL	\$0.00	\$4,500.00	\$1,300.00	\$0.00	\$4,500.00	\$4,500.00
13640181 5712 EXP CTL REIMBURSE	\$0.00	\$400.00	\$600.00	\$0.00	\$1,000.00	\$1,000.00
13640181 5730 DUES AND SUB	\$0.00	\$500.00	\$700.00	\$0.00	\$1,000.00	\$1,000.00
13640181 5859 VANS-MOTOR VEHICLES	\$0.00	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	\$50,000.00
SPED- Trans-Exp Total	\$0.00	\$176,650.00	\$326,150.00	\$0.00	\$257,750.00	\$257,750.00
SPED- Elem Ed-Psnl						
13640220 5102 ELEMENTARY	\$0.00	\$254,135.00	\$254,135.00	\$0.00	\$285,717.00	\$285,717.00
13640220 5163 PARAPROFESSIONALS	\$0.00	\$80,776.00	\$80,776.00	\$0.00	\$105,200.00	\$105,200.00
SPED- Elem Ed-Psnl Total	\$0.00	\$334,911.00	\$334,911.00	\$0.00	\$390,917.00	\$390,917.00
SPED- Middle Schl-Exp						
13640230 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$1,200.00	\$1,145.00	\$0.00	\$1,200.00	\$1,200.00
SPED- Middle Schl-Exp Total	\$0.00	\$1,200.00	\$1,145.00	\$0.00	\$1,200.00	\$1,200.00
SPED- Elem Ed-Psnl						
13640320 5102 ELEMENTARY	\$0.00	\$137,225.00	\$137,225.00	\$0.00	\$142,100.00	\$142,100.00
13640320 5163 PARAPROFESSIONALS	\$0.00	\$123,206.00	\$123,206.00	\$0.00	\$134,491.00	\$134,491.00
SPED- Elem Ed-Psnl Total	\$0.00	\$260,431.00	\$260,431.00	\$0.00	\$276,591.00	\$276,591.00
SPED- Elem Ed-Exp						
13640321 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$600.00	\$600.00	\$0.00	\$600.00	\$600.00
SPED- Elem Ed-Exp Total	\$0.00	\$600.00	\$600.00	\$0.00	\$600.00	\$600.00
SPED- Elem Ed-Psnl						
13640420 5102 ELEMENTARY	\$0.00	\$94,662.00	\$94,662.00	\$0.00	\$94,662.00	\$94,662.00
13640420 5163 PARAPROFESSIONALS	\$0.00	\$12,287.00	\$12,287.00	\$0.00	\$32,978.00	\$32,978.00
SPED- Elem Ed-Psnl Total	\$0.00	\$106,949.00	\$106,949.00	\$0.00	\$127,640.00	\$127,640.00
SPED- Elem Ed-Exp						

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
13640421 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$800.00	\$800.00	\$0.00	\$800.00	\$800.00
SPED- Elem Ed-Exp Total	\$0.00	\$800.00	\$800.00	\$0.00	\$800.00	\$800.00
SPED- Elem Ed-Psnl						
13640520 5102 ELEMENTARY	\$0.00	\$36,435.00	\$36,435.00	\$0.00	\$59,138.00	\$59,138.00
13640520 5163 PARAPROFESSIONALS	\$0.00	\$11,470.00	\$11,470.00	\$0.00	\$11,470.00	\$11,470.00
SPED- Elem Ed-Psnl Total	\$0.00	\$47,905.00	\$47,905.00	\$0.00	\$70,608.00	\$70,608.00
SPED- Elem Ed-Exp						
13640521 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$200.00	\$200.00	\$0.00	\$400.00	\$400.00
SPED- Elem Ed-Exp Total	\$0.00	\$200.00	\$200.00	\$0.00	\$400.00	\$400.00
SPED- Elem Ed-Psnl						
13640620 5102 ELEMENTARY	\$0.00	\$102,897.00	\$102,897.00	\$0.00	\$139,058.00	\$139,058.00
13640620 5163 PARAPROFESSIONALS	\$0.00	\$113,860.00	\$113,860.00	\$0.00	\$115,499.00	\$115,499.00
SPED- Elem Ed-Psnl Total	\$0.00	\$216,757.00	\$216,757.00	\$0.00	\$254,557.00	\$254,557.00
SPED- Elem Ed-Exp						
13640621 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$800.00	\$800.00	\$0.00	\$800.00	\$800.00
SPED- Elem Ed-Exp Total	\$0.00	\$800.00	\$800.00	\$0.00	\$800.00	\$800.00
SPED- Elem Ed-Psnl						
13640720 5102 ELEMENTARY	\$0.00	\$130,533.00	\$130,533.00	\$0.00	\$203,186.00	\$203,186.00
13640720 5163 PARAPROFESSIONALS	\$0.00	\$42,946.00	\$42,946.00	\$0.00	\$42,946.00	\$42,946.00
SPED- Elem Ed-Psnl Total	\$0.00	\$173,479.00	\$173,479.00	\$0.00	\$246,132.00	\$246,132.00
SPED- Elem Ed-Exp						
13640721 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$600.00	\$600.00	\$0.00	\$800.00	\$800.00
SPED- Elem Ed-Exp Total	\$0.00	\$600.00	\$600.00	\$0.00	\$800.00	\$800.00
SPED- Elem Ed-Psnl						
13640820 5102 ELEMENTARY	\$0.00	\$85,358.00	\$85,358.00	\$0.00	\$102,426.00	\$102,426.00
13640820 5163 PARAPROFESSIONALS	\$0.00	\$33,858.00	\$33,858.00	\$0.00	\$33,858.00	\$33,858.00
SPED- Elem Ed-Psnl Total	\$0.00	\$119,216.00	\$119,216.00	\$0.00	\$136,284.00	\$136,284.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
SPED- Elem Ed-Exp						
13640821 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$600.00	\$600.00	\$0.00	\$600.00	\$600.00
SPED- Elem Ed-Exp Total	\$0.00	\$600.00	\$600.00	\$0.00	\$600.00	\$600.00
SPED- Middle Schl-Psnl						
13640920 5130 MIDDLE SCHOOL	\$0.00	\$488,075.00	\$488,075.00	\$0.00	\$540,624.00	\$540,624.00
13640920 5163 PARAPROFESSIONALS	\$0.00	\$134,482.00	\$134,482.00	\$0.00	\$169,280.00	\$169,280.00
SPED- Middle Schl-Psnl Total	\$0.00	\$622,557.00	\$622,557.00	\$0.00	\$709,904.00	\$709,904.00
SPED- Middle Schl-Exp						
13640921 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$2,600.00	\$2,600.00	\$0.00	\$2,600.00	\$2,600.00
SPED- Middle Schl-Exp Total	\$0.00	\$2,600.00	\$2,600.00	\$0.00	\$2,600.00	\$2,600.00
SPED-High Schl-Psnl						
13641020 5140 SPED High Schl-Psnl	\$0.00	\$382,640.00	\$382,640.00	\$0.00	\$393,089.00	\$393,089.00
13641020 5163 PARAPROFESSIONAL	\$0.00	\$49,365.00	\$49,365.00	\$0.00	\$58,770.00	\$58,770.00
SPED-High Schl-Psnl Total	\$0.00	\$432,005.00	\$432,005.00	\$0.00	\$451,859.00	\$451,859.00
SPED- High Schl-Exp						
13641021 5514 INSTRUCTIONAL SUPPLIES	\$0.00	\$1,800.00	\$1,380.00	\$0.00	\$2,200.00	\$2,200.00
SPED- High Schl-Exp Total	\$0.00	\$1,800.00	\$1,380.00	\$0.00	\$2,200.00	\$2,200.00
SPED- Pre Schl-Psnl						
13641120 5163 PARAPROFESSIONALS	\$0.00	\$95,309.00	\$95,309.00	\$0.00	\$129,252.00	\$129,252.00
SPED- Pre Schl-Psnl Total	\$0.00	\$95,309.00	\$95,309.00	\$0.00	\$129,252.00	\$129,252.00
SPED- Middle Schl-Exp						
13641140 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
13642020 5320 CONTRACTED SERVICES	\$0.00	\$4,000.00	\$14,000.00	\$0.00	\$5,000.00	\$5,000.00
13642020 5381 PRINTING AND BINDING	\$0.00	\$2,500.00	\$600.00	\$0.00	\$2,500.00	\$2,500.00
13642020 5421 OFFICE SUPPLIES (GEN	\$0.00	\$2,000.00	\$2,000.00	\$0.00	\$3,000.00	\$3,000.00
13642020 5519 COMPUTER SOFTWARE	\$0.00	\$1,000.00	\$1,500.00	\$0.00	\$5,000.00	\$5,000.00
13642020 5712 EXPENSE REIMBURSE	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00

CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

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		Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
SPED-Supervision-Exp Total		\$0.00	\$11,500.00	\$20,100.00	\$0.00	\$18,000.00	\$18,000.00
250	064 Department Total	\$0.00	\$8,020,642.00	\$8,459,221.00	\$0.00	\$8,718,394.00	\$8,718,394.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Bilingual- Supervision-Psnl						
13700120 5117 ADMINISTRATIVE	\$0.00	\$69,500.00	\$69,500.00	\$0.00	\$69,500.00	\$69,500.00
13700120 5125 DIST WIDE TEACHING	\$0.00	\$0.00	\$0.00	\$0.00	\$52,795.00	\$52,795.00
13700120 5160 CLERICAL	\$0.00	\$28,719.00	\$28,719.00	\$0.00	\$41,862.00	\$41,862.00
13700130 5100 SUBSTITUTE TEACHERS	\$0.00	\$12,000.00	\$0.00	\$0.00	\$12,000.00	\$12,000.00
13700130 5111 SALARIES-FULL TIME	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13700130 5114 TUTORS	\$0.00	\$42,000.00	\$42,000.00	\$0.00	\$42,000.00	\$42,000.00
13700130 5131 OVERTIME (GENERAL)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13700130 5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13700130 5163 PARAPROFESSIONALS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
13700140 5112 TRANSPORTATION	\$0.00	\$25,520.00	\$25,520.00	\$0.00	\$26,520.00	\$26,520.00
13700320 5111 SALARIES-FULL TIME	\$0.00	\$352,439.00	\$352,439.00	\$0.00	\$374,016.00	\$374,016.00
13700320 5163 PARAPROFESSIONALS	\$0.00	\$59,293.00	\$59,293.00	\$0.00	\$72,620.00	\$72,620.00
13700520 5111 SALARIES-FULL TIME	\$0.00	\$533,827.00	\$533,827.00	\$0.00	\$560,285.00	\$560,285.00
13700520 5163 PARAPROFESSIONALS	\$0.00	\$92,735.00	\$92,735.00	\$0.00	\$85,505.00	\$85,505.00
13700720 5111 SALARIES-FULL TIME	\$0.00	\$151,100.00	\$11,100.00	\$0.00	\$159,836.00	\$159,836.00
13700720 5163 PARAPROFESSIONALS	\$0.00	\$26,336.00	\$26,336.00	\$0.00	\$26,336.00	\$26,336.00
13700820 5111 SALARIES-FULL TIME	\$0.00	\$172,759.00	\$172,759.00	\$0.00	\$215,587.00	\$215,587.00
13700820 5163 PARAPROFESSIONALS	\$0.00	\$27,340.00	\$27,340.00	\$0.00	\$27,522.00	\$27,522.00
13700920 5163 PARAPROFESSIONALS	\$0.00	\$179,649.00	\$179,649.00	\$0.00	\$181,971.00	\$181,971.00
13701020 5111 SALARIES-FULL TIME	\$0.00	\$13,508.00	\$13,508.00	\$0.00	\$13,508.00	\$13,508.00
13701020 5140 TEACHING	\$0.00	\$238,416.00	\$238,416.00	\$0.00	\$0.00	\$0.00
13701020 5163 PARAPROFESSIONALS	\$0.00	\$0.00	\$0.00	\$0.00	\$216,271.00	\$216,271.00
13701120 5150 FRINGE/STIPENDS	\$0.00	\$34,800.00	\$34,800.00	\$0.00	\$32,918.00	\$32,918.00
13701120 5163 PARAPROFESSIONALS	\$0.00	\$1,250.00	\$1,250.00	\$0.00	\$2,750.00	\$2,750.00
Bilingual- Pre Schl-Psnl Total	\$0.00	\$2,071,903.00	\$1,919,903.00	\$0.00	\$2,213,802.00	\$2,213,802.00
Bilingual- Teach/Und-Exp						
13701331 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
13702020 5277 PHOTOCOPY MACHINE LE	\$0.00	\$2,900.00	\$2,900.00	\$0.00	\$2,900.00	\$2,900.00
13702030 5272 COMPUTER EQUIPMENT	\$0.00	\$600.00	\$600.00	\$0.00	\$0.00	\$0.00
13702030 5421 OFFICE SUPPLIES (GEN	\$0.00	\$5,390.00	\$2,490.00	\$0.00	\$3,390.00	\$3,390.00
13702030 5582 DATA PROCESSING SUPP	\$0.00	\$0.00	\$0.00	\$0.00	\$600.00	\$600.00
13702030 5781 AUTO ALLOWANCE	\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00
13702040 5429 MISC SUPPLIES	\$0.00	\$500.00	\$500.00	\$0.00	\$600.00	\$600.00
13702050 5710 IN STATE TRAVEL, MEE	\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00
13702050 5730 DUES AND SUB	\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$500.00
Bilingual- Prof Dev-Exp Total	\$0.00	\$14,390.00	\$8,990.00	\$0.00	\$12,490.00	\$12,490.00
250 070 Department Total	\$0.00	\$2,086,293.00	\$1,928,893.00	\$0.00	\$2,226,292.00	\$2,226,292.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures		Adopted Budget	Adjusted Budget	Department	Mayor	City Council
FY 1999		FY 2000	FY 2000	FY 2001	FY 2001	FY 2001
Reserve Fund- Contingency-Ps						
13930120	5146 VAC/SICK LEAVE BYBK	\$0.00	\$350,000.00	\$230,000.00	\$0.00	\$340,000.00
13930120	5164 MERIT POOL	\$0.00	\$75,900.00	\$45,900.00	\$0.00	\$600,000.00
Reserve Fund- Contingency-Ps Total		\$0.00	\$425,900.00	\$275,900.00	\$0.00	\$940,000.00
250	093 Department Total	\$0.00	\$425,900.00	\$275,900.00	\$0.00	\$940,000.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Prof Dev- Asst Super-Exp					
13990120 5710 IN STATE TRAVEL, MEE	\$0.00	\$1,700.00	\$0.00	\$0.00	\$0.00
13990130 5730 DUES AND SUB	\$0.00	\$1,500.00	\$0.00	\$1,500.00	\$1,500.00
Prof Dev- Central Serv-Exp Total	\$0.00	\$3,200.00	\$0.00	\$1,500.00	\$1,500.00
Prof Dev- Teach/Und-Psnl					
13990140 5125 DIST WIDE TEACHING	\$0.00	\$13,546.00	\$0.00	\$0.00	\$0.00
Prof Dev- Teach/Und-Psnl Total	\$0.00	\$13,546.00	\$0.00	\$0.00	\$0.00
Prof Dev- Teach/Und-Exp					
13990141 5730 DUES AND SUB	\$0.00	\$750.00	\$0.00	\$750.00	\$750.00
13990150 5317 EDUCATIONAL TRAINING	\$0.00	\$500.00	\$0.00	\$500.00	\$500.00
13990150 5710 IN STATE TRAVEL, MEE	\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00
Prof Dev- Op/Maint-Exp Total	\$0.00	\$2,250.00	\$0.00	\$2,250.00	\$2,250.00
Prof Dev- Prof Dev-Psnl					
13990160 5100 SUBSTITUTE TEACHERS	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$20,000.00
13990160 5117 ADMINISTRATIVE	\$0.00	\$90,114.00	\$0.00	\$41,550.00	\$41,550.00
13990160 5150 FRINGE/STIPENDS	\$0.00	\$35,405.00	\$0.00	\$38,965.00	\$38,965.00
13990160 5160 CLERICAL	\$0.00	\$13,812.00	\$0.00	\$13,719.00	\$13,719.00
13990160 5180 SUBSTITUTES CLERICAL	\$0.00	\$11,000.00	\$0.00	\$7,850.00	\$7,850.00
Prof Dev- Prof Dev-Psnl Total	\$0.00	\$150,331.00	\$0.00	\$122,084.00	\$122,084.00
Prof Dev- Prof Dev-Exp					
13990161 5317 EDUCATIONAL TRAINING	\$0.00	\$25,000.00	\$0.00	\$35,000.00	\$35,000.00
13990161 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$22,200.00	\$0.00	\$13,000.00	\$13,000.00
13990161 5710 IN STATE TRAVEL, MEE	\$0.00	\$3,800.00	\$0.00	\$13,000.00	\$13,000.00
13990161 5712 EXPENSE REIMBURSE	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00
13990161 5730 DUES AND SUB	\$0.00	\$9,650.00	\$0.00	\$12,000.00	\$12,000.00
13990220 5730 DUES AND SUB	\$0.00	\$600.00	\$0.00	\$1,450.00	\$1,450.00
Prof Dev- Principals-Exp Total	\$0.00	\$61,250.00	\$0.00	\$79,450.00	\$79,450.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Prof Dev- Prof Dev-Psnl						
13990240 5150 FRINGE/STIPENDS	\$0.00	\$1,900.00	\$1,900.00	\$0.00	\$3,000.00	\$3,000.00
Prof Dev- Prof Dev-Psnl Total	\$0.00	\$1,900.00	\$1,900.00	\$0.00	\$3,000.00	\$3,000.00
Prof Dev- Prof Dev-Exp						
13990241 5317 EDUCATIONAL TRAINING	\$0.00	\$2,000.00	\$2,000.00	\$0.00	\$1,000.00	\$1,000.00
13990241 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$1,500.00	\$1,800.00	\$0.00	\$1,500.00	\$1,500.00
13990241 5710 IN STATE TRAVEL, MEE	\$0.00	\$2,100.00	\$1,215.00	\$0.00	\$3,500.00	\$3,500.00
13990241 5712 EXP CTL REIMBURSE	\$0.00	\$500.00	\$500.00	\$0.00	\$500.00	\$500.00
13990241 5781 AUTO ALLOWANCE	\$0.00	\$0.00	\$0.00	\$0.00	\$600.00	\$600.00
Prof Dev- Prof Dev-Exp Total	\$0.00	\$6,100.00	\$5,515.00	\$0.00	\$7,100.00	\$7,100.00
Prof Dev- Prof Dev-Psnl						
13990320 5150 FRINGE/STIPENDS	\$0.00	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00
Prof Dev- Prof Dev-Psnl Total	\$0.00	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00
Prof Dev- Prof Dev-Exp						
13990321 5317 EDUCATIONAL TRAINING	\$0.00	\$2,815.00	\$2,815.00	\$0.00	\$2,290.00	\$2,290.00
13990321 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$1,500.00	\$1,500.00	\$0.00	\$2,500.00	\$2,500.00
13990321 5710 IN STATE TRAVEL, MEE	\$0.00	\$3,000.00	\$3,585.00	\$0.00	\$4,250.00	\$4,250.00
13990321 5712 EXPENSE REIMBURSE	\$0.00	\$0.00	\$0.00	\$0.00	\$400.00	\$400.00
13990321 5730 DUES AND SUB	\$0.00	\$1,500.00	\$1,500.00	\$0.00	\$2,500.00	\$2,500.00
13990321 5781 AUTO ALLOWANCE	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00
Prof Dev- Prof Dev-Exp Total	\$0.00	\$8,815.00	\$9,400.00	\$0.00	\$12,440.00	\$12,440.00
Prof Dev/Carlton/Prof Dev						
13990410 5150 FRINGE/STIPENDS	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00
Prof Dev/Carlton/Prof Dev Total	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00
Prof Dev- Prof Dev-Exp						
13990420 5317 EDUCATIONAL TRAINING	\$0.00	\$2,115.00	\$1,660.00	\$0.00	\$3,000.00	\$3,000.00
13990420 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$500.00	\$650.00	\$0.00	\$500.00	\$500.00

CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

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	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
13990420 5710 IN STATE TRAVEL, MEE	\$0.00	\$1,000.00	\$900.00	\$0.00	\$2,000.00	\$2,000.00
13990420 5712 EXP CTL REIMBURSE	\$0.00	\$360.00	\$280.00	\$0.00	\$200.00	\$200.00
13990420 5730 DUES AND SUB	\$0.00	\$250.00	\$330.00	\$0.00	\$1,325.00	\$1,325.00
13990420 5781 AUTO ALLOWANCE	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00
13990520 5730 DUES AND SUB	\$0.00	\$500.00	\$500.00	\$0.00	\$1,500.00	\$1,500.00
Prof Dev- Principals-Exp Total	\$0.00	\$4,725.00	\$4,320.00	\$0.00	\$9,025.00	\$9,025.00
Prof Dev- Prof Dev-Psnl						
13990540 5150 FRINGE/STIPENDS	\$0.00	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
Prof Dev- Prof Dev-Psnl Total	\$0.00	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
Prof Dev- Prof Dev-Exp						
13990541 5317 EDUCATIONAL TRAINING	\$0.00	\$2,000.00	\$2,000.00	\$0.00	\$2,500.00	\$2,500.00
13990541 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$400.00	\$400.00	\$0.00	\$1,000.00	\$1,000.00
13990541 5710 IN STATE TRAVEL, MEE	\$0.00	\$2,500.00	\$2,500.00	\$0.00	\$4,000.00	\$4,000.00
13990541 5712 EXP CTL REIMBURSE	\$0.00	\$100.00	\$100.00	\$0.00	\$500.00	\$500.00
13990541 5781 AUTO ALLOWANCE	\$0.00	\$0.00	\$0.00	\$0.00	\$600.00	\$600.00
Prof Dev- Prof Dev-Exp Total	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$8,600.00	\$8,600.00
Prof Dev- Prof Dev-Psnl						
13990620 5150 FRINGE/STIPENDS	\$0.00	\$500.00	\$500.00	\$0.00	\$4,000.00	\$4,000.00
Prof Dev- Prof Dev-Psnl Total	\$0.00	\$500.00	\$500.00	\$0.00	\$4,000.00	\$4,000.00
Prof Dev- Prof Dev-Exp						
13990621 5317 EDUCATIONAL TRAINING	\$0.00	\$1,400.00	\$1,400.00	\$0.00	\$1,000.00	\$1,000.00
13990621 5320 CONTRACTED SERVICES	\$0.00	\$1,000.00	\$1,000.00	\$0.00	\$0.00	\$0.00
13990621 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$525.00	\$525.00	\$0.00	\$1,200.00	\$1,200.00
13990621 5710 IN STATE TRAVEL, MEE	\$0.00	\$3,000.00	\$3,000.00	\$0.00	\$3,930.00	\$3,930.00
13990621 5712 EXP CTL REIMBURSE	\$0.00	\$400.00	\$400.00	\$0.00	\$250.00	\$250.00
13990621 5730 DUES AND SUB	\$0.00	\$2,000.00	\$2,000.00	\$0.00	\$1,000.00	\$1,000.00
13990621 5781 AUTO ALLOWANCE	\$0.00	\$500.00	\$500.00	\$0.00	\$4,000.00	\$4,000.00
13990720 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
13990720 5710 IN STATE TRAVEL, MEE	\$0.00	\$6,000.00	\$6,000.00	\$0.00	\$8,904.00	\$8,904.00
13990720 5730 DUES AND SUB	\$0.00	\$1,000.00	\$1,000.00	\$0.00	\$2,484.00	\$2,484.00
13990720 5781 AUTO ALLOWANCE	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00
Prof Dev- Prof Dev-Exp Total	\$0.00	\$18,825.00	\$18,825.00	\$0.00	\$26,268.00	\$26,268.00
Prof Dev- Prof Dev-Psnl						
13990820 5150 FRINGE/STIPENDS	\$0.00	\$2,200.00	\$2,200.00	\$0.00	\$4,000.00	\$4,000.00
Prof Dev- Prof Dev-Psnl Total	\$0.00	\$2,200.00	\$2,200.00	\$0.00	\$4,000.00	\$4,000.00
Prof Dev- Prof Dev-Exp						
13990821 5317 EDUCATIONAL TRAINING	\$0.00	\$3,500.00	\$3,500.00	\$0.00	\$3,000.00	\$3,000.00
13990821 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$3,000.00	\$1,900.00	\$0.00	\$2,600.00	\$2,600.00
13990821 5710 IN STATE TRAVEL, MEE	\$0.00	\$3,550.00	\$4,550.00	\$0.00	\$5,000.00	\$5,000.00
13990821 5712 EXPENSE REIMBURSE	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00
13990821 5730 DUES AND SUB	\$0.00	\$600.00	\$700.00	\$0.00	\$1,600.00	\$1,600.00
13990821 5781 AUTO ALLOWANCE	\$0.00	\$225.00	\$25.00	\$0.00	\$500.00	\$500.00
13990920 5730 DUES AND SUB	\$0.00	\$1,000.00	\$1,335.00	\$0.00	\$1,500.00	\$1,500.00
13990920 5781 AUTO ALLOWANCE	\$0.00	\$500.00	\$500.00	\$0.00	\$1,100.00	\$1,100.00
Prof Dev- Principals-Exp Total	\$0.00	\$12,375.00	\$12,510.00	\$0.00	\$17,300.00	\$17,300.00
Prof Dev- Prof Dev-Psnl						
13990940 5150 FRINGE/STIPENDS	\$0.00	\$6,500.00	\$6,500.00	\$0.00	\$11,325.00	\$11,325.00
13990940 5180 SUBSTITUTES	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00
Prof Dev- Prof Dev-Psnl Total	\$0.00	\$6,500.00	\$6,500.00	\$0.00	\$13,325.00	\$13,325.00
Prof Dev- Prof Dev-Exp						
13990941 5317 EDUCATIONAL TRAINING	\$0.00	\$8,500.00	\$11,500.00	\$0.00	\$7,000.00	\$7,000.00
13990941 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$1,900.00	\$750.00	\$0.00	\$4,000.00	\$4,000.00
13990941 5710 IN STATE TRAVEL, MEE	\$0.00	\$7,500.00	\$5,315.00	\$0.00	\$8,500.00	\$8,500.00
Prof Dev- Prof Dev-Exp Total	\$0.00	\$17,900.00	\$17,565.00	\$0.00	\$19,500.00	\$19,500.00
Prof Dev- Prof Dev-Psnl						
13991020 5150 FRINGE/STIPENDS	\$0.00	\$3,225.00	\$3,225.00	\$0.00	\$6,050.00	\$6,050.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
13991020 5180 SUBSTITUTES	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00
Prof Dev- Prof Dev-Psnl Total	\$0.00	\$3,225.00	\$3,225.00	\$0.00	\$11,050.00	\$11,050.00
Prof Dev- Prof Dev-Exp						
13991021 5317 EDUCATIONAL TRAINING	\$0.00	\$4,900.00	\$8,075.00	\$0.00	\$7,000.00	\$7,000.00
13991021 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$2,500.00	\$1,200.00	\$0.00	\$2,500.00	\$2,500.00
13991021 5710 IN STATE TRAVEL, MEE	\$0.00	\$8,000.00	\$6,800.00	\$0.00	\$8,000.00	\$8,000.00
13991021 5712 EXP CTL REIMBURSE	\$0.00	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00
13991021 5730 DUES AND SUB	\$0.00	\$3,000.00	\$3,200.00	\$0.00	\$4,000.00	\$4,000.00
13991021 5781 AUTO ALLOWANCE	\$0.00	\$500.00	\$500.00	\$0.00	\$1,500.00	\$1,500.00
Prof Dev- Prof Dev-Exp Total	\$0.00	\$21,400.00	\$22,275.00	\$0.00	\$25,500.00	\$25,500.00
Prof Dev- Prof Dev-Psnl						
13991120 5150 FRINGE/STIPENDS	\$0.00	\$300.00	\$300.00	\$0.00	\$300.00	\$300.00
Prof Dev- Prof Dev-Psnl Total	\$0.00	\$300.00	\$300.00	\$0.00	\$300.00	\$300.00
Prof Dev- Prof Dev-Exp						
13991121 5317 EDUCATIONAL TRAINING	\$0.00	\$835.00	\$835.00	\$0.00	\$0.00	\$0.00
13991121 5320 CONTRACTED SERVICES	\$0.00	\$800.00	\$800.00	\$0.00	\$1,000.00	\$1,000.00
13991121 5514 INSTRUCTIONAL SUPPLI	\$0.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00
13991121 5710 IN STATE TRAVEL, MEE	\$0.00	\$3,650.00	\$3,650.00	\$0.00	\$3,650.00	\$3,650.00
13991121 5712 EXPENSE REIMBURSE	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00	\$250.00
13991121 5730 DUES AND SUB	\$0.00	\$700.00	\$700.00	\$0.00	\$700.00	\$700.00
13991121 5781 AUTO ALLOWANCE	\$0.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00
13992020 5710 IN STATE TRAVEL, MEE	\$0.00	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00
13992020 5712 EXP CTL REIMBURSE	\$0.00	\$15,000.00	\$15,000.00	\$0.00	\$15,000.00	\$15,000.00
13992020 5730 DUES AND SUB	\$0.00	\$4,700.00	\$4,700.00	\$0.00	\$4,900.00	\$4,900.00
13992020 5781 AUTO ALLOWANCE	\$0.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00
13992030 5710 IN STATE TRAVEL, MEE	\$0.00	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
13992030 5712 EXP CTL REIMBURSE	\$0.00	\$3,800.00	\$2,600.00	\$0.00	\$5,000.00	\$5,000.00
13992030 5730 DUES AND SUB	\$0.00	\$3,000.00	\$3,350.00	\$0.00	\$3,500.00	\$3,500.00
13992040 5710 IN STATE TRAVEL, MEE	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
13992040 5730 DUES AND SUB	\$0.00	\$2,100.00	\$2,100.00	\$0.00	\$2,000.00	\$2,000.00
13992040 5781 AUTO ALLOWANCE	\$0.00	\$500.00	\$500.00	\$0.00	\$2,500.00	\$2,500.00
13992050 5710 IN STATE TRAVEL, MEE	\$0.00	\$1,700.00	\$2,000.00	\$0.00	\$1,700.00	\$1,700.00
13992050 5730 DUES AND SUB	\$0.00	\$800.00	\$600.00	\$0.00	\$800.00	\$800.00
13992060 5710 IN STATE TRAVEL, MEE	\$0.00	\$1,500.00	\$1,500.00	\$0.00	\$2,000.00	\$2,000.00
13992060 5730 DUES AND SUB	\$0.00	\$785.00	\$785.00	\$0.00	\$500.00	\$500.00
13992060 5781 AUTO ALLOWANCE	\$0.00	\$500.00	\$500.00	\$0.00	\$2,000.00	\$2,000.00
Prof Dev- Personnel-Exp Total	\$0.00	\$45,620.00	\$44,870.00	\$0.00	\$52,750.00	\$52,750.00
250 099 Department Total	\$0.00	\$410,707.00	\$390,482.00	\$0.00	\$426,442.00	\$426,442.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

		Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Solicitor-Personnel							
11511	5111 SALARIES-FULL TIME	\$96,103.88	\$103,793.00	\$103,793.00	\$103,793.00	\$103,793.00	\$103,793.00
11511	5164 MERIT POOL	\$0.00	\$0.00	\$0.00	\$3,837.00	\$3,837.00	\$3,837.00
	Solicitor-Personnel Total	\$96,103.88	\$103,793.00	\$103,793.00	\$107,630.00	\$107,630.00	\$107,630.00
Solicitor-Expenses							
11512	5303 LEGAL SERVICES	\$113,194.50	\$99,000.00	\$111,288.52	\$105,000.00	\$105,000.00	\$105,000.00
11512	5730 DUES AND SUB	\$1,443.25	\$2,000.00	\$1,821.50	\$2,000.00	\$2,000.00	\$2,000.00
11512	5760 JUDGMENTS	\$107,338.23	\$42,000.00	\$103,530.48	\$43,854.00	\$43,854.00	\$43,854.00
11512	5780 OTHER Expenses	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
	Solicitor-Expenses Total	\$236,975.98	\$158,000.00	\$231,640.50	\$165,854.00	\$165,854.00	\$165,854.00
260	151 Department Total	\$333,079.86	\$261,793.00	\$335,433.50	\$273,484.00	\$273,484.00	\$273,484.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
KEENAN JOHN	260 SOLICITOR	11511-5111	ASST SOLICITOR	737.97		1	1	38,374.44	38,374.44	38,374.44
LUNDREGAN WILLIAM	J 260 SOLICITOR	11511-5111	CITY SOLICITOR	1,258.04		1	1	65,418.08	65,418.08	65,418.08
Total Full Time - 5111								103,792.52	103,792.52	103,792.52
Department Total								103,792.52	103,792.52	103,792.52

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Treasurer-Personnel						
11451 5111 SALARIES-FULL TIME	\$78,290.46	\$96,328.00	\$105,629.00	\$154,290.00	\$154,290.00	\$154,290.00
11451 5113 SALARIES-PART TIME	\$808.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11451 5131 OVERTIME (GENERAL)	\$330.32	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
11451 5150 FRINGE/STIPENDS	\$0.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
11451 5161 RETROACTIVE WAGES	\$4,229.46	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11451 5164 MERIT POOL	\$0.00	\$1,801.00	\$0.00	\$1,877.00	\$1,877.00	\$1,877.00
Treasurer-Personnel Total	\$83,658.92	\$99,329.00	\$106,829.00	\$157,367.00	\$157,367.00	\$157,367.00
Treasurer-Expenses						
11452 5320 CONTRACTED SERVICES	\$14,412.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
11452 5381 PRINTING AND BINDING	\$201.78	\$1,000.00	\$2,500.00	\$2,000.00	\$2,000.00	\$2,000.00
11452 5388 TAX FORECLOSURE SERV	\$23,102.41	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00
11452 5421 OFFICE SUPPLIES (GEN	\$2,086.44	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
11452 5425 CHECKS	\$2,986.31	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
11452 5710 IN STATE TRAVEL, MEE	\$199.04	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
11452 5730 DUES AND SUB	\$200.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
11452 5740 INSURANCE PREMIUMS	\$1,931.65	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
11452 5794 LEGAL OPINION-CERTIF	\$37,455.39	\$25,000.00	\$23,500.00	\$27,000.00	\$27,000.00	\$27,000.00
Treasurer-Expenses Total	\$82,575.02	\$78,000.00	\$78,000.00	\$81,000.00	\$81,000.00	\$81,000.00
270 145 Department Total	\$166,233.94	\$177,329.00	\$184,829.00	\$238,367.00	\$238,367.00	\$238,367.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
DEVEREUX	EDWIN	R 270	TREASURER							
							1	37,529.96	37,529.96	37,529.96
BUSTEED	ANN	270	TREASURER				1	54,500.00	54,500.00	54,500.00
							Total Full Time - 5111	92,029.96	92,029.96	92,029.96
									Department Total	92,029.96
										92,029.96

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE	BD	UN	x 23 Wks	New Rate 12/9/00 4% Increase	x 29 Wks	FY 2001 Total Budget	LONGEVITY
BAUTISTA	PAULINE	A 270 TREASURER	585.34		1	13,462.82	608.75	17,653.85	31,116.67	
MICHAUD	CYNTHIA	270 TREASURER	585.34		1	13,462.82	608.75	17,653.85	31,116.67	
Department Total									62,233.35	

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Debt Service-Expenses						
17102 5901 SCHOOL BOND 1 - PRIN	\$160,000.00	\$160,000.00	\$160,000.00	\$0.00	\$0.00	\$0.00
17102 5902 SCHOOL BOND 2 - PRIN	\$500,000.00	\$500,000.00	\$500,000.00	\$500,000.00	\$500,000.00	\$500,000.00
17102 5903 SCHOOL BOND 3 - PRIN	\$635,000.00	\$630,000.00	\$630,000.00	\$630,000.00	\$630,000.00	\$630,000.00
17102 5904 SCHOOL BOND 4 - PRIN	\$475,000.00	\$475,000.00	\$475,000.00	\$475,000.00	\$475,000.00	\$475,000.00
17102 5905 SCHOOL BOND 5 - PRIN	\$270,000.00	\$285,000.00	\$285,000.00	\$300,000.00	\$300,000.00	\$300,000.00
17102 5906 SCHOOL BOND 6 - PRIN	\$100,000.00	\$100,000.00	\$100,000.00	\$95,000.00	\$95,000.00	\$95,000.00
17102 5907 SCHOOL BOND 7 - PRIN <i>Dates/CH/amp</i>	\$0.00	\$0.00	\$0.00	\$685,000.00	\$685,000.00	\$685,000.00
17102 5910 POLICE BOND 1 - PRIN	\$290,000.00	\$290,000.00	\$290,000.00	\$285,000.00	\$285,000.00	\$285,000.00
17102 5911 POLICE BOND 2 - PRIN	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
17102 5912 BERTRAM FIELD - PRIN	\$100,000.00	\$100,000.00	\$100,000.00	\$0.00	\$0.00	\$0.00
17102 5915 PARKING GARAGE - PRI	\$200,000.00	\$215,000.00	\$215,000.00	\$230,000.00	\$230,000.00	\$230,000.00
17102 5919 LIBRARY BOND - PRIN	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
17102 5928 JUDGEMENT BOND - PRI	\$0.00	\$400,000.00	\$400,000.00	\$0.00	\$0.00	\$0.00
17102 5930 POLICE BOND 1 - INT	\$214,187.50	\$200,123.00	\$200,123.50	\$185,750.00	\$185,750.00	\$185,750.00
17102 5931 POLICE BOND 2 - INT	\$4,895.00	\$3,945.00	\$3,945.00	\$3,055.00	\$3,055.00	\$3,055.00
17102 5932 BERTRAM FIELD-INTERE	\$13,400.00	\$6,700.00	\$6,700.00	\$0.00	\$0.00	\$0.00
17102 5935 PARKING GARAGE - INT	\$33,375.00	\$20,818.00	\$20,818.00	\$7,130.00	\$7,130.00	\$7,130.00
17102 5938 LIBRARY BOND-INTERES	\$13,400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
17102 5941 SCHOOL BOND 1 - INT	\$21,440.00	\$10,720.00	\$10,720.00	\$0.00	\$0.00	\$0.00
17102 5942 SCHOOL BOND 2 - INT	\$409,000.00	\$378,750.00	\$378,750.00	\$348,000.00	\$348,000.00	\$348,000.00
17102 5943 SCHOOL BOND 3 - INT	\$473,095.00	\$442,420.00	\$442,420.00	\$410,920.00	\$410,920.00	\$410,920.00
17102 5944 SCHOOL BOND 4 - INT	\$326,826.25	\$304,264.00	\$304,264.00	\$283,127.00	\$283,127.00	\$283,127.00
17102 5945 SCHOOL BOND 5 - INT	\$369,502.50	\$354,240.00	\$354,240.00	\$338,153.00	\$338,153.00	\$338,153.00
17102 5946 SCHOOL BOND 6 - INT	\$91,412.50	\$85,913.00	\$85,912.50	\$80,550.00	\$80,550.00	\$80,550.00
17102 5947 SCHOOL BOND 7 - INT <i>Dates/CH/amp</i>	\$0.00	\$0.00	\$0.00	\$372,000.00	\$372,000.00	\$372,000.00
Debt Service-Expenses Total	\$4,920,533.75	\$4,982,893.00	\$4,982,893.00	\$5,248,685.00	\$5,248,685.00	\$5,248,685.00
270 710 Department Total	\$4,920,533.75	\$4,982,893.00	\$4,982,893.00	\$5,248,685.00	\$5,248,685.00	\$5,248,685.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Short Term Debt Int-Expense						
17522 5304 PROF SERVICES/FEES	\$27,614.70	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
17522 5925 INTEREST ON NOTES	\$7,895.00	\$325,000.00	\$325,000.00	\$596,475.00	\$596,475.00	\$596,475.00
Short Term Debt Int-Expense Total	\$35,509.70	\$375,000.00	\$375,000.00	\$646,475.00	\$646,475.00	\$646,475.00
270 752 Department Total	\$35,509.70	\$375,000.00	\$375,000.00	\$646,475.00	\$646,475.00	\$646,475.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
NSRS-Expenses						
18202 5641 ASSESS NSRS	\$986,823.00	\$926,284.00	\$907,344.00	\$954,998.00	\$954,998.00	\$954,998.00
18202 5643 SCHOOL CHOICE	\$285,438.00	\$317,004.00	\$327,115.00	\$306,609.00	\$306,609.00	\$306,609.00
18202 5644 CHARTER SCHOOLS	\$244,076.00	\$244,013.00	\$252,842.00	\$256,268.00	\$256,268.00	\$256,268.00
NSRS-Expenses Total	\$1,516,337.00	\$1,487,301.00	\$1,487,301.00	\$1,517,875.00	\$1,517,875.00	\$1,517,875.00
270 820 Department Total	\$1,516,337.00	\$1,487,301.00	\$1,487,301.00	\$1,517,875.00	\$1,517,875.00	\$1,517,875.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
State & County-Expenses						
18302 5621 COUNTY TAX	\$78,061.81	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
18302 5622 ESSEX AGRICULTURAL TUITION	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00
18302 5630 MBTA	\$1,023,761.00	\$994,248.00	\$994,248.00	\$1,050,000.00	\$1,050,000.00	\$1,050,000.00
18302 5631 SPECIAL EDUCATION	\$9,540.00	\$26,493.00	\$26,493.00	\$10,200.00	\$10,200.00	\$10,200.00
18302 5632 ST SUPRV OF RETIREME	\$4,217.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00
18302 5635 RETIRED MUN TEACHERS	\$712,237.00	\$712,237.00	\$712,237.00	\$760,000.00	\$760,000.00	\$760,000.00
18302 5637 AIR POLLUTION CONTR	\$8,453.00	\$8,453.00	\$8,453.00	\$8,600.00	\$8,600.00	\$8,600.00
18302 5638 MET AREA PLANNING CO	\$9,073.00	\$9,073.00	\$9,073.00	\$9,500.00	\$9,500.00	\$9,500.00
18302 5640 RMV NONRENEWAL SUR	\$121,920.00	\$0.00	\$0.00	\$125,000.00	\$125,000.00	\$125,000.00
18302 5645 RET EMPL HEALTH INS	\$0.00	\$4,217.00	\$4,217.00	\$2,500.00	\$2,500.00	\$2,500.00
18302 5646 NE MASS MOSQUITO CON	\$0.00	\$20,736.00	\$20,736.00	\$27,736.00	\$27,736.00	\$27,736.00
18302 5647 VOTING MACH EQUIP	\$35,130.00	\$35,131.00	\$35,131.00	\$35,131.00	\$35,131.00	\$35,131.00
18302 5660 CRIMNL JUSTICE TRAIN	\$3,600.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00
State & County-Expenses Total	\$2,005,992.81	\$1,810,588.00	\$1,810,588.00	\$2,048,667.00	\$2,048,667.00	\$2,048,667.00
270 830 Department Total	\$2,005,992.81	\$1,810,588.00	\$1,810,588.00	\$2,048,667.00	\$2,048,667.00	\$2,048,667.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

		Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Contrib Retirement - Personnel							
19101	5178 PENSION ASSES (CONTR	\$3,363,000.00	\$3,487,357.00	\$3,487,357.00	\$3,813,009.00	\$3,813,009.00	\$3,813,009.00
	Contrib Retirement - Personnn Total	\$3,363,000.00	\$3,487,357.00	\$3,487,357.00	\$3,813,009.00	\$3,813,009.00	\$3,813,009.00
270	910 Department Total	\$3,363,000.00	\$3,487,357.00	\$3,487,357.00	\$3,813,009.00	\$3,813,009.00	\$3,813,009.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

		Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Non-Contrib Retire-Personnel							
19111	5176 PENSIONS-NON CONTRIB	\$329,211.27	\$390,000.00	\$390,000.00	\$350,000.00	\$350,000.00	\$350,000.00
	Non-Contrib Retire-Personne Total	\$329,211.27	\$390,000.00	\$390,000.00	\$350,000.00	\$350,000.00	\$350,000.00
270	911 Department Total	\$329,211.27	\$390,000.00	\$390,000.00	\$350,000.00	\$350,000.00	\$350,000.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures FY 1999		Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Medicare-Personnel						
19191	5177 MEDICARE	\$398,241.64	\$420,000.00	\$492,000.00	\$492,000.00	\$492,000.00
Medicare-Personnel Total		\$398,241.64	\$420,000.00	\$492,000.00	\$492,000.00	\$492,000.00
270	919 Department Total	\$398,241.64	\$420,000.00	\$492,000.00	\$492,000.00	\$492,000.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures FY 1999		Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
19452	5740 INSURANCE PREMIUMS	\$300,376.00	\$325,000.00	\$325,000.00	\$325,000.00	\$325,000.00
Municipal Insurance-Expense Total		\$300,376.00	\$325,000.00	\$325,000.00	\$325,000.00	\$325,000.00
270	945 Department Total	\$300,376.00	\$325,000.00	\$325,000.00	\$325,000.00	\$325,000.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Veterans Services-Personnel						
15431 5111 SALARIES-FULL TIME	\$65,915.49	\$68,296.00	\$70,204.00	\$70,859.00	\$70,859.00	\$70,859.00
15431 5131 OVERTIME (GENERAL)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
15431 5141 LONGEVITY	\$1,100.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00
15431 5150 FRINGE/STIPENDS	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
15431 5161 RETROACTIVE WAGES	\$2,766.61	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
15431 5164 MERIT POOL	\$0.00	\$1,908.00	\$0.00	\$1,988.00	\$1,988.00	\$1,988.00
Veterans Services-Personnel Total	\$69,782.10	\$70,454.00	\$70,454.00	\$73,097.00	\$73,097.00	\$73,097.00
Veterans Services-Expenses						
15432 5249 GROUND MAINTENANCE	\$5,735.16	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
15432 5282 VET ORGANIZATION REN	\$4,179.96	\$4,180.00	\$4,180.00	\$4,180.00	\$4,180.00	\$4,180.00
15432 5341 TELEPHONE	\$2,700.80	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00
15432 5421 OFFICE SUPPLIES (GEN	\$2,217.96	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
15432 5710 IN STATE TRAVEL, MEE	\$12,373.46	\$10,000.00	\$15,000.00	\$10,000.00	\$10,000.00	\$10,000.00
15432 5770 VETERANS BENEFITS	\$65,246.39	\$50,000.00	\$47,000.00	\$50,000.00	\$50,000.00	\$50,000.00
15432 5788 VETERANS DAY	\$3,498.38	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
15432 5796 CARE OF GRAVES	\$2,689.50	\$2,700.00	\$2,700.00	\$2,700.00	\$2,700.00	\$2,700.00
15432 5851 OFFICE EQUIPMENT	\$907.85	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Veterans Services-Expenses Total	\$99,549.46	\$77,380.00	\$79,380.00	\$77,380.00	\$77,380.00	\$77,380.00
280 543 Department Total	\$169,331.56	\$147,834.00	\$149,834.00	\$150,477.00	\$150,477.00	\$150,477.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
MARTINEAU	JEAN-GUY J 280 VETERANS AGENT	15431-5111	VETERANS AGENT	764.26			1	39,741.52	39,741.52	39,741.52
Total Full Time - 5111								39,741.52	39,741.52	39,741.52
Department Total								39,741.52	39,741.52	39,741.52

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE	BD	UN	x 23 Wks	New Rate	x 29 Wks	FY 2001	LONGEVITY
				PT	CD		12/9/00		Total Budget	
							4% Increase			
ROCHON	BARBARA	A 280 VETERANS AGENT	585.34		1	13,462.82	808.75	17,653.85	31,116.67	150.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Sewer - Personnel						
600031 5111 SALARIES-FULL TIME	\$176,146.48	\$186,413.00	\$186,413.00	\$246,413.00	\$246,413.00	\$246,413.00
600031 5131 OVERTIME (GENERAL)	\$15,916.88	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
600031 5141 LONGEVITY	\$0.00	\$0.00	\$0.00	\$400.00	\$400.00	\$400.00
600031 5150 FRINGE/STIPENDS	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
600031 5164 MERIT POOL	\$0.00	\$0.00	\$0.00	\$2,074.00	\$2,074.00	\$2,074.00
Sewer - Personnel Total	\$193,063.36	\$206,413.00	\$206,413.00	\$268,887.00	\$268,887.00	\$268,887.00
Sewer - Expenses						
600032 5211 ELECTRICITY	\$30,061.17	\$50,000.00	\$50,000.00	\$60,000.00	\$60,000.00	\$60,000.00
600032 5233 SOFTWARE SUPPORT	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
600032 5251 UTILITY SERV REP & M	\$39,653.23	\$50,000.00	\$147,000.00	\$75,000.00	\$75,000.00	\$75,000.00
600032 5278 TELEPHONE EQUIP LEAS	\$3,544.41	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
600032 5283 SEWER LINE LEASE	\$271.75	\$560.00	\$560.00	\$560.00	\$560.00	\$560.00
600032 5301 POLICE DETAIL	\$18,888.30	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00
600032 5317 EDUCATIONAL TRAINING	\$256.75	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
600032 5375 PUMP STAT OP & MAINT	\$0.00	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00
600032 5421 OFFICE SUPPLIES (GEN	\$828.94	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
600032 5445 PUMP STATION SUPPL	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
600032 5501 MED & SURGICAL SUPPL	\$306.00	\$375.00	\$375.00	\$0.00	\$0.00	\$0.00
600032 5710 IN STATE TRAVEL, MEE	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00
600032 5839 INFRASTRUCTURE REPAI	\$0.00	\$0.00	\$0.00	\$515,000.00	\$515,000.00	\$515,000.00
Sewer - Expenses Total	\$93,810.55	\$243,435.00	\$340,435.00	\$794,060.00	\$794,060.00	\$794,060.00
230 440 Department Total	\$286,873.91	\$449,848.00	\$546,848.00	\$1,062,947.00	\$1,062,947.00	\$1,062,947.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
THIBODEAU	BRIAN	230	PUBLIC SERV-SEWER	600031-5111	WATER REGISTRAR/MG	735.40	1	19,120.40	19,120.40	19,120.40
FURNARI	ANTHONY	J 230	PUBLIC SERV-SEWER	600031-5111	GENERAL FOREMAN	859.88	1	22,356.88	22,356.88	22,356.88
		J 230	PUBLIC SERV-SEWER	600031-5111	GIS		1	22,000.00	22,000.00	22,000.00
Department Total								63,477.28	63,477.28	63,477.28

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE	BD	UN	x 23 Wks	New Rate 12/9/00 4% Increase	x 29 Wks	FY 2001 Total Budget	LONGEVITY
				PT	CD					
BACCARI	LARRY	J 230 PUBLIC SERV-SEWER	600031-5111 WATER MAINT CRAFTS 3	594.52	1	13,673.96	618.30	17,930.72	15,802.34	
JADOSZ	HELEN	J 230 PUBLIC SERV-SEWER	600031-5111 ASST WATER REG III	654.37	1	15,050.51	680.54	19,735.80	17,393.15	150.00
MARINO	PAUL	L 230 PUBLIC SERV-SEWER	600031-5111 HMEQ STEP II/III	594.52	1	13,673.96	618.30	17,930.72	15,802.34	
MURRAY III	JOHN	J 230 PUBLIC SERV-SEWER	600031-5111 WATER SYS MAIN CRAFT	594.52	1	13,673.96	618.30	17,930.72	15,802.34	
OLEARY	BARRY	W 230 PUBLIC SERV-SEWER	600031-5111 WATER MAINT CRAFTS 3	594.52	1	13,673.96	618.30	17,930.72	15,802.34	
THIBODEAU	DOROTHY	E 230 PUBLIC SERV-SEWER	600031-5111 PRINC CLERK STEP II/III	585.34	1	13,462.82	608.75	17,653.85	15,558.34	
TURCOTTE	JAMES	T 230 PUBLIC SERV-SEWER	600031-5111 HEAD W/S FOREPERSON	771.72	1	17,749.56	802.59	23,275.08	20,512.32	
UNDERWOOD	FRANKLIN	J 230 PUBLIC SERV-SEWER	600031-5111 HOIST EQUIP OPERA	642.23	1	14,771.29	667.92	19,369.66	17,070.47	
BRENNAN	ARTHUR	J 230 PUBLIC SERV-SEWER	600031-5111 WATER METER READER	570.67	1	13,125.41	593.50	17,211.41	15,168.41	
DESCHENE	ROBERT	J 230 PUBLIC SERV-SEWER	600031-5111 CROSS CONNECT INSPEC	709.36	1	16,315.28	737.73	21,394.30	18,854.79	250.00
MCCARTHY JR	JOHN	W 230 PUBLIC SERV-SEWER	600031-5111 PROV METER READER	570.67	1	13,125.41	593.50	17,211.41	15,168.41	
Department Total									182,935.26	400.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Sewer - Expenses						
600032 5649 ASSESSMENT	\$5,474,547.00	\$5,800,000.00	\$5,800,000.00	\$5,902,062.00	\$5,902,062.00	\$5,902,062.00
Sewer - Expenses Total	\$5,474,547.00	\$5,800,000.00	\$5,800,000.00	\$5,902,062.00	\$5,902,062.00	\$5,902,062.00
270 840 Department Total	\$5,474,547.00	\$5,800,000.00	\$5,800,000.00	\$5,902,062.00	\$5,902,062.00	\$5,902,062.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Water - Personnel						
610031 5111 SALARIES-FULL TIME	\$296,533.10	\$292,543.00	\$283,116.39	\$197,221.00	\$197,221.00	\$197,221.00
610031 5120 RETIREMENT ANTICIPATN	\$17,131.40	\$19,323.00	\$33,580.61	\$0.00	\$0.00	\$0.00
610031 5131 OVERTIME (GENERAL)	\$39,905.77	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
610031 5141 LONGEVITY	\$8,600.00	\$650.00	\$650.00	\$0.00	\$0.00	\$0.00
610031 5150 FRINGE/STIPENDS	\$0.00	\$2,700.00	\$2,700.00	\$2,700.00	\$2,700.00	\$2,700.00
610031 5161 RETROACTIVE WAGES	\$34,620.10	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
610031 5164 MERIT POOL	\$0.00	\$4,831.00	\$0.00	\$2,074.00	\$2,074.00	\$2,074.00
Water - Personnel Total	\$396,790.37	\$380,047.00	\$380,047.00	\$261,995.00	\$261,995.00	\$261,995.00
Water - Expenses						
610032 5211 ELECTRICITY	\$98,552.51	\$120,000.00	\$120,000.00	\$120,000.00	\$120,000.00	\$120,000.00
610032 5233 SOFTWARE SUPPORT	\$2,292.00	\$3,500.00	\$9,757.00	\$3,500.00	\$3,500.00	\$3,500.00
610032 5251 UTILITY SERV REP & M	\$37,038.55	\$60,000.00	\$80,000.00	\$75,000.00	\$75,000.00	\$75,000.00
610032 5259 WATER MECHANICAL MAI	\$8,327.53	\$15,000.00	\$15,000.00	\$20,000.00	\$20,000.00	\$20,000.00
610032 5278 TELEPHONE EQUIP LEAS	\$1,502.20	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
610032 5301 POLICE DETAIL	\$70,606.70	\$10,000.00	\$10,000.00	\$12,000.00	\$12,000.00	\$12,000.00
610032 5317 EDUCATIONAL TRAINING	\$1,005.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
610032 5342 POSTAGE	\$0.00	\$0.00	\$0.00	\$4,000.00	\$4,000.00	\$4,000.00
610032 5421 OFFICE SUPPLIES (GEN	\$956.66	\$2,000.00	\$2,000.00	\$2,500.00	\$2,500.00	\$2,500.00
610032 5501 MED & SURGICAL SUPPL	\$0.00	\$375.00	\$375.00	\$375.00	\$375.00	\$375.00
610032 5538 WATER METERS	\$7,392.50	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00
610032 5692 STATE TAXES	\$13,935.20	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
610032 5779 OTHER EXPENSES-PR YR	\$483,233.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
610032 5835 WATER SYS IMPR PROG	\$0.00	\$500,000.00	\$500,000.00	\$500,000.00	\$500,000.00	\$500,000.00
610032 5836 METER PROGRAM	\$0.00	\$200,000.00	\$505,000.00	\$0.00	\$0.00	\$0.00
610032 5839 INFRASTRUCTURE REPAI	\$56,129.38	\$0.00	\$0.00	\$15,000.00	\$15,000.00	\$15,000.00
610032 5860 EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water - Expenses Total	\$780,972.08	\$957,875.00	\$1,289,132.00	\$799,375.00	\$799,375.00	\$799,375.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures		Adopted Budget	Adjusted Budget	Department	Mayor	City Council
FY 1999		FY 2000	FY 2000	FY 2001	FY 2001	FY 2001
230	450	Department Total	\$1,177,762.45	\$1,337,922.00	\$1,669,179.00	\$1,061,370.00
					\$1,061,370.00	\$1,061,370.00

FY 2001 MANAGEMENT, BOARD MEMBERS AND PART-TIME SALARIES

Name	Dept Name	Org/Obj	Job Desc	Rate	Code	# Hours Wkly = 1	# Board Meetings	Dept FY 00/01 Rates	Mayor FY 00/01 Rates	Council FY 00/01 Rates
THIBODEAU	BRIAN	230	PUBLIC SERV-WATER							
	ANTHONY	J 230	PUBLIC SERV-WATER							
FURNARI		J 230	PUBLIC SERV-WATER							
			610031-5111	WATER REGISTRAR/IMG	735.40	1	1	19,120.40	19,120.40	19,120.40
			610031-5111	GENERAL FOREMAN	859.88	1	1	22,356.88	22,356.88	22,356.88
			610031-5111	GIS		1	1	22,000.00	22,000.00	22,000.00
Department Total									63,477.28	63,477.28

FY 2001 AFSCME Union Employee Rates

Name	Department Name		RATE	BD	UN	x 23 Wks	New Rate 12/9/00 4% Increase	x 29 Wks	FY 2001 Total Budget	LONGEVITY
BACCARI	LARRY	J 230 PUBLIC SERV-WATER	594.52	1	13,673.96	618.30	17,930.72	15,802.34		
JIADOSZ	HELEN	J 230 PUBLIC SERV-WATER	654.37	1	15,050.51	680.54	19,735.80	17,393.15		
MARINO	PAUL	L 230 PUBLIC SERV-WATER	594.52	1	13,673.96	618.30	17,930.72	15,802.34		
MURRAY III	JOHN	J 230 PUBLIC SERV-WATER	594.52	1	13,673.96	618.30	17,930.72	15,802.34		
OLEARY	BARRY	W 230 PUBLIC SERV-WATER	594.52	1	13,673.96	618.30	17,930.72	15,802.34		
THIBODEAU	DOROTHY	E 230 PUBLIC SERV-WATER	585.34	1	13,462.82	608.75	17,653.85	15,558.34		
TURCOTTE	JAMES	T 230 PUBLIC SERV-WATER	771.72	1	17,749.56	802.59	23,275.08	20,512.32		
UNDERWOOD	FRANKLIN	J 230 PUBLIC SERV-WATER	642.23	1	14,771.29	667.92	19,369.66	17,070.47		
BRENNAN	ARTHUR	J 230 PUBLIC SERV-WATER	570.67	1	13,125.41	593.50	17,211.41	15,168.41		
DESCHENE	ROBERT	J 230 PUBLIC SERV-WATER	709.36	1	16,315.28	737.73	21,394.30	18,854.79		
MCCARTHY JR	JOHN	W 230 PUBLIC SERV-WATER	570.67	1	13,125.41	593.50	17,211.41	15,168.41		
Department Total									133,743.65	

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Water - Expenses						
610032 5916 WATER BOND 1 - PRIN	\$140,000.00	\$15,000.00	\$15,000.00	\$0.00	\$0.00	\$0.00
610032 5920 WATER BOND 2 - PRIN	\$70,000.00	\$70,000.00	\$70,000.00	\$65,000.00	\$65,000.00	\$65,000.00
610032 5921 WATER BOND 3 - PRIN	\$105,000.00	\$105,000.00	\$105,000.00	\$105,000.00	\$105,000.00	\$105,000.00
610032 5936 WATER BOND 1 - INT	\$10,385.00	\$1,005.00	\$1,005.00	\$0.00	\$0.00	\$0.00
610032 5939 WATER BOND 2 - INT	\$14,495.00	\$10,260.00	\$10,260.00	\$6,110.00	\$6,110.00	\$6,110.00
610032 5940 WATER BOND 3 - INT	\$25,698.75	\$20,712.00	\$20,712.00	\$16,039.00	\$16,039.00	\$16,039.00
Water - Expenses Total	\$365,578.75	\$221,977.00	\$221,977.00	\$192,149.00	\$192,149.00	\$192,149.00
270 710 Department Total	\$365,578.75	\$221,977.00	\$221,977.00	\$192,149.00	\$192,149.00	\$192,149.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET (PROPOSED)

Expenditures FY 1999		Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Water - Expenses						
610032	5650 ASSESSMENT	\$1,841,325.00	\$1,181,680.00	\$1,236,093.00	\$1,236,093.00	\$1,236,093.00
Water - Expenses Total		\$1,841,325.00	\$1,181,680.00	\$1,236,093.00	\$1,236,093.00	\$1,236,093.00
270	840 Department Total	\$1,841,325.00	\$1,181,680.00	\$1,236,093.00	\$1,236,093.00	\$1,236,093.00

Section 4

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: ASSESSORS - 010

MISSION STATEMENT

To administer the local taxation laws of the Commonwealth as they pertain to the City of Salem, identifying all taxable sources of revenue available to the City, and assessing taxes on these sources with the highest degree of equity attainable.

GOALS

1. To establish assessed values for Fiscal Year 2001 on taxable real and personal property that meet or exceed the standards of uniformity and equity established by the Commissioner of Revenue.
2. To identify and assess all real and personal property subject to local taxation under the General Laws.
3. To administer local excise taxes within the framework of the General Laws and the Commissioner's guidelines, and resolve taxpayer's problems expeditiously and in a manner consistent with that framework.
4. To commit all locally assessed taxes to the collector as early as possible in order to ensure the maximum cash flow to the City.
5. Ensure that every effort is made to make every taxpayer's dealings with the Assessing Department businesslike and efficient.

OBJECTIVES

1. To adjust all real and personal property values to fair market value as of the January 1, 1999, assessment date for FY2000.

PERFORMANCE MEASURES

- a. Verify the conditions and the accuracy of all property data related to real estate sales being used as comparables in the mass appraisal process.

b. Request and analyze income and expense statements for all pertinent properties, and apply results to all similar properties.

c. Review personal property forms of list, costing tables and depreciation tables and adjust personal property accounts appropriately.

2. To identify all new real and personal property subject to taxation for the first time in FY2001.

a. Review all new and previously unfinished building permits and make proper adjustments to building data records.

b. Review business certificates and new phone listings to identify all potentially new personal property accounts. List and value all appropriate taxable items.

3. To assess and commit excise taxes in a timely manner.

a. Ensure that all motor vehicle excise tax rolls are completed and are processed properly. Review information from the harbormaster, from forms of list and the boat registry, and prepare a boat excise tax roll in a timely manner.

4. To initiate conversion of property data from the old CARAT appraisal system to the new Patriot Property appraisal system.

a. Actively assist Patriot Properties in the conversion of data from the CARAT residential appraisal system to their new software program.

b. Actively assist Patriot Properties in the conversion of the Vision commercial/industrial appraisal system to their new software system.

c. Complete converting residential building data to the new system, send out data verification mailers to owners, adjust data accordingly, and commence field measure and list of all residential property with the aim to assess all parcels on the new system for FY2001.

d. Complete converting all commercial/industrial building property to the new system, send out mailers requesting income and expense information and commence a complete field review of all commercial/industrial data with the aim to assess all parcels on the new system for FY2001.

a. Respond immediately whenever possible to any taxpayer inquiries made in person or over the phone, and if not immediately possible, respond as soon as the necessary information is available.

b. Respond to all written inquiries within two business days if practical; otherwise respond as soon as all the necessary information is available.

c. Try to ensure that any taxpayer not satisfied with an action of the Board understands that the Board's failure to satisfy his concerns is based on legal constraints and is not arbitrary or insensitive to those concerns.

5. To maintain a high level of response to taxpayer needs and concerns within the framework of the General Laws and the Commissioner's of Revenue's guidelines, and to educate taxpayers as to the legal constraints on the Board when they may not be satisfied with its actions.

GOALS AND OBJECTIVES - FY2001

DEPARTMENT: CEMETERY/SHADE TREE - 020

MISSION STATEMENT

The purpose of the Cemetery Department is to expediently maintain and manage, with utmost quality and understanding, all municipally owned cemeteries within Salem boundaries.

The purpose of the Shade Tree Division is to maintain all public shade trees within city limits and to respond to all requests within a reasonable time.

GOALS

To provide courteous and timely response to the requests from the public concerning shade tree care and cemetery business.

OBJECTIVES

1. To reduce industrial type accidents.

2. To increase productivity.

3. Expected

3. To improve public relations.

4. To reduce response time to requests by constituents.

PERFORMANCE MEASURES

1. Conduct regular staff meetings and seminars to obtain necessary safety training.

2 & 3. Educate and inform staff about what is of them, such as city policy and practices, through weekly staff meetings.

4. Implement computerized work order processing and follow-up.

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: CITY CLERK - 030

MISSION STATEMENT

The City Clerk's Department records and issues all birth, death, and marriage records in the City of Salem. The Department files and maintains many permanent and historical city records, and serves as a "clearing house" for resident inquiries and information. Historical archives are maintained using modern preservation techniques. The Department also issues various licenses and permits.

GOALS

The City Clerk's Department works to continually provide the public with prompt, efficient and courteous service, and strives to maintain a professional working relationship with all city departments, boards, and agencies. The Department attempts to increase revenues by expanding activities, and by regularly assessing the departmental fee schedule.

OBJECTIVES

1. Increase efficiency in record retrieval and filing by the use of technology

2. Continued archival work, which includes filing, indexing, and acid-free copying of manuscripts as well as duplicating and binding volumes of City records for public research

PERFORMANCE MEASURES

A. Greater accessibility to records in a more efficient way

B. Total public access to historical records without compromising security of original record

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: CITY COUNCIL – 030

MISSION STATEMENT

The City Council Department maintains the records of City Council meetings, including votes taken on Appropriations, Transfers, Ordinances, Orders, Licenses, and Permits. The records of membership to the numerous city boards and commissions are maintained as well. The Department works closely with members of the City Council, both individually and collectively, to initiate programs and Ordinances which address various issues that arise. Maintains and updates Salem's Code of Ordinances.

GOALS

The City Council Department works to continually provide the public with prompt, efficient and courteous service, and strives to maintain a professional working relationship with all city departments, boards, and agencies. The department has an ongoing archival restoration program, and is working toward allowing total access by the community to copies of all town and city records, while maintaining the security of the historical originals.

OBJECTIVES

1. Increase efficiency in record retrieval and historic preservation, using modern technology and preservation techniques.

2. Update, and expand City Clerk/City Council Website

3. Launch 2 new websites for the City of Salem and City Hall

PERFORMANCE MEASURES

A. Greater accessibility to all records in a more efficient way

B. Greater community access to information pertaining to the City Clerk's Office, and City Council

C. Community access to information and meeting schedules of Boards & Commissions

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: COLLECTOR – 040

MISSION STATEMENT

To provide for the efficient and proper issuance and collection of Real Estate Taxes, Personal Property Taxes, Excise Water/Sewer billings in accordance with Commonwealth of Massachusetts General Laws and Department of Revenue regulations.

GOALS

1. To improve taxpayer service relations and information services.
2. To improve operating systems.
3. To improve operating policies and procedures to insure systems efficiency.
4. To improve operating efficiency in the collection of Real Estate Taxes.

OBJECTIVES

1. Implement customer relations training program
2. Convert to new computer system
3. Evaluate and document current policies and procedures
4. Restructure the lock-box collection system

PERFORMANCE MEASURES

- A. Decrease in complaints
- B. Implementation of new system
- C. Improvement in system efficiency
- D. Fully automated lock box system

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: CONSERVATION COMMISSION - 200

MISSION STATEMENT

As the official agent of the City of Salem, the mission of the Salem Conservation Commission is to provide for the protection of wetland and watershed resources of the City, and provide for the promotion and development of the natural resources of the City.

GOALS

1. To provide conservation awareness and practice.
2. To assure that Salem's Wetlands Protection and Conservation Ordinance, Rivers Protection Act and Wetlands Protection Act, Massachusetts General Laws, Chapter 131, Section 40, and the Commonwealth of Massachusetts Stormwater Management Regulations are legally enforced.
3. To allow for the purchase of and the acceptance of donations of land for conservation purposes.
4. To provide comment on projects that may impact wetland resources, buffer zones, and natural resources.

OBJECTIVES

1. To perform thorough review of applications through public meetings and to issue decisions and orders.
2. To protect and review existing conditions of wetland resources prior to work being undertaken, to research impacts and future impacts of a project on the area, and gather information to assist in making determinations, and inspect areas of reported violations.
3. To support relationships with other environmental based organizations and to receive information on technology, activities and opportunities that will assist the Salem Conservation Commission in its mission.
4. To accurately record the discussions and actions taken at public meetings.
5. To provide a liaison between the Commission and applicants or property owners as well as the Dept. of environmental Protection and City Departments.

PERFORMANCE MEASURES

- a.) Administrator sets meeting agendas and drafts; execute Orders of Condition, special conditions, Determination of Applicabilities, Emergency Orders, Enforcement Orders, Extension Permits, Certificates of Compliance and denial decisions.
- a.) Perform site inspections as needed.
- b.) Provide technical assistance for Stormwater Management review.
- c.) Require conservation restrictions, purchase property, and accept donations of land for conservation purposes
- a.) Attend workshops provided through various agencies including DEP and the North Shore Conservation Commissioners Network
- b.) Maintain a membership with the Massachusetts Association of Conservation Commissions.
- a.) Provide a clerk to accurately provide a written record through the provision of meeting minutes.
- a.) Provide an administrator to provide direction to applicants, receive applications, provide legal notification, promote conservation, interpret and enforce regulations, draft and execute orders and decisions, and maintain public files.
- b.) Provide a sufficient level of materials and office supplies for use by the administrator to perform his/her responsibilities.

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT – COUNCIL ON AGING - 060

MISSION STATEMENT

The mission of the Salem Council on Aging is to develop and offer an all-encompassing program for the Senior Citizens of Salem that affirms life, challenges creativity, enhances socialization, and promotes spiritual, psychological, and physical wellness. The Council recognizes that the main center of programs and services is offered at the Senior Center of Salem, but also stresses the necessity of offering services to the homebound, isolated, and to the culturally diverse Senior Citizens of the City of Salem.

GOAL I.

To continue to develop and offer an all-encompassing program for Salem's seniors that affirms life, challenges creativity, enhances socialization and promotes spiritual, psychological and physical wellness.

OBJECTIVES

1. To create, distribute and collate a new wish/needs Survey which will serve as the basis of new program development
2. To actively recruit new volunteers
3. To assist Program Director to form an association of area program directors
4. To expand intergenerational programs to enable seniors and children to share life together
5. To expand out of town transportation for medical appointments from four to five days a week from 7 a.m. to 5 p.m.

PERFORMANCE MEASURE

1. Wish list survey will be distributed prior to 07/01/00 (Survey will be distributed in English and Spanish)
2. A minimum of 15 new volunteers will be recruited FY 2001 to assist with all aspects of senior center life
3. Program Directors will meet quarterly to share Resources and co-sponsor recreational and Educational activities.
4. Intergenerational programs will offer opportunities for Growth in literature, art, music, computer, science, and gastronomy
5. Seniors and disabled-eligible persons will be able to Schedule appointments throughout the area five days a week with expanded hours of service

6. To continue ongoing research for alternate funding to maintain total transportation program

7. To utilize computer technology to write a new Program in order to generate more accurate statistical information needed for annual reports and grants

6. Alternate funding sources being sought: Community Development Block Grant 3/2000; Application to be Medicaid provider 3/2000; Title III B Grant 4/2000;

Federal Transit Grant for 25-passenger vehicle for 2001 was submitted 12/1999

7. A computer programmer will be recruited to write a comprehensive program that will generate accurate statistics and network senior center staff computers
7a. 2001 statistics will reflect increased units of service consistently and accurately

Goal II

To increase the quantity and quality of services offered to Citizens of Salem.

the homebound, isolated and culturally diverse senior

OBJECTIVES

1. To reorganize and start up the telephone outreach program

PERFORMANCE MEASURE

1. Obtain listing of Salem residents (60 years of age and older) from Data Processing
 - 1a. Create informational sheets volunteers will use while making calls
 - 1b. Recruit two-four volunteers to make calls
 - 1c. Assess the need for frail/alone elders to receive weekly call from the volunteer, or visit from friendly visitor
2. At least 15 elders at risk will be identified, visited and offered services

2. To work with community groups throughout the city in Order to identify at-risk elders

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: DATA PROCESSING - 070

MISSION STATEMENT

To migrate from an antiquated, proprietary Datapoint computer system, towards a new open systems concept. An implementation/conversion plan must be developed per each MUNIS module to ensure a smooth transition to the new computer systems.

GOALS

In addition to the on-going conversion, we must also develop a plan that will ensure keeping Salem current with its future systems growth in a fast changing technology industry. The needs of the public, and the technology advances of the internet will be one focus of allowing the public access to Salem's computer databases.

OBJECTIVES

PERFORMANCE MEASURES

- | | |
|---|---|
| 1.) To convert the existing Datapoint databases over to the new MUNIS computer modules. Coordinate training sessions in using the new MUNIS software. | a.) Monitor on a weekly basis how the conversion/training is going in comparison to our implementation plan. Identify any problem areas and readjust accordingly. |
| 2.) Establish security per MUNIS module per each Department and employee. | a.) Set up security measures prior to a module being installed and fine tuned once it has been converted. |
| 3.) Install and train City-Wide in MS-Exchange using the internal e-mail, calendar and scheduling functions. | a.) Monitor e-mail usage to ensure that employee's are utilizing MS-Exchange. |

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: ELECTIONS & REGISTRATIONS – 030

MISSION STATEMENT

The Elections and Registrations Department administers all Local, State, and Federal elections. The Department compiles the local census, jury list, and voting lists, which are all state mandated. The Department also currently administers the Resident Sticker Parking Program as well.

GOALS

The Elections and Registrations Department works to continually provide the public with prompt, efficient and courteous service, and strives to maintain a professional working relationship with all city departments. The department is constantly improving the new voting system that is used at all future elections.

OBJECTIVES

1. Increase efficiency and accuracy of voting with new computerized ballot scanning system.

PERFORMANCE MEASURES

A. Greater accuracy of vote tabulation.

2. Cross referencing of Census and Assessors address records

B. Uniform address and unit listings for city records

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: ELECTRICAL 080

MISSION STATEMENT

THE ELECTRIC DEPARTMENT IS RESPONSIBLE FOR THE INSTALLATION, MAINTENANCE, AND REPAIR OF FIRE ALARM SYSTEM, TRAFFIC SIGNALS AND WIRING INSPECTIONS OF ALL ELECTRIC WIRING SYSTEMS WITHIN THE CITY.

GOALS

THE COORDINATION OF THE INSTALLATION AND OPERATION OF ALL ELECTRICAL EQUIPMENT IN CITY BUILDINGS AND WITH THE COOPERATION OF VARIOUS UTILITY COMPANIES IN THEIR USE OF CITY STREETS, OVERHEAD AND UNDERGROUND WIRES.

OBJECTIVES

1. TO REDUCE THE COST OF STREET LIGHTS BY CHANGING FROM MERCURY VAPOR TO SODIUM VAPOR BY APPROX. \$25,000. (IN PROGRESS)
2. REPLACE TRAFFIC CONTROLLERS AT 4 LOCATIONS :
NORTH @ MASON STS.
LORING AVE @ LAFAYETTE ST.
BOSTON @ RAWLINS STS
LEACH @ LAFAYETTE STS.
CONDITION: PARTS OBSOLETE
PRIORITY: FUTURE REPLACEMENTS

PERFORMANCE

- A. WE'RE IN THE SECOND PHASE OF DECREASING THE APPROPRIATION OF THE STREET LIGHT ACCOUNT.
- B. UP-DATING THE TRAFFIC LIGHTS TO REPLACING AGING PARTS AND REDUCE THE SERVICE CALLS AND OVERTIME CALLS.

3. A) UP-GRADE ELECTRICAL PANEL CITY HALL AND REPLACE, CHANGE AND ADD BRANCH CIRCUITS FOR COMPUTERS AT CITY HALL.
B) REPLACE THE ENTIRE ELECTRICAL SERVICE AT THE BAND STAND.
C) INSTALL 30 DECORATIVE HISTORIC LIGHTS AT THE COMMON
D) PARKING GARAGE - ASSIST IN UP-GRADING THE LIGHTING AND FIRE ALARM SYSTEM
 4. REPLACE 4000' OF AGING AERIAL FIRE ALARM CABLE AND 8000' OF UNDERGROUND CABLE IN VARIOUS PARTS OF THE CITY. BRIDGE AT ST. PETER ST TO HOWARD & BRIDGE; BOSTON/ESSEX; BOSTON/WATSON CHARTER ST, CENTRAL ST, HAWTHORNE BLVD AND ESSEX ST.
 5. CHANGE RED LENS TRAFFIC BULBS FROM 100 WATT TO 16 WATTS LED. RETROFIT TRAFFIC SIGNALS PART OF PROGRAM WITH MASS. ELECTRIC.
- C. REORGANIZED THE ELECTRIC FEEDER PANELS ON THIRD FLOOR FOR MORE AMPACITY AND BALANCING BRANCH CIRCUIT CONDUCTORS.
- D. WILL RESULT IN A SAVINGS ON SERVICE CALLS.
- E. WE ARE INTO THE SECOND PHASE OF DECREASING THE APPROPRIATION OF THE TRAFFIC LIGHT ACCOUNT.

PERFORMANCE MEASURES

OUR MAJOR RESPONSIBILITY IS SERVICE CALLS. THE SERVICE LEVEL OR SERVICE QUALITY OF THE ELECTRICAL DEPARTMENT IS PUBLIC SAFETY. THE MAINTENANCE AND REPAIRS OF FIRE ALARM SYSTEM, TRAFFIC SIGNALS AND WIRING INSPECTIONS, ARE THE MAIN CRITERIA OF THIS DEPARTMENT.

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: FINANCE/AUDITING - 090

MISSION STATEMENT

To work interactively with City Departments, Mayor and City Council by providing financial information in accordance with Commonwealth of Massachusetts General Laws and Department of Revenue regulations.

GOALS

1. To insure that the financial controls in all City departments are adequate to safeguard city resources.
2. To improve the citywide internal control systems to insure the integrity of the financial operating system.
3. To insure conformity of the city's financial policies and procedures in city departments.
4. To prepare for submission of a CAFR and City Annual Report.

OBJECTIVES

1. Develop a monthly audit program
2. Insure that all corrective actions required as identified in the FY end auditors management letter are implemented
3. Develop standardized policies and procedures manual
4. Develop the financial information database for a CAFR and City Annual Report

PERFORMANCE MEASURES

- A. Issue audit findings report monthly
- B. Issue report on corrective actions taken
- C. Issue policies and procedures manual
- D. Submission of a CAFR and Annual Report

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: FIRE - 100

MISSION STATEMENT

The Salem Fire Department is dedicated to preventing or minimizing the loss of life and property from fire, natural and man-made emergencies. The Fire Department strives to improve the quality of life within the community through public education and fire prevention and, with the resources available, provide a force capable of handling emergencies which may include structural fire fighting, pre-hospital medical care, and response to hazardous materials incidents.

GOALS

- To prevent the loss of life or injury of residents and visitors to the City of Salem by fire, accident or natural disaster.
- To reduce the amount of property loss by fire and explosion.
- To maintain an optimal state of readiness through periodic training and education.
- To maintain that optimal state of readiness through the systematic replacement and maintenance of firefighting and rescue equipment.
- To enhance and further develop our skills in public service casualty management.
- To optimize the efficiencies of our service delivery.
- To maximize the safety of our operations.
- To minimize the cost of dispatch and maximize the effectiveness and efficiency of the operation through exploring the concept of a combined public safety dispatch or the regionalization of fire dispatch services with neighboring communities.
- To be an integral part of the overall mission of the City of Salem.

OBJECTIVES

To maintain and enhance the training objective through the establishment of the position of full-time staff position which will include the duties of Training Officer within the current budget year.

To assign the responsibility of safety to a full-time staff position as Safety Officer to ensure the safety of operations both on the fireground and in everyday operations.

To improve working and living conditions in stations by addressing long-overdue facility rehabilitation through the assignment of a Building Maintenance Craftsman to the Fire Department.

To increase the level of Emergency Medical Technicians within the department.

To initiate a systematic program of periodic update and replacement of apparatus, tools and equipment.

To eliminate the barriers preventing the integration of public safety functions within the Emergency Medical Services delivery system and improve the quality of life of the citizens of and visitors to the City of Salem.

To maximize the productivity of Fire and Rescue Services with a minimum impact on the financial structure of the City.

To minimize the cost of public safety dispatch and maximize the effectiveness and efficiency of the operation through exploring the concept of a combined public safety dispatch or regionalization of fire dispatch services with neighboring communities.

PERFORMANCE MEASURES

Higher level of proficiency with a greater degree of uniformity in the delivery of training curricula.

Reduction in job-related injuries through improved training and better management of the safety function.

Provision of a safe work environment both on and off the fireground.

Greatly improved living and working conditions resulting in significantly improved morale.

Make the City's fire stations a safe and pleasant place to work or visit.

Reduction in long-term costs for building repairs through a coordinated building maintenance and upkeep program.

Reduction in on-scene time in medical emergencies for qualified medical care.

Better utilization of Fire Department resources

Better integration of public safety functions through cross training and functional consistency.

Meet equipment needs of the department in a timely fashion with minimal impact on the operating budget.

Provide expanded and improved dispatch services at a reduced cost to the community through system integration.

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: HARBORMASTER - 110

MISSION STATEMENT

The Harbormaster is responsible for understanding and enforcing in Salem Waters all laws relating to boating and harbor regulations including the inspection of incoming vessels at New England Power Co. and Northeast Petroleum.

The Harbormaster is also responsible for the public safety in Salem Waters. We are the Police Department, Fire Department, Emergency Medical Squad and Tow Company for all of Salem's 18 1/2 miles of coastline and Salem Sound.

The Harbormaster is also the mooring manager for 1,400 moorings and slips.

GOAL

My goal is to provide the best responsive team under any conditions at any time and to assure the safety of all boats in this harbor.

OBJECTIVES

1. Clean mooring fields
2. To increase visibility on the water
3. To provide 24 hour coverage at key times
4. To reduce crime on the water

PERFORMANCE MEASURES

- A. To raise revenue for the city
- B. To produce accurate documentation of mooring fields
- C. To safely bring more boaters into Salem waters.

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: BOARD OF HEALTH - 120

MISSION STATEMENT

To be responsible for the stewardship of the public health.

GOALS

- 1) To improve health status indicators for Salem.
- 2) To prevent disease.
- 3) To provide health education.
- 4) To enforce environmental and sanitary codes, state statutes and local regulations.
- 5) To cooperate with the Administration in providing quality services to Salem residents and visitors.
- 6) To plan for emergency events.

OBJECTIVES

- 1a) To address health problems in densely populated areas.
- 1b) To conduct a city wide health assessment.

2a) To prevent contagious disease.

2b) To prevent chronic diseases.

PERFORMANCE MEASURES

- a) The Board will support the mission of the Salem Family Health Center.
 - b) The Board, with the assistance of the Harvard School of Public Health, is conducting an APEX model assessment
-
- a) Conduct annual influenza/pneumonia, hepB clinics.
 - b) Maintain immunization inventory to distribute to primary care providers.
-
- a) Conduct blood pressure clinics

b) Provide information regarding prevention & control of chronic diseases.

2c) To assist with state requirements for school children at St. Joseph's and the Phoenix School.

a) Conduct hearing, vision, postural, pediculosis screenings, physical exams, and hepatitis b clinics.

2d) To prevent human exposure to rabies.

a) Through the animal control officer, the Board will comply with state requirements for rabies control.

3a) To increase community awareness regarding documented public health problems.

a) Conduct tobacco control compliance checks & education through the North Shore Tobacco Control Program.
b) Organize Community Health Fair.

4a) To inspect food establishments in accordance with State requirements.

a) Perform an average of two inspections per food establishment per year, excluding temporary food establishments.

4b) To inspect vacant apartments in accordance with the Certificate of Fitness ordinance.

a) Obtain list of possible vacancies through Mass Electric.
b) Prosecute violators of the ordinance who fail to obtain a Certificate.

4c) To provide housing inspections upon request of the tenant.

a) Schedule an inspection within 24 hours if a critical violation is reported or within five calendar days if a non-critical violation is reported.

4d) To inspect other permitted establishments in accordance with State requirements.

a) Perform inspections of swimming pools, recreational camps, suntanning facilities, massage establishments, body piercing establishments, and offensive substance transporters.

4e) To reduce the amount of trash affecting

a) Respond to trash complaints, issue warnings and tickets,

neighborhoods.

and prosecute repeat offenders in court.

5) To carry out responsibilities of the Sealer of Weights & Measurers.

a) The Board will confirm that all devices in the City, that measure quantities for purchase, are accurate.

6) To participate in planning for environmental emergency.

a) The Board will be represented on the Local Emergency Planning Committee.

b) The Board will assist in development of comprehensive emergency plan.

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: HISTORICAL COMMISSION - 200

MISSION STATEMENT

As the official agent of the City of Salem, the Salem Historical Commission's mission is to provide regulatory design review within Salem's four local historic districts and community-wide historic preservation planning through the enforcement of the Salem Historical Commission Ordinance whose purpose is to promote the educational, cultural, economic and general welfare of the public through the preservation and protection of buildings, sites and districts of historic interest.

GOALS

1. To assure that the Salem Historical Commission Ordinance is legally enforced.
2. To provide historic preservation awareness.
3. To enable the City of Salem to be qualified for certain grants and programs by maintaining an active historical commission.
4. To provide comment on projects that may impact historic resources.

OBJECTIVES

1. To keep constituents updated on preservation related news and to provide information and education to owners of property in historic districts.
2. To maintain relationships with other preservation based organizations and to receive information on activities and opportunities that will assist the Salem Historical Commission in undertaking its mission.
3. To document the existing conditions of properties in historic districts prior to any work being undertaken.
4. To accurately record the discussions and actions taken at public meetings.
5. To maintain an administrative mechanism that provides a liaison between the Commission and the owners whose properties are regulated and that provides the tools necessary to maintain that mechanism. To provide a liaison between the Commission and Massachusetts Historical Commission and to administer the Certified Local Government Program.

PERFORMANCE MEASURES

- a.) Periodically design, print and mail the Salem Historical Commission newsletters.
- a.) Maintain a membership to Historic Salem, Inc.
b.) Maintain a membership to the National Trust for Historic Preservation.
- a.) Photograph each property prior to the public hearing of which the property will be reviewed.
- a.) Provide a clerk to accurately provide a written record through the provision of meeting minutes.
- a.) Provide an administrative aide to provide direction to applicants, receive applications, provide legal notification, interpret and enforce regulations and maintain public files.
b.) Provide a sufficient level office supplies for use by the administrative aide to perform his/her responsibilities.

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: HUMAN RESOURCES - 130

MISSION STATEMENT:

To provide the City's employees with the necessary training, benefits and services to ensure their optimum productivity.

GOALS

Ensure municipal employees receive fair and equitable compensation. Provide employees with opportunities for training to ensure optimum productivity. Ensure the City's compliance with state and federal laws and provisions of the various collective bargaining agreements. Automate the Department's operations to improve efficiency. Provide employees with counseling and referral services.

OBJECTIVES

1. To ensure that all clerical employees receive the appropriate computer training to enable them to complete their assignments in an efficient manner.

2. To create a comprehensive database of employees including dates of service, health coverage and leave accruals.

3. To provide management training for all middle managers and supervisors in an effort to improve various management skills.

4. To provide all non-school employees with a copy of an appropriate, up-to-date contract and/or handbook.

5. To ensure that the city's management and non-union employees are properly classified and that salaries are commensurate with union employees and employees from comparable communities.

6. To reduce the number of work-related accidents.

7. To enhance and expand the City's Employee Assistance EAP Program (EAP).

PERFORMANCE MEASURES

1. Evaluate the training needs and conduct appropriate training.

2. Train staff on the use of Munis software program to generate reports as necessary.

3. Select a management training vendor and begin instruction.

4. Complete and distribute contracts and handbooks.

5. Review salaries and make recommendations to the Mayor.

6. To retain a consultant to assist in evaluating methods to reduce injuries and conduct employee training.

7. Expand EAP training to public safety departments and utilize representative to conduct workshops, e.g. smoking cessation.

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: LIBRARY - 140

VISION STATEMENT

A Salem Public Library Book In The Hands Of Every Salem Resident.

MISSION STATEMENT

To provide quality public library service at the Salem Public Library in a reliable, caring, and cost-effective manner; To satisfy Salem Public Library patrons by delivering a level of library service that exceeds all our patrons' expectations; and, To achieve consistent upward growth in the total quality of all our Salem Public Library services and collections.

GOALS

To assure a broad selection of books and media for Library users to borrow for home use. To maximize City's investment in Library resources (building, staff, materials). To provide additional homework service to elementary and middle school age children and in the Reference Room for adults and college/high school students.

OBJECTIVES

To increase the variety and quantity of current popular items for loan.

PERFORMANCE MEASURES

a.) FY2001 loans = 400,000+
(FY1999 loans = 379,511 - the highest of any NOBLE library.)

To maintain the hours that Library services are available by opening seven days a week year round (i.e. Sundays in the summer) for the second year in a row.

a.) 4,000+ additional loans for Summer Sundays
b.) Increase Reference service and Internet and PC use

To expand the technology-oriented Homework center in the children's room

a.) Purchase and install additional MACs/PCs in Children's Room which will enable children to work on homework projects

using electronic resources, in addition to the Internet already available.

To expand technology in the Reference Room
for adults and college/high school
students

- a.) To increase Internet access by 50% from 8 to 12 workstations.
- b.) To double PCs available for word processing from 3 to 6 PCs.

To develop a Long Range Plan for
FY2001-FY2005
To develop written Materials Selection
Plan FY2001-FY2005
To develop Technology Plan FY2001-FY2005
To develop Disaster Preparedness
Plan FY2001-FY2005
To review and revise Building Program
for Phase III

- a.) Receive approval of Board of Library Trustees.
- b.) Receive approval of Massachusetts Board of Library
Commissioners.

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: LICENSING BOARD - 150

MISSION STATEMENT

To provide a community service to the City of Salem in processing, overseeing and renewing the licenses of over 400 establishments.

GOAL

To serve the various license holders throughout the City and to be sure that all segments of Chapter 138 and Chapter 140 are adhered to.

OBJECTIVES

1. To prevent infractions of the law.
2. To insure the licensees do not exceed the limits of their license.

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: MARKET AND TOURIST COMMISSION - 200

MISSION STATEMENT

The Salem Market and Tourist Commission's mission is to supervise the use and maintenance of the Salem Marketplace and to advise the Mayor and the City Council in all matters relating to tourism in the City.

GOALS

1. To bring exposure to the City's Marketplace and promote the City's cultural attractions.
2. To maintain an active Market & Tourist Commission and assure that the Salem Market & Tourist Commission Ordinance is legally enforced.
3. To promote events in the Marketplace.
4. To lease the Marketplace stalls.
5. Maintain upkeep of the Marketplace stalls, public restrooms and public walkway.

OBJECTIVES

- | | |
|--|---|
| 1. Act as a Rental Agent for the Marketplace. | a.) Solicit, award and prepare and manage Marketplace leases. Act as intermediary between the City and the Marketplace tenants. |
| 2. To provide quality entertainment for Salem's residents and tourists by lending support to local artists and organizations. | a.) Disperse allocated funds for ethnic festivals, fairs, concerts and other promotional events. |
| | b.) Sponsor Marketplace events. |
| 3. To hold monthly meetings and maintain an administrative mechanism that provides a liaison between the Commission and marketplace tenants and between the Commission and local artisans and that provides the tools necessary to maintain that mechanism. To accurately record the discussions and actions taken at public meetings. | a.) Provide an administrative aide to provide direction to leasing and funding applicants, receive applications, schedule meetings, maintain public files, coordinate and promote Marketplace events and to coordinate the maintenance and repair of the Marketplace public restrooms and property. |
| | b.) Provide a sufficient level office supplies for use by the administrative aide to perform his/her responsibilities. |

PERFORMANCE MEASURERS

GOALS AND OBJECTIVES -- FY 2001

DEPARTMENT: MAYOR - 160

MISSION STATEMENT

To provide leadership, support and encouragement in making Salem the best it can be for all our residents, visitors and commercial and industrial investors in the community.

GOALS

To build a stronger economy by seeking and developing opportunities for economic growth. To fully utilize all available financial resources, financial and otherwise, in providing the necessary educational programs and facilities and to enhance the existing educational resources in developing a superior education. To maintain, improve and expand where possible the delivery of essential city services. To work with the City Council to enhance the operation of the City.

OBJECTIVES

To expand the city's tax base.

To increase efficiency within all municipal departments by instilling an awareness of fiscal responsibility in accomplishing goals within the constraints of our financial resources.

approved line

To encourage educational advancement and training for all employees to professionalize all areas of municipal operations.

Continue the renovation and proposed new construction of schools in accordance with the school building plan.

PERFORMANCE MEASURES

The success of the Executive level of municipal government may be measured by the extent of the successful attainment of the goals of all city departments.

Goals accomplished by strict adherence to the item allotments for the fiscal year.

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: PARK AND RECREATION - 170

GOALS

The park and Recreation Department's aim is to make available and maintain its facilities in the best possible condition to provide recreation for all Salem residents.

The Department's facilities for the public include staffed playgrounds, beaches and pools, parks, marinas, piers, camping grounds, ball fields, tennis and basketball courts, and the golf course. Furthermore, the Department undertakes the staffing and maintenance of the Witch House, upkeep of Pioneer Village, maintenance and control of the Salem Willows Shell, and the organization of Summer and Winter sports activities. Behind the scenes activities include snow removal, trash removal, sanding and water via sprinkler systems.

The Department continues to look for ways to refine and expand services to the public without increasing costs.

From a budgetary perspective, minor increases are a function of either contractual step increases or promotions. We believe we have budgeted adequately for the year and do not anticipate having to make any supplementary requests.

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT – PARK AND RECREATION - 170 WINTER ISLAND

MISSION STATEMENT

Provision of quality recreation services at Winter Island Park, offering a diverse range of maritime activities at competitive prices, while maintaining economic self-sufficiency and compatibility with community standards and expectations.

GOALS

1. Improvement of new Function Hall facility.
2. Upgrade of Igloo camping area to accommodate electric and water hook ups.
3. Completion of new boat ramp extension.
4. Establishment of the former barracks building as an accommodation facility.
6. Establishment of a fund raising program to support maintenance of Fort Pickering Lighthouse.
7. Refurbishment of marine facilities.

OBJECTIVES

1. to paint the walls, upgrade the decor
1. to bring electric service to 7 campsites,
2. to bring water service to 7 campsites
1. to bring electric service to Pergola, thus increasing duration of picnic

PERFORMANCE MEASURES

- A. generation of 20 or more bookings
- A. increase revenue production of 7 sites by 25%
- A. Increase in use of Area 2 by 15%

OBJECTIVES

1. to remove four boulders/outcroppings to right of ramp
2. to extend ramp by 20 feet to accommodate low tide launching
1. to finalize the search for a designated developer
2. to begin physical restoration of the hangar

PERFORMANCE MEASURES

- A. safe use of ramp at all tides
- A. the selection of a developer who will complete at least 50% of the restoration by June 2000

1. to establish a community organization to raise funds
 2. to establish a City fund mechanism that can direct resources solely to Lighthouse
- A. a well-maintained Lighthouse, Salem's motif #1 without reliance on public dollars

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: PARKING DEPARTMENT - 180

MISSION STATEMENT

To provide pleasant and secure parking services to customers while maintaining courteous and helpful assistance to the general public.

GOAL

To provide a safe and pleasant environment, improve accountability and ensure all facilities and equipment is clean and in operating condition.

OBJECTIVES

1. Increase revenue.

2. Improve facilities.

3. Improve customer relations

PERFORMANCE MEASURES

a. Work with Planning and the Parking Board to look for new sites.
b. Establish a Marketing and Advertising Program.

a. Replace old equipment at East India Square Garage and Church St.
b. Repave, line and number the Bridge Street Lot.
c. Continue repairs to the East India Garage and clean and paint where feasible.

a. Work with local organizations to provide customer friendly service.
b. Sell merchants on validation program.

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: PARKING CLERK - 190

MISSION STATEMENT

Represent the City of Salem in the processing of parking tickets and the collection of fines as it relates to law enforcement and public safety.

GOALS

1. Focus on public service.
2. Efficient use of Information technology to promote maximum collection activities.
3. Utilize all available resources to increase office productivity

OBJECTIVES

1. Improve customer service

PERFORMANCE MEASURES

- A. Notify all violators within forty-two days
- B. Process all transactions on a daily basis
- C. Respond to all appeals within five days

2. Automate office procedures

- A. Participate in implementation of computer network
- B. Create data base of appeal documentation

3. Increase participation/utilization of city wide resources

- A. Schedule all department personnel for city sponsored computer training and workshops
- B. Use Salem Police Department computer system to access out of state owner information
- C. Use federal funded AARP job program to supplement work force

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: PLANNING BOARD - 200

MISSION STATEMENT

To act as the official agent of the City of Salem to ensure the compliance of the City of Salem's Subdivision Regulations and of Special Permits in accordance with the City's Zoning Ordinance and City of Salem Master Plan.

GOALS

To assure that all Planning Board approved decisions are enforced. To ensure that long-range community planning objectives are in conformance with the Master Plan.

OBJECTIVES

1. To review applications through public meetings and issue Decisions and Special Permits and to maintain communication between various City Departments and applicants so that all issues and concerns relating to projects are addressed.

process, process applications, prepare agendas and memos, disseminate project information to Board members, distribute materials to other departments for comment and act as a liaison between the applicant and the City.

- b.) Provide supplies for the aide to perform duties.

2. To record discussions & votes taken at meetings.

- a.) To provide a clerk to transcribe meeting minutes.

3. To ensure project compliance of conditions.

- a.) To provide a Clerk of the Works to monitor and inspect public and private development projects.

4. To maintain up-to-date information from planning organizations and other municipalities relative to Subdivision and Zoning Regulations.

- a.) Attend workshops and conferences focussing on planning and zoning related issues.

- b.) Maintain membership to American Plan. Assoc. and the MA Assoc. of Planning & Appeals Board.

5. To inform applicants of the process and requirements of the Subdivision Regulations.

- a.) To reproduce the City's Subdivision Regulations booklet and Zoning and Assessor's maps.

6. To ensure that the public is made aware of public development and/or alterations to the Subdivision Regulations, Zoning Ordinance or Master Plan.

- a.) To advertise notices of meetings in the local newspaper.

PERFORMANCE MEASURERS

- a.) To provide an aide to assist in the application

GOALS AND OBJECTIVES - FY 2001

DEPARTMENT: PLANNING DEPARTMENT - 200

MISSION STATEMENT

To coordinate efforts directed toward the future development of the City of Salem and quality of life for its residents through preparation of grant applications, economic development efforts and public improvements.

GOALS

1. To apply for and insure the continuation of state and federal funding for planning, economic development and community development projects.
2. To undertake planning, economic development and community development projects from design to completion.
3. To increase the aesthetic appearance of the City's neighborhoods, entrance corridors and Central Business District.
4. To maintain cooperative and collaborative partnerships with businesses, institutions and non-profit agencies that will help foster community and economic development.

OBJECTIVES

1. Provide quality office space and facilitate for the daily operation of City departments located at One Salem Green and City Hall.
2. To maintain a qualified staff responsible for developing and implementing planning initiatives and for assisting constituents on available department managed programs. To provide the necessary staff tools and resources.

PERFORMANCE MEASURERS

- a.) Maintain lease payments to secure office space
 - b.) Maintain Planning's computer network and provide communication and technology services
 - a.) Subscribe to publications that are used in the planning field to keep staff updated on current planning trends, legislation and grant opportunities.
 - b.) Maintain memberships with local/regional planning organizations.
 - c.) Attend conferences, seminars and workshops that inform the staff of current planning related issues.
 - d.) Provide supplies/equipment for daily office operation.
-
- a.) Provide a tree planting and maintenance program.
 - b.) Provide a Traffic Island Beautification Program.
 - c.) Supply plantings, flower baskets, cornstalks and other beautification supplies.
 - d.) Maintain the tourist "red line".
 - a.) Maintain membership to the Salem Partnership & Destination Salem.
-
3. Provide for ongoing and seasonal beautification.
-
4. Maintain working relationships with Salem membership organizations.

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: PUBLIC PROPERTY - BOARD OF APPEALS - 220

MISSION STATEMENT

To enforce all of the City of Salem Zoning Ordinances and districts per zoning ordinance manual and maps.

OBJECTIVES

1. To ensure correct interpretation of zoning ordinances.
2. To interpret correct zoning areas on maps.
3. To Change any zoning ordinance and update same through the proper channels.

PERFORMANCE MEASURES

- a. To provide comfortable surroundings where meetings are held.
- b. To maintain control of the people assembled for meetings.
- c. to supply board members with all available information.
- d. To obtain new meeting space for
The board meetings as per the council suggestion.

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: PUBLIC SERVICES - 230

MISSION STATEMENT

To provide services to the public, manage, operate and maintain the municipal infrastructure and interface with all City Departments to improve overall team performance within budget constraints and available staffing.

GOALS

1. Phase I & II of Metering Program to complete and improve accuracy and accountability.
2. Implement infrastructure Repairs and Maintenance of water system.
3. Continue to upgrade fleet and equipment.
4. Continue Chapter 90 roadway and sidewalk program.
5. Continue to modify and improve snowplowing operations.
6. Restructure office staff and duties.

OBJECTIVES

- 1.) Increase productivity.
- 2.) Redo budget to better reflect actual Dept. operations
- 3.) Offer retirement incentive to those with over 25 years service and over Age 65.
- 4.) Computerize Vehicle Maintenance Operation

PERFORMANCE MEASURES

- a.) Conduct training seminars for water and sewer O & M.
- b.) Consolidation of items.

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: PURCHASING - 240

MISSION STATEMENT

To assist all departments of the city in the procurement of equipment, supplies, and services at the lowest cost, consistent with the quality and service rendered, while following regulations and sound business practices.

GOALS

To provide an efficient means for procurement of goods and services which avoid duplication.

OBJECTIVES

PERFORMANCE MEASURES

- | | |
|--|------------------------|
| 1. Implement program to reduce the use of paper.
a. Request that all Bid & RFP requests be sent to Purchasing via e-mail or on diskettes. | Effective July 1, 2000 |
| b. Request that duplex copying become the norm versus one sided copying. | Effective July 1, 2000 |
| c. Request that large copying projects be Out-sourced rather than use the copying machines. | Effective July 1, 2000 |
| 2. Use more Vendors contracted by the commonwealth when time constraints do not allow soliciting for bids. | Effective July 1, 2000 |
| 3. Develop Master Maintenance Agreements for:
Copiers – City Wide
Elevators – City Wide
Emergency Generators – City Wide | |

GOALS AND OBJECTIVES -- FY 2001

DEPARTMENT: SOLICITOR -- 260

MISSION STATEMENT

It is the mission of the City Solicitor to provide the highest caliber of legal services to the City of Salem, Massachusetts.

GOALS

To maintain an efficient legal department with strict supervision of outside counsel.

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: TREASURY - 270 MISSION STATEMENT

To provide for the proper receipt and cash management of city funds in accordance with Commonwealth of Massachusetts General Laws and Department of Revenue regulations.

GOALS

To improve office operating systems and internal control structure. To improve bank account reconciliation system.
To improve office efficiency and operation.

OBJECTIVES

1. Develop standardized policies and procedures.
2. Develop standard reconciliation procedures.
3. Evaluate and reorganize job.

PERFORMANCE MEASURES

- A. Policies and Procedures manual.
- B. Filing quarterly cash reports with DOR.
- C. New job descriptions issued.

GOALS AND OBJECTIVES – FY 2001

DEPARTMENT: VETERANS - 280

MISSION STATEMENT

To provide service and benefits to Veterans and their dependents.

GOAL

To provide an ever increasing amount of benefits and services to Veterans, at less cost to the taxpayer.

OBJECTIVES

1. Reduce benefits costs.
2. Expand travel Services.
3. Compensate for Federal cutbacks at V.A. Hospitals and overall services.
4. Seek alternate sources of services and care.
5. Increase community outreach for support and additional funds.

PERFORMANCE MEASURES

1. Decrease City spending by utilizing State and Federal Government Services.
2. Increase travel to V.A. Hospitals and Soldiers Home to allow for more care while reducing costs.
3. Provide greater advocacy for needy Veterans to ensure the highest level of service and response from other Veteran Services Agencies on the State and Federal levels.
4. Go beyond maximizing the services from the V.A. by expanding the use of non-government agencies to assist needy Veterans (i.e. North Shore Veterans Services, New England Shelter for Homeless Veterans, The U.S.O., the D.A.V., the V.F.W. and North Shore Elder Services).
5. Seek out private and corporate groups to assist with funds and volunteers (i.e. Fairfield Mortgage donation of \$2,500 in 1997 and \$1,380 in 1996).

Section 5

PERSONNEL & EXPENSE SUMMARY

CITY OF SALEM - FY 2001 OPERATING BUDGET- PERSONNEL & EXPENSE SUMMARY (ADOPTED)

07/29/00
5:36 am

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Assessors-Personnel Total	\$212,637.33	\$218,585.00	\$218,585.00	\$230,861.00	\$230,861.00	230,861.00
Assessors-Expenses Total	\$43,199.21	\$31,965.00	\$31,965.00	\$46,580.00	\$46,580.00	46,580.00
010 141 Department Total	\$255,836.54	\$250,550.00	\$250,550.00	\$277,441.00	\$277,441.00	277,441.00
Cemetery-Personnel Total	\$315,869.37	\$293,868.00	\$322,185.93	\$305,015.00	\$305,015.00	305,015.00
Cemetery-Expenses Total	\$126,756.01	\$98,955.00	\$150,479.86	\$99,455.00	\$99,455.00	99,455.00
020 491 Department Total	\$442,625.38	\$392,823.00	\$472,665.79	\$404,470.00	\$404,470.00	404,470.00
Shade Tree-Personnel Total	\$69,317.23	\$69,241.00	\$67,434.84	\$71,854.00	\$71,854.00	71,854.00
Shade Tree-Expenses Total	\$14,111.72	\$21,500.00	\$21,500.00	\$21,500.00	\$21,500.00	21,500.00
020 492 Department Total	\$83,428.95	\$90,741.00	\$88,934.84	\$93,354.00	\$93,354.00	93,354.00
City Council-Personnel Total	\$115,282.95	\$119,790.00	\$120,112.09	\$134,271.00	\$134,271.00	134,271.00
City Council-Expenses Total	\$23,913.04	\$15,600.00	\$23,355.41	\$18,925.00	\$18,925.00	18,925.00
030 111 Department Total	\$139,195.99	\$135,390.00	\$143,467.50	\$153,196.00	\$153,196.00	153,196.00
City Clerk-Personnel Total	\$125,498.57	\$128,611.00	\$141,652.09	\$133,700.00	\$131,845.00	131,845.00
City Clerk-Expenses Total	\$7,819.44	\$8,100.00	\$7,895.25	\$7,100.00	\$7,100.00	7,100.00
030 161 Department Total	\$133,318.01	\$136,711.00	\$149,547.34	\$140,800.00	\$138,945.00	138,945.00
Elect & Reg-Personnel Total	\$156,880.77	\$183,419.00	\$183,419.00	\$156,901.00	\$156,901.00	156,901.00
Elect & Reg-Expenses Total	\$22,461.52	\$28,144.00	\$28,144.00	\$59,775.00	\$59,775.00	59,775.00
030 162 Department Total	\$179,342.29	\$211,563.00	\$211,563.00	\$216,676.00	\$216,676.00	216,676.00
Collector-Personnel Total	\$107,517.52	\$108,937.00	\$110,937.00	\$127,802.00	\$127,089.00	127,089.00
Collector-Expenses Total	\$33,059.50	\$39,575.00	\$39,575.00	\$40,975.00	\$40,975.00	40,975.00
040 146 Department Total	\$140,577.02	\$148,512.00	\$150,512.00	\$168,777.00	\$168,064.00	168,064.00

07/29/00
5:36 am

CITY OF SALEM - FY 2001 OPERATING BUDGET- PERSONNEL & EXPENSE SUMMARY (ADOPTED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Council On Aging-Personnel Total	\$286,231.74	\$322,796.00	\$322,796.00	\$326,697.00	\$325,130.00	325,130.00
Council On Aging-Expenses Total	\$31,044.08	\$25,524.00	\$25,524.00	\$27,174.00	\$27,174.00	27,174.00
060 541 Department Total	\$317,275.82	\$348,320.00	\$348,320.00	\$353,871.00	\$352,304.00	352,304.00
Data Processing-Personnel Total	\$103,105.80	\$117,531.00	\$117,531.00	\$120,976.00	\$120,976.00	120,976.00
Data Processing-Expenses Total	\$85,210.02	\$74,508.00	\$78,508.00	\$151,824.00	\$151,824.00	151,824.00
070 155 Department Total	\$188,315.82	\$192,039.00	\$196,039.00	\$272,800.00	\$272,800.00	272,800.00
Electrical-Personnel Total	\$265,895.48	\$269,166.00	\$269,166.00	\$285,035.00	\$282,035.00	282,035.00
Electrical-Expenses Total	\$569,806.65	\$603,400.00	\$603,400.00	\$613,400.00	\$613,400.00	613,400.00
080 245 Department Total	\$835,702.13	\$872,566.00	\$872,566.00	\$898,435.00	\$895,435.00	895,435.00
Finance-Personnel Total	\$187,648.26	\$198,410.00	\$198,410.00	\$225,706.00	\$225,706.00	225,706.00
Finance-Expenses Total	\$3,494.91	\$6,800.00	\$6,800.00	\$8,300.00	\$8,300.00	8,300.00
090 135 Department Total	\$191,143.17	\$205,210.00	\$205,210.00	\$234,006.00	\$234,006.00	234,006.00
Fire-Personnel Total	\$5,985,145.37	\$5,372,608.00	\$5,450,798.61	\$5,528,474.00	\$5,528,474.00	5,528,474.00
Fire-Expenses Total	\$371,723.12	\$448,717.00	\$699,712.00	\$467,491.00	\$467,491.00	467,491.00
100 220 Department Total	\$6,356,868.49	\$5,821,325.00	\$6,150,510.61	\$5,995,965.00	\$5,995,965.00	5,995,965.00
Harbormaster-Personnel Total	\$87,201.02	\$105,535.00	\$105,535.00	\$105,311.00	\$105,311.00	105,311.00
Harbormaster-Expenses Total	\$89,487.37	\$37,200.00	\$37,200.00	\$41,482.00	\$41,482.00	41,482.00
110 295 Department Total	\$176,688.39	\$142,735.00	\$142,735.00	\$146,793.00	\$146,793.00	146,793.00
Health-Personnel Total	\$371,248.09	\$344,061.00	\$344,061.00	\$354,033.00	\$354,033.00	354,033.00
Health-Expenses Total	\$27,102.00	\$19,100.00	\$25,975.35	\$20,023.00	\$20,023.00	20,023.00

CITY OF SALEM - FY 2001 OPERATING BUDGET-PERSONNEL & EXPENSE SUMMARY (ADOPTED)

07/29/00
5:36 am

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
120 510 Department Total	\$398,350.09	\$363,161.00	\$370,036.35	\$374,056.00	\$374,056.00	374,056.00
Human Resources-Personnel Total	\$150,608.97	\$165,546.00	\$163,597.25	\$168,998.00	\$168,998.00	168,998.00
Human Resources-Expenses Total	\$76,613.56	\$76,900.00	\$76,900.00	\$74,300.00	\$74,300.00	74,300.00
130 152 Department Total	\$227,222.53	\$242,446.00	\$240,497.25	\$243,298.00	\$243,298.00	243,298.00
Opportunity Program-Psnl Total	\$59,518.40	\$60,000.00	\$61,948.75	\$61,800.00	\$60,000.00	60,000.00
130 542 Department Total	\$59,518.40	\$60,000.00	\$61,948.75	\$61,800.00	\$60,000.00	60,000.00
Workmens' Comp-Personnel Total	\$409,281.51	\$350,000.00	\$350,000.00	\$360,500.00	\$360,500.00	360,500.00
130 912 Department Total	\$409,281.51	\$350,000.00	\$350,000.00	\$360,500.00	\$360,500.00	360,500.00
Unemployment Comp-Personnel Total	\$98,969.11	\$100,000.00	\$100,000.00	\$103,000.00	\$100,000.00	100,000.00
130 913 Department Total	\$98,969.11	\$100,000.00	\$100,000.00	\$103,000.00	\$100,000.00	100,000.00
Group Insurance-Personnel Total	\$4,250,000.00	\$4,700,000.00	\$4,700,000.00	\$4,852,000.00	\$4,852,000.00	4,852,000.00
130 914 Department Total	\$4,250,000.00	\$4,700,000.00	\$4,700,000.00	\$4,852,000.00	\$4,852,000.00	4,852,000.00
Library-Personnel Total	\$646,476.40	\$685,413.00	\$685,413.00	\$712,724.00	\$712,724.00	712,724.00
Library-Expenses Total	\$252,273.16	\$209,676.00	\$209,676.00	\$235,330.00	\$233,155.00	233,155.00
140 610 Department Total	\$898,749.56	\$895,089.00	\$895,089.00	\$948,054.00	\$945,879.00	945,879.00
Licensing-Personnel Total	\$39,154.36	\$37,705.00	\$37,705.00	\$38,667.00	\$38,667.00	38,667.00
Licensing-Expenses Total	\$1,573.50	\$1,950.00	\$1,950.00	\$2,150.00	\$2,150.00	2,150.00
150 165 Department Total	\$40,727.86	\$39,655.00	\$39,655.00	\$40,817.00	\$40,817.00	40,817.00
Mayor-Personnel Total	\$245,094.59	\$268,258.00	\$268,258.00	\$274,231.00	\$274,231.00	274,231.00
Mayor-Expenses Total	\$551,337.71	\$96,550.00	\$154,550.00	\$111,250.00	\$111,250.00	111,250.00
160 121 Department Total	\$796,432.30	\$364,808.00	\$422,808.00	\$385,481.00	\$385,481.00	385,481.00

07/29/00

5:36 am

CITY OF SALEM - FY 2001 OPERATING BUDGET- PERSONNEL & EXPENSE SUMMARY (ADOPTED)

Expenditures FY 1999		Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Park & Rec-Personnel	Total	\$843,758.53	\$921,863.00	\$935,165.00	\$935,165.00	935,165.00
Park & Rec-Expenses	Total	\$449,084.15	\$234,000.00	\$266,525.00	\$239,025.00	239,025.00
170 650	Department Total	\$1,292,842.68	\$1,155,863.00	\$1,201,690.00	\$1,174,190.00	1,174,190.00
Golf Course-Personnel	Total	\$201,213.19	\$191,881.00	\$196,348.00	\$196,348.00	196,348.00
Golf Course-Expenses	Total	\$135,496.65	\$94,450.00	\$98,700.00	\$98,700.00	98,700.00
170 651	Department Total	\$336,709.84	\$286,331.00	\$295,048.00	\$295,048.00	295,048.00
Witch House-Personnel	Total	\$57,528.57	\$91,376.00	\$79,241.00	\$79,241.00	79,241.00
Witch House-Expenses	Total	\$38,807.78	\$8,178.00	\$23,300.00	\$17,300.00	17,300.00
170 652	Department Total	\$96,336.35	\$99,554.00	\$102,541.00	\$96,541.00	96,541.00
Winter Island-Personnel	Total	\$126,405.39	\$137,228.00	\$114,650.00	\$119,650.00	104,650.00
Winter Island-Expenses	Total	\$39,954.99	\$38,175.00	\$53,163.00	\$42,337.00	42,337.00
170 699	Department Total	\$166,360.38	\$175,403.00	\$167,813.00	\$161,987.00	146,987.00
Parking Department-Personnel	Total	\$244,622.83	\$297,787.00	\$424,380.00	\$422,077.00	422,077.00
Parking Department-Expenses	Total	\$168,474.23	\$190,679.00	\$146,500.00	\$129,500.00	129,500.00
180 481	Department Total	\$413,097.06	\$488,466.00	\$570,880.00	\$551,577.00	551,577.00
Parking Clerk-Personnel	Total	\$82,927.78	\$79,475.00	\$82,318.00	\$82,318.00	82,318.00
Parking Clerk-Expenses	Total	\$15,719.42	\$18,025.00	\$16,525.00	\$16,525.00	16,525.00
190 299	Department Total	\$98,647.20	\$97,500.00	\$98,843.00	\$98,843.00	98,843.00
Conservation Comm-Personnel	Total	\$8,625.36	\$8,972.00	\$27,795.00	\$27,795.00	27,795.00
Conservation Comm-Expenses	Total	\$5,286.43	\$400.00	\$425.00	\$425.00	425.00
200 171	Department Total	\$13,911.79	\$9,372.00	\$28,220.00	\$28,220.00	28,220.00

CITY OF SALEM - FY 2001 OPERATING BUDGET- PERSONNEL & EXPENSE SUMMARY (ADOPTED)

07/29/00
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	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Planning Board-Personnel Total	\$8,593.00	\$9,180.00	\$9,180.00	\$28,982.00	\$28,982.00	28,982.00
Planning Board-Expenses Total	\$32,795.43	\$34,640.00	\$34,640.00	\$34,640.00	\$34,640.00	34,640.00
200 175 Department Total	\$41,388.43	\$43,820.00	\$43,820.00	\$63,622.00	\$63,622.00	63,622.00
Planning-Personnel Total	\$116,880.69	\$155,185.00	\$155,185.00	\$195,791.00	\$195,791.00	195,791.00
Planning-Expenses Total	\$285,011.36	\$231,275.00	\$252,184.92	\$341,049.00	\$341,049.00	341,049.00
200 182 Department Total	\$401,892.05	\$386,460.00	\$407,369.92	\$536,840.00	\$536,840.00	536,840.00
Market & Tour-Expenses Total	\$26,473.38	\$28,900.00	\$28,900.00	\$29,767.00	\$29,767.00	29,767.00
200 199 Department Total	\$26,473.38	\$28,900.00	\$28,900.00	\$29,767.00	\$29,767.00	29,767.00
Historical Comm-Personnel Total	\$5,899.90	\$6,510.00	\$6,510.00	\$6,754.00	\$6,754.00	6,754.00
Historical Comm-Expenses Total	\$1,389.40	\$1,609.00	\$1,609.00	\$1,609.00	\$1,609.00	1,609.00
200 691 Department Total	\$7,289.30	\$8,119.00	\$8,119.00	\$8,363.00	\$8,363.00	8,363.00
Police-Personnel Total	\$5,668,775.37	\$5,632,955.00	\$5,736,148.00	\$6,234,792.00	\$6,109,192.00	6,109,192.00
Police-Expenses Total	\$484,121.87	\$453,112.00	\$476,307.00	\$512,010.00	\$497,210.00	497,210.00
210 210 Department Total	\$6,152,897.24	\$6,086,067.00	\$6,212,455.00	\$6,746,802.00	\$6,606,402.00	6,606,402.00
Board of Appeals-Personnel Total	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	3,000.00
Board of Appeals-Expenses Total	\$2,065.68	\$1,150.00	\$1,150.00	\$1,275.00	\$1,275.00	1,275.00
220 176 Department Total	\$5,065.68	\$4,150.00	\$4,150.00	\$4,275.00	\$4,275.00	4,275.00
Pub Prop/Bldg Maint-Personnel Total	\$65,485.00	\$100,162.00	\$113,496.72	\$95,384.00	\$95,384.00	95,384.00
Pub Prop/Bldg Maint-Expense Total	\$374,778.11	\$285,150.00	\$372,922.09	\$265,150.00	\$265,150.00	265,150.00
220 192 Department Total	\$440,263.11	\$385,312.00	\$486,418.81	\$360,534.00	\$360,534.00	360,534.00
Pub Prop/Inspections-Personnel Total	\$246,503.22	\$271,177.00	\$269,643.11	\$289,605.00	\$289,605.00	289,605.00
220 241 Department Total	\$246,503.22	\$271,177.00	\$269,643.11	\$289,605.00	\$289,605.00	289,605.00

CITY OF SALEM - FY 2001 OPERATING BUDGET- PERSONNEL & EXPENSE SUMMARY (ADOPTED)

07/29/00
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	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Public Serv/Engineering-Psn Total	\$930,508.65	\$883,483.00	\$883,483.00	\$934,595.00	\$907,325.00	907,325.00
Public Serv/Engineering-Exp Total	\$2,531,476.13	\$2,651,153.00	\$2,691,153.00	\$2,691,153.00	\$2,388,153.00	2,388,153.00
230 411 Department Total	\$3,461,984.78	\$3,534,636.00	\$3,574,636.00	\$3,625,748.00	\$3,295,478.00	3,295,478.00
Snow & Ice-Personnel Total	\$35,872.57	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	50,000.00
Snow & Ice-Expenses Total	\$306,037.77	\$333,631.00	\$333,631.00	\$345,131.00	\$333,631.00	333,631.00
230 423 Department Total	\$341,910.34	\$383,631.00	\$383,631.00	\$395,131.00	\$383,631.00	383,631.00
Purchasing-Personnel Total	\$128,338.32	\$109,485.00	\$109,485.00	\$117,239.00	\$110,076.00	110,076.00
Purchasing-Expenses Total	\$24,490.73	\$32,300.00	\$32,300.00	\$49,400.00	\$49,400.00	49,400.00
240 138 Department Total	\$152,829.05	\$141,785.00	\$141,785.00	\$166,639.00	\$159,476.00	159,476.00
Admin/Supp- Schl Comm-Psnl Total	\$22,606,370.00	\$13,846.00	\$13,846.00	\$26,629,128.00	\$13,846.00	13,846.00
Admin/Supp- Schl Comm-Exp Total	\$7,993,677.00	\$10,400.00	\$10,400.00	\$9,570,872.00	\$8,400.00	8,400.00
Admin/Supp-Off Of Super-Psn Total	\$0.00	\$149,053.00	\$149,053.00	\$0.00	\$163,053.00	163,053.00
Admin/Supp-Off Of Super-Exp Total	\$0.00	\$10,500.00	\$9,500.00	\$0.00	\$8,500.00	8,500.00
Admin/Supp-Asst Super-Psnl Total	\$0.00	\$88,908.00	\$88,908.00	\$0.00	\$86,158.00	86,158.00
Admin/Supp-Asst Super-Exp Total	\$0.00	\$500.00	\$500.00	\$0.00	\$500.00	500.00
Admin & Support/Health Serv Total	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
250 003 Department Total	\$30,600,047.00	\$273,207.00	\$272,207.00	\$36,200,000.00	\$280,457.00	280,457.00
Crossing Guards-Oth-Exp-Psn Total	\$0.00	\$125,000.00	\$125,000.00	\$0.00	\$125,000.00	125,000.00
Crossing Guards-Oth-Exp-Exp Total	\$0.00	\$800.00	\$800.00	\$0.00	\$800.00	800.00
250 012 Department Total	\$0.00	\$125,800.00	\$125,800.00	\$0.00	\$125,800.00	125,800.00
Technology-Tech-Psnl Total	\$0.00	\$141,200.00	\$141,200.00	\$0.00	\$170,300.00	170,300.00
Technology-Library-Exp Total	\$0.00	\$443,335.00	\$434,735.00	\$0.00	\$608,599.00	608,599.00
Technology/Bates/Tech Total	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	50,000.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET- PERSONNEL & EXPENSE SUMMARY (ADOPTED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Technology-Library-Exp Total	\$0.00	\$21,050.00	\$12,465.00	\$0.00	\$8,774.00	8,774.00
Technology-Tech-Psnl Total	\$0.00	\$56,386.00	\$56,386.00	\$0.00	\$56,386.00	56,386.00
Technology-Library-Exp Total	\$0.00	\$6,300.00	\$6,400.00	\$0.00	\$8,700.00	8,700.00
Technology-Tech-Psnl Total	\$0.00	\$51,085.00	\$51,085.00	\$0.00	\$51,085.00	51,085.00
Technology-Library-Exp Total	\$0.00	\$25,500.00	\$36,636.00	\$0.00	\$28,000.00	28,000.00
Technology/HS/Guidance Total	\$0.00	\$0.00	\$0.00	\$0.00	\$49,055.00	49,055.00
Technology-Guidance-Exp Total	\$0.00	\$480.00	\$330.00	\$0.00	\$1,795.00	1,795.00
Technology-Tech-Psnl Total	\$0.00	\$18,909.00	\$18,909.00	\$0.00	\$18,909.00	18,909.00
Technology-Central Serv-Exp Total	\$0.00	\$12,850.00	\$9,070.00	\$0.00	\$24,300.00	24,300.00
250 017 Department Total	\$0.00	\$777,095.00	\$767,216.00	\$0.00	\$1,075,903.00	1,075,903.00
General Op-Central Serv-Exp Total	\$0.00	\$62,500.00	\$59,432.00	\$0.00	\$62,250.00	62,250.00
General Op-Bus Off-Psnl Total	\$0.00	\$245,669.00	\$245,669.00	\$0.00	\$254,898.00	254,898.00
General Op-Central Serv-Exp Total	\$0.00	\$102,100.00	\$153,074.00	\$0.00	\$102,900.00	102,900.00
250 025 Department Total	\$0.00	\$410,269.00	\$458,175.00	\$0.00	\$420,048.00	420,048.00
Insurance-Insurance-Exp Total	\$0.00	\$170,000.00	\$167,226.00	\$0.00	\$173,500.00	173,500.00
250 039 Department Total	\$0.00	\$170,000.00	\$167,226.00	\$0.00	\$173,500.00	173,500.00
Occ Ed-High Schl-Psnl Total	\$0.00	\$258,063.00	\$258,063.00	\$0.00	\$250,758.00	250,758.00
Occ Ed-High Schl-Exp Total	\$0.00	\$12,000.00	\$12,000.00	\$0.00	\$13,050.00	13,050.00
Occ Ed-Teach/Und-Psnl Total	\$0.00	\$1,000.00	\$1,000.00	\$0.00	\$0.00	0.00
250 042 Department Total	\$0.00	\$271,063.00	\$271,063.00	\$0.00	\$263,808.00	263,808.00
Guidance-Guidance-Psnl Total	\$0.00	\$298,376.00	\$298,376.00	\$0.00	\$302,137.00	302,137.00
Guidance-Guidance-Exp Total	\$0.00	\$4,000.00	\$1,000.00	\$0.00	\$0.00	0.00
Guidance-Guidance-Psnl Total	\$0.00	\$511,880.00	\$511,880.00	\$0.00	\$508,370.00	508,370.00
Guidance-Guidance-Exp Total	\$0.00	\$13,815.00	\$13,715.00	\$0.00	\$13,280.00	13,280.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET- PERSONNEL & EXPENSE SUMMARY (ADOPTED)

		Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
250	044	Department Total	\$828,071.00	\$824,971.00	\$0.00	\$823,787.00	\$823,787.00
		Ath/St Activ-Stud Activ-Psnl Total	\$0.00	\$0.00	\$0.00	\$0.00	0.00
		Athl/St Activ-Stud Activ-Ex Total	\$0.00	\$2,000.00	\$3,000.00	\$1,500.00	1,500.00
		Athl/St Activ-Stud Activ-Ps Total	\$0.00	\$25,950.00	\$24,550.00	\$33,900.00	33,900.00
		Athl/St Activ-Stud Activ-Ex Total	\$0.00	\$2,250.00	\$3,650.00	\$2,250.00	2,250.00
		Athl/St Activ-Athl-Psnl Total	\$0.00	\$207,066.00	\$198,366.00	\$202,396.00	202,396.00
		Athl/St Activ-Athl-Exp Total	\$0.00	\$69,297.00	\$76,297.00	\$80,705.00	80,705.00
		Athl/St Activ-Stud Activ-Ps Total	\$0.00	\$49,815.00	\$49,815.00	\$55,791.00	55,791.00
		Athl/Student Act/HS/Music Total	\$0.00	\$31,055.00	\$32,755.00	\$36,415.00	36,415.00
250	045	Department Total	\$387,433.00	\$388,433.00	\$0.00	\$412,957.00	412,957.00
		MediaLibrary-Psnl Total	\$0.00	\$211,004.00	\$211,004.00	\$167,239.00	167,239.00
		MediaLibrary-Exp Total	\$0.00	\$28,474.00	\$29,074.00	\$23,188.00	23,188.00
		MediaLibrary-Psnl Total	\$0.00	\$46,823.00	\$31,823.00	\$70,778.00	70,778.00
		MediaLibrary-Exp Total	\$0.00	\$18,084.00	\$16,884.00	\$20,560.00	20,560.00
		MediaLibrary-Psnl Total	\$0.00	\$49,053.00	\$49,053.00	\$72,826.00	72,826.00
		MediaLibrary-Exp Total	\$0.00	\$16,273.00	\$16,573.00	\$23,500.00	23,500.00
250	046	Department Total	\$369,711.00	\$354,411.00	\$0.00	\$378,091.00	378,091.00
		Personnel- Personnel-Psnl Total	\$0.00	\$111,507.00	\$111,507.00	\$120,238.00	120,238.00
		Personnel- Personnel-Exp Total	\$0.00	\$2,450.00	\$2,650.00	\$2,450.00	2,450.00
250	048	Department Total	\$0.00	\$113,957.00	\$114,157.00	\$122,688.00	122,688.00
		Health- Attendance-Psnl Total	\$0.00	\$44,544.00	\$44,544.00	\$44,544.00	44,544.00
		Health- Attendance-Exp Total	\$0.00	\$50.00	\$50.00	\$50.00	50.00
		Health- Hlth Serv-Psnl Total	\$0.00	\$397,320.00	\$397,320.00	\$401,695.00	401,695.00
		Health- Hlth Serv-Exp Total	\$0.00	\$18,754.00	\$18,754.00	\$21,678.00	21,678.00

CITY OF SALEM - FY 2001 OPERATING BUDGET- PERSONNEL & EXPENSE SUMMARY (ADOPTED)

07/29/00
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	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
250 049 Department Total	\$0.00	\$460,668.00	\$460,668.00	\$0.00	\$467,967.00	467,967.00
Other Fixed Chgs- Op/Maint- Total	\$0.00	\$192,400.00	\$192,400.00	\$0.00	\$206,567.00	206,567.00
250 050 Department Total	\$0.00	\$192,400.00	\$192,400.00	\$0.00	\$206,567.00	206,567.00
Operations/Maint- Op/Maint- Total	\$0.00	\$1,314,419.00	\$1,314,419.00	\$0.00	\$1,402,941.00	1,402,941.00
Operations/Maint- Op/Maint- Total	\$0.00	\$1,839,090.00	\$1,688,384.00	\$0.00	\$1,859,105.00	1,859,105.00
Operations/Maint- Civic Act Total	\$0.00	\$2,700.00	\$2,700.00	\$0.00	\$2,700.00	2,700.00
Operations/Maint- Civic Act Total	\$0.00	\$6,300.00	\$6,300.00	\$0.00	\$6,300.00	6,300.00
250 053 Department Total	\$0.00	\$3,162,509.00	\$3,011,803.00	\$0.00	\$3,271,046.00	3,271,046.00
Regular Day- Teach/Und-Psnl Total	\$0.00	\$1,351,448.00	\$1,095,448.00	\$0.00	\$929,821.00	929,821.00
Regular Day- Teach/Und-Exp Total	\$0.00	\$129,200.00	\$463,975.00	\$0.00	\$131,440.00	131,440.00
Regular Day- Trans-Psnl Total	\$0.00	\$22,617.00	\$22,617.00	\$0.00	\$24,717.00	24,717.00
Regular Day/Dist Wide/Music Total	\$0.00	\$433,540.00	\$384,540.00	\$0.00	\$437,540.00	437,540.00
Regular Day- Elem Ed-Psnl Total	\$0.00	\$705,047.00	\$705,047.00	\$0.00	\$690,979.00	690,979.00
Regular Day- Elem Ed-Exp Total	\$0.00	\$31,000.00	\$39,730.00	\$0.00	\$33,500.00	33,500.00
Regular Day- Principals-Psn Total	\$0.00	\$22,427.00	\$22,427.00	\$0.00	\$22,427.00	22,427.00
Regular Day- Principals-Exp Total	\$0.00	\$15,810.00	\$10,220.00	\$0.00	\$16,950.00	16,950.00
Regular Day- Elem Ed-Psnl Total	\$0.00	\$924,169.00	\$924,169.00	\$0.00	\$929,431.00	929,431.00
Regular Day- Elem Ed-Exp Total	\$0.00	\$38,580.00	\$39,100.00	\$0.00	\$39,228.00	39,228.00
Regular Day- Principals-Psn Total	\$0.00	\$31,037.00	\$31,037.00	\$0.00	\$31,677.00	31,677.00
Regular Day- Principals-Exp Total	\$0.00	\$27,150.00	\$27,300.00	\$0.00	\$27,150.00	27,150.00
Regular Day- Elem Ed-Psnl Total	\$0.00	\$347,493.00	\$347,493.00	\$0.00	\$372,238.00	372,238.00
Regular Day- Elem Ed-Exp Total	\$0.00	\$6,650.00	\$8,570.00	\$0.00	\$9,400.00	9,400.00
Regular Day- Principals-Psn Total	\$0.00	\$22,855.00	\$22,855.00	\$0.00	\$22,905.00	22,905.00
Regular Day- Principals-Exp Total	\$0.00	\$10,398.00	\$9,578.00	\$0.00	\$11,698.00	11,698.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET- PERSONNEL & EXPENSE SUMMARY (ADOPTED)

Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Regular Day- Elem Ed-Psnl Total	\$0.00	\$285,647.00	\$0.00	\$327,354.00	327,354.00
Regular Day- Elem Ed-Exp Total	\$0.00	\$21,140.00	\$0.00	\$20,900.00	20,900.00
Regular Day- Principals-Psn Total	\$0.00	\$45,669.00	\$0.00	\$45,133.00	45,133.00
Regular Day- Teach/Und-Exp Total	\$0.00	\$24,912.00	\$0.00	\$25,976.00	25,976.00
Regular Day- Elem Ed-Psnl Total	\$0.00	\$936,278.00	\$0.00	\$922,874.00	922,874.00
Regular Day- Elem Ed-Exp Total	\$0.00	\$36,340.00	\$0.00	\$39,696.00	39,696.00
Regular Day- Principals-Psn Total	\$0.00	\$21,899.00	\$0.00	\$22,377.00	22,377.00
Regular Day- Principals-Exp Total	\$0.00	\$9,500.00	\$0.00	\$10,750.00	10,750.00
Regular Day- Elem Ed-Psnl Total	\$0.00	\$1,132,357.00	\$0.00	\$1,160,802.00	1,160,802.00
Regular Day- Elem Ed-Exp Total	\$0.00	\$27,900.00	\$0.00	\$34,228.00	34,228.00
Regular Day- Principals-Psn Total	\$0.00	\$29,285.00	\$0.00	\$29,285.00	29,285.00
Regular Day- Teach/Und-Exp Total	\$0.00	\$25,400.00	\$0.00	\$27,930.00	27,930.00
Regular Day- Elem Ed-Psnl Total	\$0.00	\$1,296,998.00	\$0.00	\$1,292,675.00	1,292,675.00
Regular Day- Elem Ed-Exp Total	\$0.00	\$53,000.00	\$0.00	\$46,750.00	46,750.00
Regular Day- Principals-Psn Total	\$0.00	\$23,054.00	\$0.00	\$23,154.00	23,154.00
Regular Day- Hlth Serv-Psnl Total	\$0.00	\$28,015.00	\$0.00	\$29,700.00	29,700.00
Regular Day- Middle Schl-Ps Total	\$0.00	\$3,254,264.00	\$0.00	\$3,505,738.00	3,505,738.00
Regular Day- Middle Schl-Ex Total	\$0.00	\$99,374.00	\$0.00	\$92,015.00	92,015.00
Regular Day- Principals-Psn Total	\$0.00	\$68,344.00	\$0.00	\$68,644.00	68,644.00
Regular Day- Principals-Exp Total	\$0.00	\$47,300.00	\$0.00	\$51,400.00	51,400.00
Regular Day- Personnel Total	\$0.00	\$19,400.00	\$0.00	\$19,400.00	19,400.00
Regular Day- Library-Exp Total	\$0.00	\$400.00	\$0.00	\$0.00	0.00
Regular Day- High Schl-Psnl Total	\$0.00	\$3,621,606.00	\$0.00	\$3,791,035.00	3,791,035.00
Regular Day- Teach/Und-Exp Total	\$0.00	\$247,112.00	\$0.00	\$266,868.00	266,868.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET- PERSONNEL & EXPENSE SUMMARY (ADOPTED)

Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Regular Day- Pre Schl-Psnl Total	\$0.00	\$20,904.00	\$0.00	\$261,904.00	261,904.00
Regular Day- Principals-Exp Total	\$0.00	\$18,756.00	\$0.00	\$18,564.00	18,564.00
Regular Day-Centr Off-Trans Total	\$0.00	\$0.00	\$0.00	\$0.00	0.00
250 057 Department Total	\$0.00	\$15,514,275.00	\$15,536,974.00	\$15,866,253.00	15,866,253.00
SPED- Pre Schl-Psnl Total	\$0.00	\$278,900.00	\$0.00	\$198,767.00	198,767.00
SPED- Bus Off-Exp Total	\$0.00	\$450.00	\$0.00	\$450.00	450.00
SPED- Supervision-Psnl Total	\$0.00	\$155,696.00	\$155,696.00	\$157,696.00	157,696.00
SPED- Principals-Exp Total	\$0.00	\$40,700.00	\$10,400.00	\$40,700.00	40,700.00
SPED- Teach/Und-Psnl Total	\$0.00	\$214,099.00	\$194,099.00	\$166,347.00	166,347.00
SPED- Teach/Und-Exp Total	\$0.00	\$3,927,000.00	\$4,284,254.00	\$4,245,000.00	4,245,000.00
SPED- Psych Serv-Psnl Total	\$0.00	\$202,652.00	\$202,652.00	\$210,765.00	210,765.00
SPED- Psych Serv-Exp Total	\$0.00	\$5,500.00	\$5,500.00	\$5,500.00	5,500.00
SPED- Trans-Psnl Total	\$0.00	\$588,776.00	\$562,776.00	\$613,675.00	613,675.00
SPED- Trans-Exp Total	\$0.00	\$176,650.00	\$326,150.00	\$257,750.00	257,750.00
SPED- Elem Ed-Psnl Total	\$0.00	\$334,911.00	\$334,911.00	\$390,917.00	390,917.00
SPED- Middle Schl-Exp Total	\$0.00	\$1,200.00	\$1,145.00	\$1,200.00	1,200.00
SPED- Elem Ed-Psnl Total	\$0.00	\$260,431.00	\$260,431.00	\$276,591.00	276,591.00
SPED- Elem Ed-Exp Total	\$0.00	\$600.00	\$600.00	\$600.00	600.00
SPED- Elem Ed-Psnl Total	\$0.00	\$106,949.00	\$106,949.00	\$127,640.00	127,640.00
SPED- Elem Ed-Exp Total	\$0.00	\$800.00	\$800.00	\$800.00	800.00
SPED- Elem Ed-Psnl Total	\$0.00	\$47,905.00	\$47,905.00	\$70,608.00	70,608.00
SPED- Elem Ed-Exp Total	\$0.00	\$200.00	\$200.00	\$400.00	400.00
SPED- Elem Ed-Psnl Total	\$0.00	\$216,757.00	\$216,757.00	\$254,557.00	254,557.00
SPED- Elem Ed-Exp Total	\$0.00	\$800.00	\$800.00	\$800.00	800.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET- PERSONNEL & EXPENSE SUMMARY (ADOPTED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
SPED- Elem Ed-Psnl Total	\$0.00	\$173,479.00	\$173,479.00	\$0.00	\$246,132.00	246,132.00
SPED- Elem Ed-Exp Total	\$0.00	\$600.00	\$600.00	\$0.00	\$800.00	800.00
SPED- Elem Ed-Psnl Total	\$0.00	\$119,216.00	\$119,216.00	\$0.00	\$136,284.00	136,284.00
SPED- Elem Ed-Exp Total	\$0.00	\$600.00	\$600.00	\$0.00	\$600.00	600.00
SPED- Middle Schl-Psnl Total	\$0.00	\$622,557.00	\$622,557.00	\$0.00	\$709,904.00	709,904.00
SPED- Middle Schl-Exp Total	\$0.00	\$2,600.00	\$2,600.00	\$0.00	\$2,600.00	2,600.00
SPED-High Schl-Psnl Total	\$0.00	\$432,005.00	\$432,005.00	\$0.00	\$451,859.00	451,859.00
SPED- High Schl-Exp Total	\$0.00	\$1,380.00	\$1,380.00	\$0.00	\$2,200.00	2,200.00
SPED- Pre Schl-Psnl Total	\$0.00	\$95,309.00	\$95,309.00	\$0.00	\$129,252.00	129,252.00
SPED-Supervision-Exp Total	\$0.00	\$11,500.00	\$20,100.00	\$0.00	\$18,000.00	18,000.00
250 064 Department Total	\$0.00	\$8,020,642.00	\$8,459,221.00	\$0.00	\$8,718,394.00	8,718,394.00
Bilingual- Pre Schl-Psnl Total	\$0.00	\$2,071,903.00	\$1,919,903.00	\$0.00	\$2,213,802.00	2,213,802.00
Bilingual- Prof Dev-Exp Total	\$0.00	\$14,390.00	\$8,990.00	\$0.00	\$12,490.00	12,490.00
250 070 Department Total	\$0.00	\$2,086,293.00	\$1,928,893.00	\$0.00	\$2,226,292.00	2,226,292.00
Reserve Fund- Contingency-Ps Total	\$0.00	\$425,900.00	\$275,900.00	\$0.00	\$940,000.00	940,000.00
250 093 Department Total	\$0.00	\$425,900.00	\$275,900.00	\$0.00	\$940,000.00	940,000.00
Prof Dev- Central Serv-Exp Total	\$0.00	\$3,200.00	\$3,200.00	\$0.00	\$1,500.00	1,500.00
Prof Dev- Teach/Und-Psnl Total	\$0.00	\$13,546.00	\$13,546.00	\$0.00	\$0.00	0.00
Prof Dev- Op/Maint-Exp Total	\$0.00	\$2,250.00	\$2,250.00	\$0.00	\$2,250.00	2,250.00
Prof Dev- Prof Dev-Psnl Total	\$0.00	\$169,926.00	\$150,331.00	\$0.00	\$122,084.00	122,084.00
Prof Dev- Principals-Exp Total	\$0.00	\$61,600.00	\$61,250.00	\$0.00	\$79,450.00	79,450.00
Prof Dev- Prof Dev-Psnl Total	\$0.00	\$1,900.00	\$1,900.00	\$0.00	\$3,000.00	3,000.00
Prof Dev- Prof Dev-Exp Total	\$0.00	\$6,100.00	\$5,515.00	\$0.00	\$7,100.00	7,100.00
Prof Dev- Prof Dev-Psnl Total	\$0.00	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00	3,000.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET- PERSONNEL & EXPENSE SUMMARY (ADOPTED)

	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Prof Dev- Prof Dev-Exp Total	\$0.00	\$8,815.00	\$9,400.00	\$0.00	\$12,440.00	12,440.00
Prof Dev/Carlton/Prof Dev Total	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	2,000.00
Prof Dev- Principals-Exp Total	\$0.00	\$4,725.00	\$4,320.00	\$0.00	\$9,025.00	9,025.00
Prof Dev- Prof Dev-Psnl Total	\$0.00	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00	2,000.00
Prof Dev- Prof Dev-Exp Total	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$8,600.00	8,600.00
Prof Dev- Prof Dev-Psnl Total	\$0.00	\$500.00	\$500.00	\$0.00	\$4,000.00	4,000.00
Prof Dev- Prof Dev-Exp Total	\$0.00	\$18,825.00	\$18,825.00	\$0.00	\$26,268.00	26,268.00
Prof Dev- Prof Dev-Psnl Total	\$0.00	\$2,000.00	\$2,200.00	\$0.00	\$4,000.00	4,000.00
Prof Dev- Principals-Exp Total	\$0.00	\$12,375.00	\$12,510.00	\$0.00	\$17,300.00	17,300.00
Prof Dev- Prof Dev-Psnl Total	\$0.00	\$6,500.00	\$6,500.00	\$0.00	\$13,325.00	13,325.00
Prof Dev- Prof Dev-Exp Total	\$0.00	\$17,900.00	\$17,565.00	\$0.00	\$19,500.00	19,500.00
Prof Dev- Prof Dev-Psnl Total	\$0.00	\$3,225.00	\$3,225.00	\$0.00	\$11,050.00	11,050.00
Prof Dev- Prof Dev-Exp Total	\$0.00	\$21,400.00	\$22,275.00	\$0.00	\$25,500.00	25,500.00
Prof Dev- Prof Dev-Psnl Total	\$0.00	\$300.00	\$300.00	\$0.00	\$300.00	300.00
Prof Dev- Personnel-Exp Total	\$0.00	\$45,620.00	\$44,870.00	\$0.00	\$52,750.00	52,750.00
250 099 Department Total	\$0.00	\$410,707.00	\$390,482.00	\$0.00	\$426,442.00	426,442.00
Solicitor-Personnel Total	\$96,103.88	\$103,793.00	\$103,793.00	\$107,630.00	\$107,630.00	107,630.00
Solicitor-Expenses Total	\$236,975.98	\$158,000.00	\$231,640.50	\$165,854.00	\$165,854.00	165,854.00
260 151 Department Total	\$333,079.86	\$261,793.00	\$335,433.50	\$273,484.00	\$273,484.00	273,484.00
Treasurer-Personnel Total	\$83,658.92	\$99,329.00	\$106,829.00	\$157,367.00	\$157,367.00	157,367.00
Treasurer-Expenses Total	\$82,575.02	\$78,000.00	\$78,000.00	\$81,000.00	\$81,000.00	81,000.00
270 145 Department Total	\$166,233.94	\$177,329.00	\$184,829.00	\$238,367.00	\$238,367.00	238,367.00
Debt Service-Expenses Total	\$4,920,533.75	\$4,982,893.00	\$4,982,893.00	\$5,248,685.00	\$5,248,685.00	5,248,685.00

CITY OF SALEM - FY 2001 OPERATING BUDGET- PERSONNEL & EXPENSE SUMMARY (ADOPTED)

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	Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
270 710 Department Total	\$4,920,533.75	\$4,982,893.00	\$4,982,893.00	\$5,248,685.00	\$5,248,685.00	5,248,685.00
Short Term Debt Int-Expense Total						
270 752 Department Total	\$35,509.70	\$375,000.00	\$375,000.00	\$646,475.00	\$646,475.00	646,475.00
NSRS-Expenses Total						
270 820 Department Total	\$1,516,337.00	\$1,487,301.00	\$1,487,301.00	\$1,517,875.00	\$1,517,875.00	1,517,875.00
State & County-Expenses Total						
270 830 Department Total	\$2,005,992.81	\$1,810,588.00	\$1,810,588.00	\$2,048,667.00	\$2,048,667.00	2,048,667.00
Contrib Retirement - Personnel Total						
270 910 Department Total	\$3,363,000.00	\$3,487,357.00	\$3,487,357.00	\$3,813,009.00	\$3,813,009.00	3,813,009.00
Non-Contrib Retire-Personnel Total						
270 911 Department Total	\$329,211.27	\$390,000.00	\$390,000.00	\$350,000.00	\$350,000.00	350,000.00
Medicare-Personnel Total						
270 919 Department Total	\$398,241.64	\$420,000.00	\$420,000.00	\$492,000.00	\$492,000.00	492,000.00
Municipal Insurance-Expense Total						
270 945 Department Total	\$300,376.00	\$325,000.00	\$325,000.00	\$325,000.00	\$325,000.00	325,000.00
Veterans Services-Personnel Total						
280 543 Department Total	\$69,782.10	\$70,454.00	\$70,454.00	\$73,097.00	\$73,097.00	73,097.00
Veterans Services-Expenses Total						
280 543 Department Total	\$99,549.46	\$77,380.00	\$79,380.00	\$77,380.00	\$77,380.00	77,380.00
Sewer - Personnel Total						
230 440 Department Total	\$193,063.36	\$206,413.00	\$206,413.00	\$268,887.00	\$268,887.00	268,887.00
Sewer - Expenses Total						
230 440 Department Total	\$93,810.55	\$243,435.00	\$340,435.00	\$794,060.00	\$794,060.00	794,060.00
230 440 Department Total	\$286,873.91	\$449,848.00	\$546,848.00	\$1,062,947.00	\$1,062,947.00	1,062,947.00

CITY OF SALEM - FY 2001 OPERATING BUDGET - PERSONNEL & EXPENSE SUMMARY (ADOPTED)

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		Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Sewer - Expenses Total		\$5,474,547.00	\$5,800,000.00	\$5,800,000.00	\$5,902,062.00	\$5,902,062.00	5,902,062.00
270	840	Department Total	\$5,474,547.00	\$5,800,000.00	\$5,902,062.00	\$5,902,062.00	5,902,062.00
Water - Personnel Total		\$396,790.37	\$380,047.00	\$380,047.00	\$261,995.00	\$261,995.00	261,995.00
Water - Expenses Total		\$780,972.08	\$957,875.00	\$1,289,132.00	\$799,375.00	\$799,375.00	799,375.00
230	450	Department Total	\$1,177,762.45	\$1,337,922.00	\$1,061,370.00	\$1,061,370.00	1,061,370.00
Water - Expenses Total		\$365,578.75	\$221,977.00	\$221,977.00	\$192,149.00	\$192,149.00	192,149.00
270	710	Department Total	\$365,578.75	\$221,977.00	\$192,149.00	\$192,149.00	192,149.00
Water - Expenses Total		\$1,841,325.00	\$1,181,680.00	\$1,181,680.00	\$1,236,093.00	\$1,236,093.00	1,236,093.00
270	840	Department Total	\$1,841,325.00	\$1,181,680.00	\$1,236,093.00	\$1,236,093.00	1,236,093.00

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CITY OF SALEM - FY 2001 OPERATING BUDGET- PERSONNEL & EXPENSE SUMMARY (ADOPTED)

Expenditures FY 1999	Adopted Budget FY 2000	Adjusted Budget FY 2000	Department FY 2001	Mayor FY 2001	City Council FY 2001
Final FY 2001 Budget Totals	\$83,599,952.88	\$86,506,712.00	\$87,956,005.21	\$91,614,539.00	\$91,599,539.00

