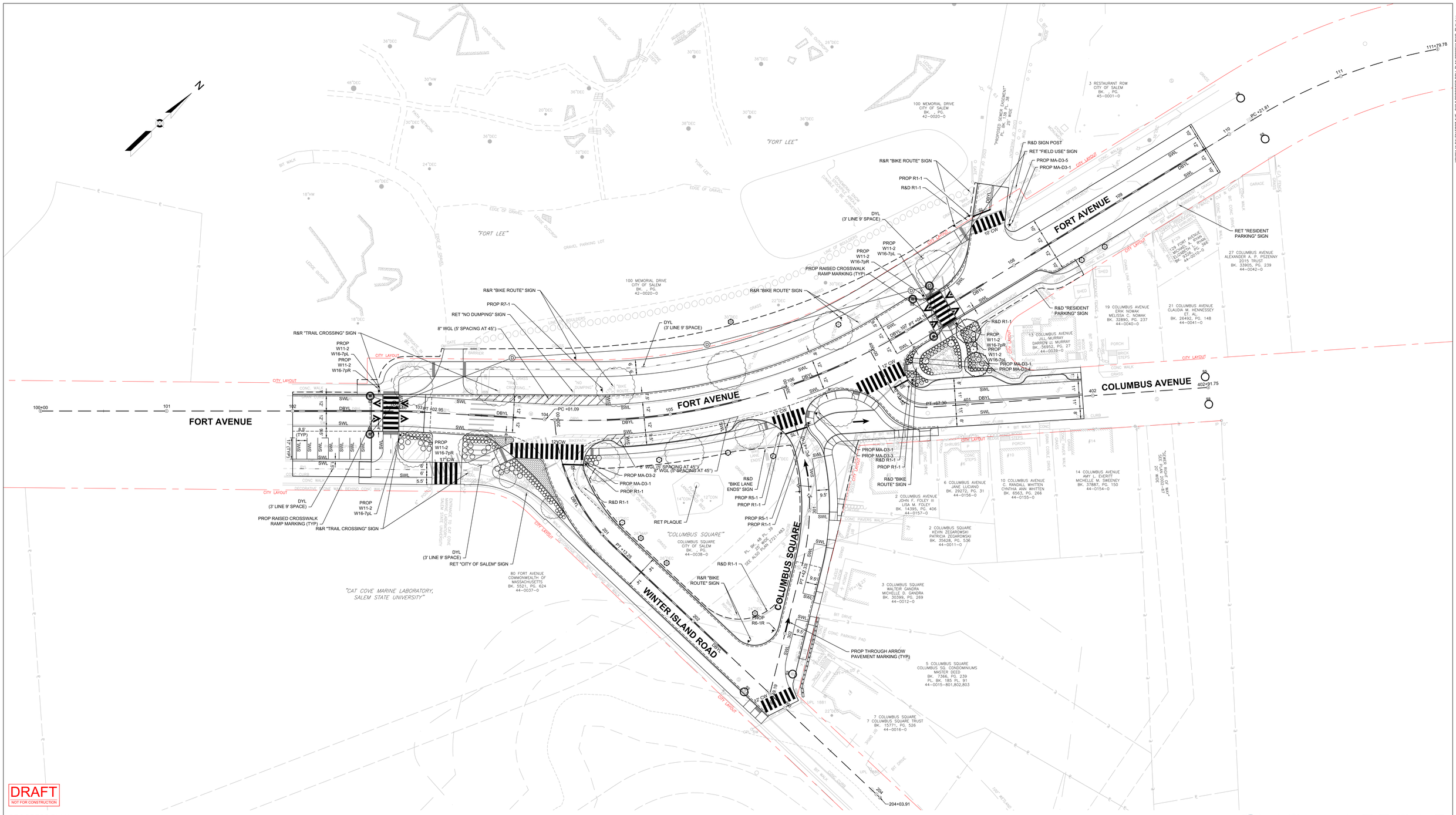

DRAFT
NOT FOR CONSTRUCTION

PROGRESS PLAN
MAY 11, 2023
FORT AVENUE INTERSECTION IMPROVEMENTS
SALEM, MASSACHUSETTS

McMAHON
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