



## **CITY OF SALEM, MASSACHUSETTS**

**Salem City Council & Senior Staff Strategic Planning Retreat  
January 9, 2016, 10:00 a.m.  
Marsh Hall, Room 210, Salem State University, Central Campus**

1. Welcome and Introductions
2. Expectations & Suggestions: Working Collaboratively as a Team
3. Review of Mission Statement
4. Review of Municipal Data
5. Discussion of 2016 Goals and Issues
6. Adjourn

Know Your Rights Under the Open Meeting Law, M.G.L. c. 30A §18-25, and  
City Ordinance Sections 2-2028 through 2-2033